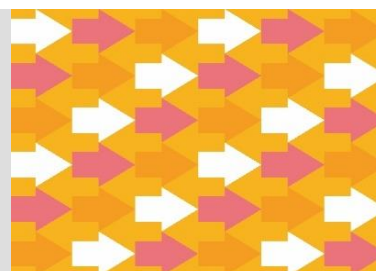




Enterprise Risk Management Workshop



Next runs:
24 April 2019

Time:
9am – 5pm

Venue:
PwC Singapore Office
(seminar room)

Objective

Aiming to maximise value through an appropriate balance of growth, return, risks and deployment of resources.

Who should attend?

Risk management practitioners, Finance managers, Finance officers, IT staff, Internal auditors, Operations staff at all levels

What past participants say:

“Practical and useful references and examples.”

“Very well rounded coverage for beginner risk managers.”

“The facilitators have helped in equipping us to identify actions that can be taken to develop a good ERM model.”

Benefits of attending

Enhance your organisation’s ability to effectively manage uncertainty

Today’s business world is constantly changing — its unpredictable, volatile, and seems to become more complex every day. By its very nature, it is fraught with risk. Enterprise risk management not only is a comprehensive, systematic approach for helping the organisation to identify, measure, prioritise and respond to the risks, it is also critical when setting your company’s strategy.

What is Enterprise Risk Management (ERM)?

ERM is a systematic process in which organisations:

- Integrate with strategy-setting and performance
- Maintain a portfolio view of key risks at group and business unit level
- Manage both the upside potential and downside impact based on the organisation’s risk appetite & risk tolerance

How does ERM benefit your organisation?

- Improved profitability and performance
- A comprehensive view of risks and controls throughout the organisation
- Risk-based management of resources and capital
- Enhanced dialogue with rating agencies and regulators
- Greater integration of governance, risk and compliance

Typical issues and challenges

- How does Enterprise Risk Management affect my company’s strategy?
- What are my company’s risks?
- Does my company have a risk appetite statement?
- How effective is my risk governance framework?
- How can desired culture be established and integrated into my company?



Workshop agenda

ERM Overview

Understanding ERM

- Understanding the role of ERM in an increasingly complex and uncertain environment
- Defining ERM drivers and characteristics
- Getting to know the different ERM standards and frameworks e.g. ISO 31000, ANZ ERM
- Understanding the 2017 updated COSO ERM framework
- Understanding the ERM framework architecture and its importance in the organisation

Business Strategy

Risk strategy

- Understanding the importance of risk in setting strategy, formulating business plans and managing performance and rewards

Risk appetite

- Defining risk appetite and its importance in the risk strategy of the organisation
- Differentiating risk appetite and risk tolerance
- Analysing how risk appetite can be articulated for a range of risk types

Risk profile

- Defining risk profile
- Articulating the steps to establishing your corporate risk profile:
 - Risk identification
 - Risk analysis
 - Risk evaluation
 - Risk mitigation

Business Management

Risk governance

- Describing the components of Governance, Risk and Compliance (GRC)
- Evaluating the various types of governance structure
- Defining the roles and responsibilities of key GRC personnel:
 - Creating an accountability structure
 - Defining GRC oversight roles

Risk monitoring and reporting

- Defining risk monitoring and reporting framework in your organisation
- Understanding and designing Key Risk Indicators (KRIs)
- Understanding the different risk policy components

Risk culture

- Defining risk culture
- Assessing the risk culture maturity in your organisation
- Establishing the desired level of risk culture maturity – factors influencing the desired level of maturity

How to register

Simply fill in the registration form appended with this brochure or register online by selecting the preferred date in the Training Calendar (www.pwc.com/sg/academy).

For any further queries, please email academy.sg@sg.pwc.com

About the workshop leader



Alywin Teh
Partner

Alywin leads the Enterprise Risk Management practice. He was engaged by two MNC insurance companies and seconded to be their Regional Head of Internal Audit and Regional Chief Risk Officer. He has led numerous internal audit and integrated risk and control assignments for large organisations and major financial institutions.

He brings with him over 20 years of commercial and professional experience including having worked in the regional internal auditing division of a US MNC financial services group.



Ow Li Ying
Senior Manager

Li Ying is a Senior Manager with PwC South East Asia Consulting (SEAC) practice. She has over five years of consulting experience in the healthcare, government and capital markets industries.

Her area of focus is in Enterprise Risk Management (ERM), working with companies to establish risk governance and enhance ERM processes through identification, analysis and management of enterprise-wide and operational risks.

Registration Form - Enterprise Risk Management Workshop

Rates	PwC Clients & Alumni	Public
Normal rates	S\$963.00	S\$1,123.50

*Prices stated includes 7% GST.

Please register the following person/s for the workshop on:

24 April 2019

1. Name: Mr/Ms/Mdm Designation:

Email: Contact No:

2. Name: Mr/Ms/Mdm Designation:

Email: Contact No:

Contact Person

Name: Mr/Ms/Mdm Designation:

Company: Address:

Email: Contact No.: Fax:

Enclosed is cheque for S\$..... (Cheque no.) made payable to "PricewaterhouseCoopers Risk Services Pte Ltd" Kindly indicate the course reference "ERM19" along with your payment for ease of reference.

Registration and Payment

Registrations will only be confirmed upon receipt of payment and registration form. Please email the scanned copy of your registration form to academy.sg@sg.pwc.com and/or mail the registration form and payment to **7 Straits View, Marina One, East Tower, Level 12, Singapore 018936 (Attn: Mary Lacaste, PwC's Academy)**

For registration and enquiries, please call Ms Mary at (65) 8729 0518 or email us at academy.sg@sg.pwc.com.

In-Company Training

This workshop can be presented on-site at your organisations as an in-house programme. For more information and enquiries, please email us at academy.sg@sg.pwc.com

Note:

- Fees includes 7% GST, refreshments, lunch and seminar kit.
- The seminar will be conducted at a dedicated training room at our office in MarinaOne or at a venue located near an MRT.
- Certificate of Attendance will be awarded on successful completion of the workshop.
- Continuing Professional Education (CPE) credits will be awarded upon successful completion of the programme.

Cancellation policy:

Full payment must be made prior to the seminar.

Registered participants will be liable for the full fee even in the event of non-attendance.

Upon receipt of registration, any request for cancellation or a replacement must be confirmed in writing at least **(7) working days** before the seminar and subject to PwC's Academy's approval.

10% administrative fee will be imposed for any cancellation or deferment received less than **(5) working days** before the seminar.

PwC's reserves the right to amend, postpone or cancel the seminar due to unforeseen circumstances.

