CPAs getting ahead with data analytics

CPAs 2.0: Keeping Pace with the Business Transformation 14 June 2019

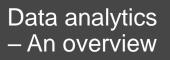














Drilling down – What is data and analytics?





Sample case studies

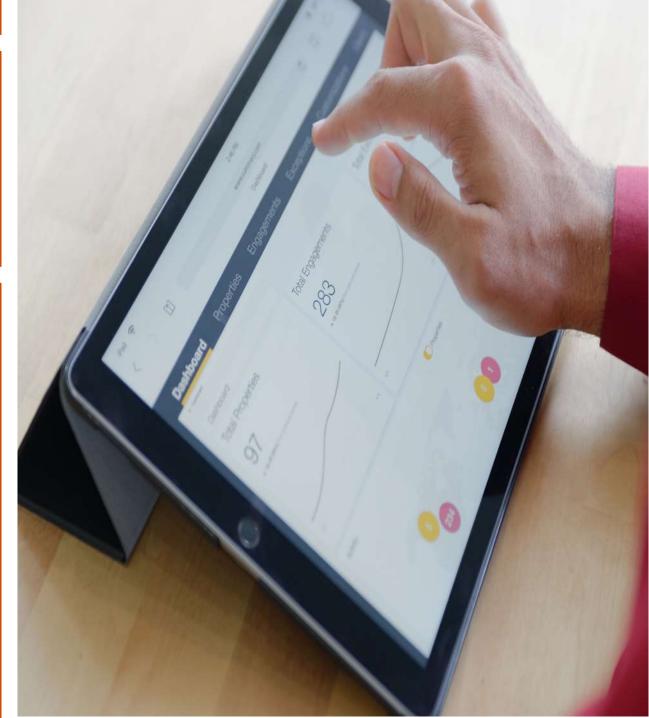


Solutions and applications

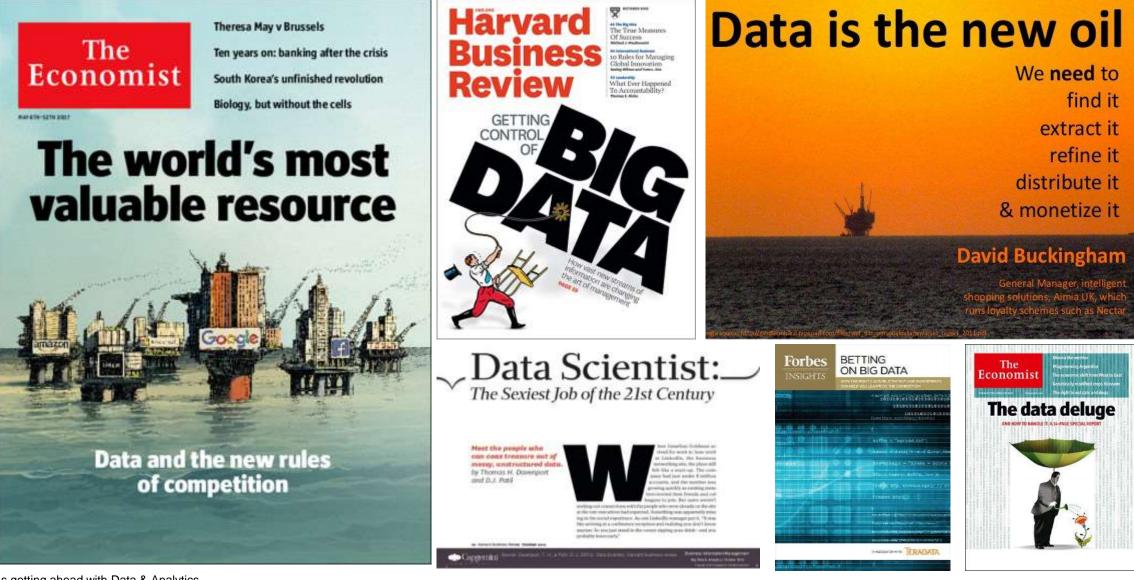
Contents



Data analytics – An overview



What is all the fuss about?



CPAs getting ahead with Data & Analytics Isla Lipana & Co., PwC

Companies are creating data at an exponential rate and are telling us the growth in value created from these data assets is not keeping pace.

CPAs getting ahead with Data & Analytics

Isla Lipana & Co., PwC



Companies are often missing out on being able to improve decision making from data that is at the fingertips but **not** available for detailed analysis.

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14 June 2019 6 Organisations struggle to corral data into useable and actionable intelligence, and the main reason for their frustration is 'lack of analytical talent', followed closely by 'data siloing' and 'poor data reliability'.

PwC's 22nd Annual Global CEO Survey

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What should be done?

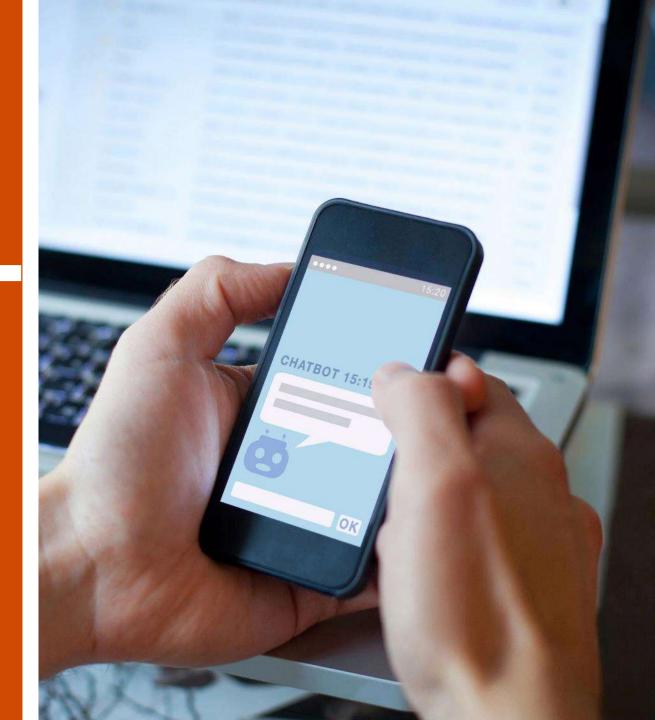
To realise the potential of the rich data assets and enable insightful analytics, it is important to:

- Bring granular data into powerful, intuitive visualisation tools.
- Combine business acumen and data understanding to create the linkage between operational data and financial performance.



Video

Drilling down – What is data and analytics?



Poll

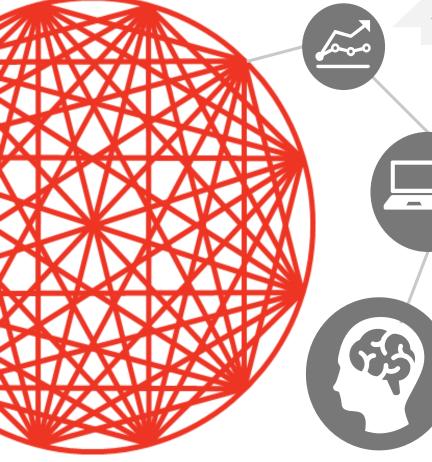
Data & Analytics

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Scan the QR code



Data and analytics



Examining **meaningful patterns** in data to **uncover stories** behind the numbers

Draw conclusions from l**arge volumes of data** for business gain

Reveal hidden relationships and actionable insights to optimize business decisions

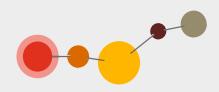
Quality



Experience



Efficiency



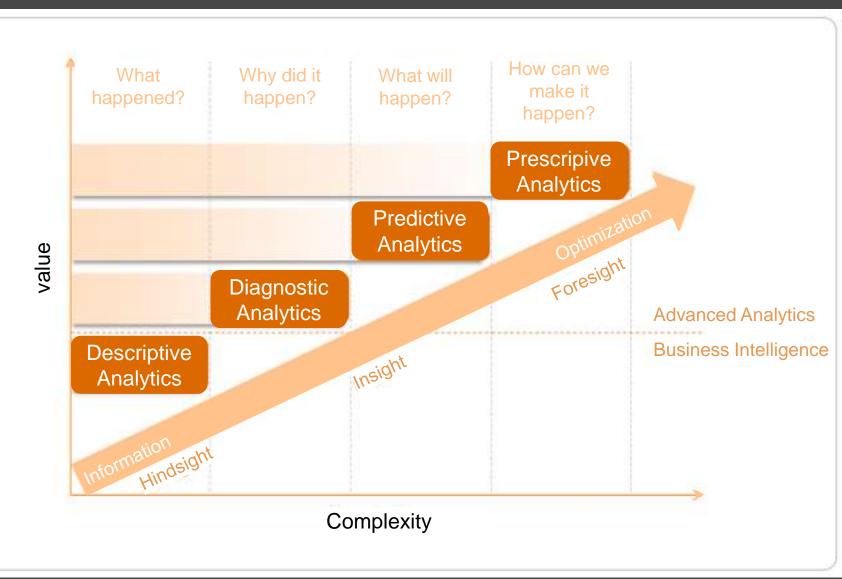
Insights



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The Spectrum of Analytics

Adaption of Gartner's analytics maturity curve



The Three Pillars of Data & Analytics



- 1. **Extract** data from your system
- 2. Cleanse, **transform** and validate your data into a common data model
- 3. Load your data into enablers/tools

Test transactional data using automated algorithms

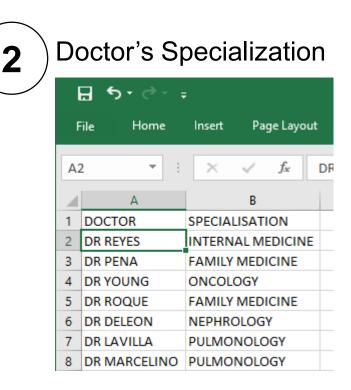
Visualize test results for better understanding and deep dive insight of your data.

You are tasked to create a report on the doctor visits of medical representatives.

You have the following data to use:

Doctor's Visit Table

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8	4/12/2013 17:51	SAMWISE GAMGEE	JS REY	ES	LIP 20MG	1's (REG)		2
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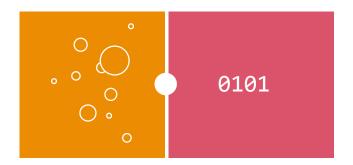


NOTE: Valid Visits to Doctors by Medical Representatives are done on Weekdays between 8AM to 7PM.

1



 Tables provided Doctor's Visit Table and Doctor's Specialization



Doctor's Visit Table

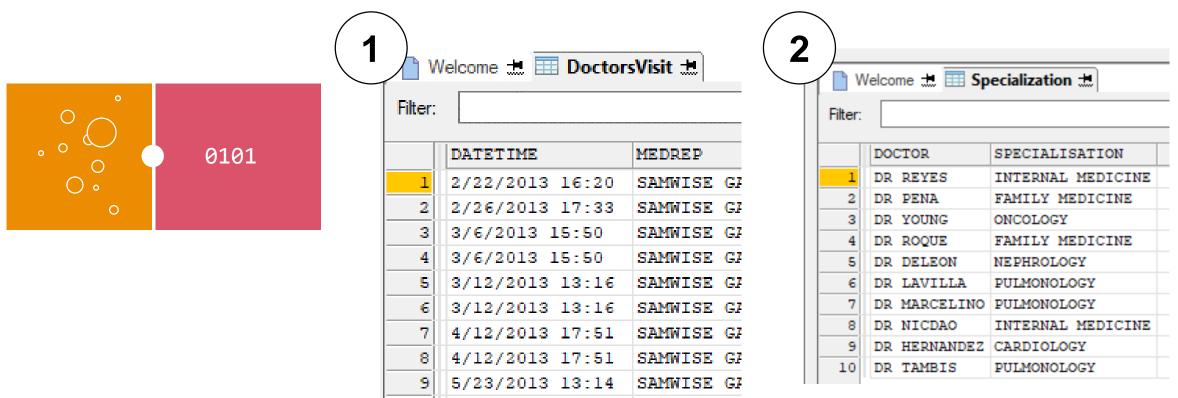
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4	3/6/2	2013 15:	50	SAM	WISE	GAMG	EE
5	3/6/2	2013 15:	50	SAM	WISE	GAMG	EE
6	3/12/2	2013 13:	16	SAM	WISE	GAMG	EE
7	3/12/2	2013 13:	16	SAM	WISE	GAMG	EE
8	4/12/2	2013 17:	51	SAM	WISE	GAMG	EE
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Specialization

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4	DR YO	UNG	ONCOL	.OGY						
5	DR RO	QUE	FAMILY	(MED	ICINE					
6	DR DE	LEON	NEPHR	OLOG	Y					
7	DR LA	VILLA	PULMO	NOLC)GY					
8	DR MA	RCELINO	PULMO	NOLC	GY					



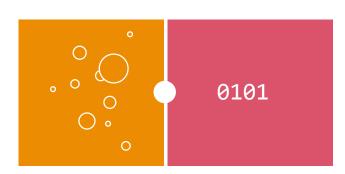
Import Data sets in a tool(ACL) for cleansing



Data Transformation

Welcome 🗮 🥅 DoctorsVisit 🗮

 Separate DATETIME field into two fields, to reflect "Date" and "Time"



_							
Filter:							
	DATETIME	DateOfVisit	TimeOfVisit	MEDREP	DOCTOR	PROMOMAT	QUANTITY
1	2/22/2013 16:20	2/22/2013	16:20	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
2	2/26/2013 17:33	2/26/2013	17:33	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
з	3/6/2013 15:50	3/6/2013	15:50	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
4	3/6/2013 15:50	3/6/2013	15:50	SAMWISE GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
5	3/12/2013 13:16	3/12/2013	13:16	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
6	3/12/2013 13:16	3/12/2013	13:16	SAMWISE GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
7	4/12/2013 17:51	4/12/2013	17:51	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
8	4/12/2013 17:51	4/12/2013	17:51	SAMWISE GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
9	5/23/2013 13:14	5/23/2013	13:14	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
10	5/23/2013 13:14	5/23/2013	13:14	SAMWISE GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
11	6/6/2013 10:15	6/6/2013	10:15	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
12	6/21/2013 17:59	6/21/2013	17:59	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
13	7/11/2013 16:20	7/11/2013	16:20	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
14	8/7/2013 11:58	8/7/2013	11:58	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
15	8/7/2013 11:58	8/7/2013	11:58	SAMWISE GAMGEE	JS REYES	PON SF500MG 1's (REG)	1
16	9/3/2013 18:08	9/3/2013	18:08	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
17	9/3/2013 18:08	9/3/2013	18:08	SAMWISE GAMGEE	JS REYES	PON SF500MG 1's (REG)	1
18	9/3/2013 18:08	9/3/2013	18:08	SAMWISE GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
19	9/12/2013 18:24	9/12/2013	18:24	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
20	10/3/2013 12:12	10/3/2013	12:12	SAMWISE GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
21	10/3/2013 12-12	10/3/2013	12-12	SAMWISE CAMORE	TS DEVES	DON SESOOME 1's (DEC)	1

Data Transformation

- Add specialization field under Doctor's Specialization file to Doctor's Visit file
 - $\circ~$ Identify key field to connect files

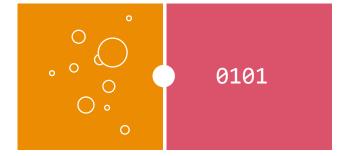


Filter:

Data Transformation

📄 Welcome 📩 🧮 DoctorVisit Specialization 🎩

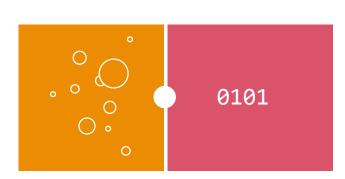
- Add specialization field under Doctor's Specialization file to Doctor's Visit file
 - Link the files using the key field and add specialization field



	DateOfVisit	TimeOfVisit	MEDREP	DOCTOR	PROMOMAT	QUANTITY	SPECIALISATION
226	7/15/2013	16:09	FRODO BAGGINS	MR HERNANDEZ	NORVASC PROTECT 10/mg/10mg	1	CARDIOLOGY
227	7/15/2013	16:09	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY
228	7/23/2013	15:36	FRODO BAGGINS	MR HERNANDEZ	NOR 5MG 1's (REG)	1	CARDIOLOGY
229	7/23/2013	15:36	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY
230	7/25/2013	13:46	FRODO BAGGINS	MR HERNANDEZ	NOR 5MG 1's (REG)	1	CARDIOLOGY
231	7/25/2013	13:46	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY
232	8/1/2013	17:06	FRODO BAGGINS	MR HERNANDEZ	NOR 5MG 1's (REG)	1	CARDIOLOGY
233	8/1/2013	17:06	FRODO BAGGINS	MR HERNANDEZ	PON SF500MG 1's (REG)	1	CARDIOLOGY
234	8/5/2013	16:55	FRODO BAGGINS	MR HERNANDEZ	NOR PROTECT 5/10mg 1's (REG)	1	CARDIOLOGY
235	8/5/2013	16:55	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY
236	8/13/2013	16:30	FRODO BAGGINS	MR HERNANDEZ	NOR PROTECT 5/10mg 1's (REG)	1	CARDIOLOGY
237	8/13/2013	16:30	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY
238	10/13/2014	15:59	FRODO BAGGINS	MR HERNANDEZ	NOR PROTECT 10/10MG 1'S (REG)	1	CARDIOLOGY
239	10/13/2014	15:59	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY
240	10/16/2014	16:35	FRODO BAGGINS	MR HERNANDEZ	NOR PROTECT 10/10MG 1'S (REG)	1	CARDIOLOGY
241	10/16/2014	16:35	FRODO BAGGINS	MR HERNANDEZ	eCards NORVASC	1	CARDIOLOGY



 Load data in your analytics tool (ACL/Power BI) for analysis and visualization



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	DateOfVisit 🔻	TimeOfVisit 🝷	MEDREP -	DOCTOR -	PRO	MOMAT 🔽		SPECI	ALISATION 🔽	Visit_C				
Ħ	Monday, June 24, 2013	2:59:00 PM	FRODO BAGGINS	MR HERNANDEZ	eCar	rds NORVASC		CARD	IOLOGY	Visit is v				
	Thursday, June 27, 2013	3:17:00 PM	FRODO BAGGINS	MR HERNANDEZ	eCar	rds NORVASC		CARD	IOLOGY	Visit is v				
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			FRODO BAGGINS					CARD		Visit is				
	Monday, July 15, 2013							_						
	Tuesday, July 23, 2013	3:36:00 PM	FRODO BAGGINS	MR HERNANDEZ				CARD	IOLOGY	Visit is v				
	Thursday, July 25, 2013	1:46:00 PM	FRODO BAGGINS	MR HERNANDE		/elcome 🛨 🎹 🕻	DoctorsVisit 🖽	l						
	Monday, August 5, 2013	4:55:00 PM	FRODO BAGGINS	MR HERNANDE	Filter:									
	Tuesday, August 13, 2013	4:30:00 PM	FRODO BAGGINS	MR HERNANDE		DATETIME	Date	fVisit	TimeOfVisit	MEDREP		DOCTOR	PROMOMAT	QUANTITY
	Monday, October 13, 2014	3:59:00 PM	FRODO BAGGINS	MR HERNANDE	1	2/22/2013 1	6:20 2/22/	2013	16:20	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
					2	2/26/2013 1			17:33		GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
	Thursday, October 16, 2014	4:35:00 PIVI	FRODO BAGGINS	MR HERNANDE.	3	1			15:50		GAMGEE		LIP 20MG 1's (REG)	2
	Monday, October 20, 2014	4:50:00 PM	FRODO BAGGINS	MR HERNANDE	4	1.00			15:50		GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
	Thursday, October 30, 2014	3:48:00 PM	FRODO BAGGINS	MR HERNANDE	5	3/12/2013 13			13:16				LIP 20MG 1's (REG) OLM 20MG 1's (REG)	2
					7	4/12/2013 1			17:51				LIP 20MG 1's (REG)	2
	Thursday, November 6, 2014	3:27:00 PM	FRODO BAGGINS	MR HERNANDE.	8	4/12/2013 1			17:51		GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
	Monday, January 28, 2013	2:39:00 PM	FRODO BAGGINS	MR HERNANDE	9	5/23/2013 13			13:14		GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
	Monday, February 18, 2013	4-10-00 PM	FRODO BAGGINS		10				13:14	SAMWISE	GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
	Wonduy, rebroary 18, 2015	4.15.00 FW	TRODO DAGGING	IVIN TIERIVAIVEE	11	6/6/2013 10	:15 6/6/3	013	10:15	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
					12	6/21/2013 1	7:59 6/21/	2013	17:59	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
					13	7/11/2013 14	6:20 7/11/	2013	16:20	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
					14	8/7/2013 11	:58 8/7/3	013	11:58	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	2
					15	8/7/2013 11	:58 8/7/3	013	11:58	SAMWISE	GAMGEE	JS REYES	PON SESOOMG 1's (REC	3) 1
					16	9/3/2013 18	:08 9/3/3	013	18:08	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
					17	9/3/2013 18	:08 9/3/3	013	18:08	SAMWISE	GAMGEE	JS REYES	PON SF500MG 1's (RE) 1
					18	9/3/2013 18	:08 9/3/3	013	18:08	SAMWISE	GAMGEE	JS REYES	OLM 20MG 1's (REG)	1
					19	9/12/2013 10	8:24 9/12/	2013	18:24	SAMWISE	GAMGEE	JS REYES	LIP 20MG 1's (REG)	1
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• Apply business rule in the data:

Valid Visits to Doctors by Medical Representatives are done on Weekdays between 8AM to 7PM.



📄 V	Velcome 🔝 🔝 D	octorVisit_Specia	alization 🛲		
Filter:					
	DateOfVisit	TimeOfVisit	Visit_Class	MEDREP	DOCTOR
1	6/10/2013	10:04	Visit is valid	SAMWISE GAMGEE	CD DELEON
2	11/15/2013	8:30	Visit is valid	SAMWISE GAMGEE	CD DELEON
3	12/3/2013	8:44	Visit is valid	SAMWISE GAMGEE	CD DELEON
4	12/3/2013	8:44	Visit is valid	SAMWISE GAMGEE	CD DELEON
5	5/28/2013	9:44	Visit is valid	SAMWISE GAMGEE	CD DELEON
6	3/6/2013	8:41	Visit is valid	SAMWISE GAMGEE	CD DELEON
7	4/10/2013	8:42	Visit is valid	SAMWISE GAMGEE	CD DELEON
8	9/11/2013	8:10	Visit is valid	SAMWISE GAMGEE	CD DELEON
9	2/6/2014	11:10	Visit is valid	SAMWISE GAMGEE	CD DELEON
10	3/6/2013	8:41	Visit is valid	SAMWISE GAMGEE	CD DELEON
11	4/10/2013	8:42	Visit is valid	SAMWISE GAMGEE	CD DELEON
12	7/19/2013	9:08	Visit is valid	SAMWISE GAMGEE	CD DELEON
13	9/11/2013	8:10	Visit is valid	SAMWISE GAMGEE	CD DELEON
14	2/6/2013	9:19	Visit is valid	FRODO BAGGINS	CD DELEON



- Identify invalid visits
 - Determine total count of invalid visits beyond Office Hours.



 Determine total count of invalid visits on Weekends.



- Identify invalid visits
 - Determine total count of invalid visits beyond Office Hours.



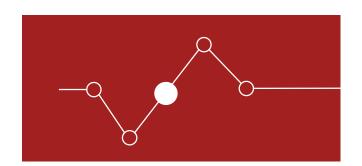


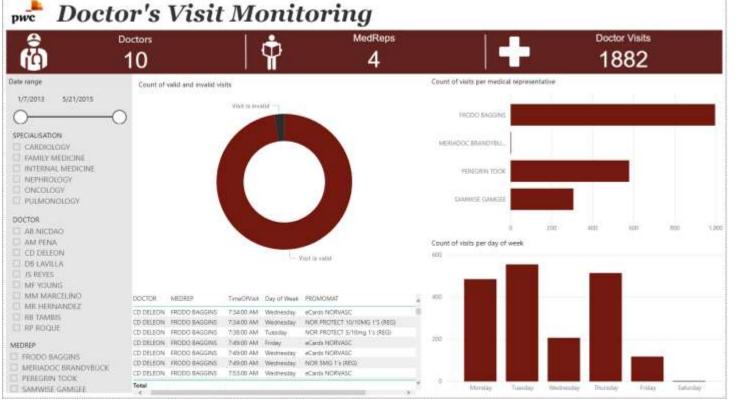
 Determine total count of invalid visits on Weekends.



Oata Visualization

Use visualization tool (Power BI) for other insights
 and continuous monitoring thru frequent data refresh





3

Practical use of data and analytics by CPAs





Data Analytics Trigger

Excel hell



Thinking about BI



Manual Processes



Leakage



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Need for more insights



Need better visibility



New leader or change in C-suite



Recent M&A

Change in systems



Poll

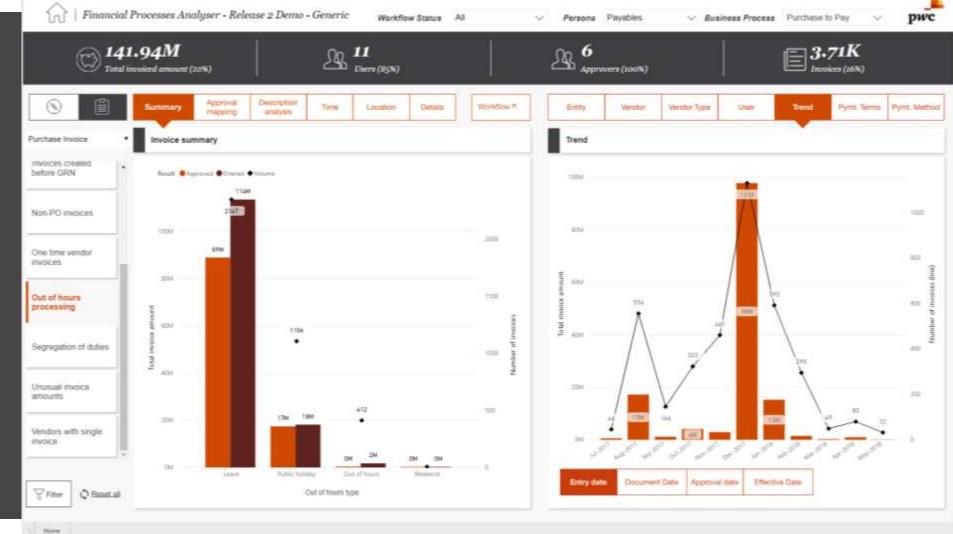
Work activities using massive data

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Scan the QR code



Payables Officer □ Out of hours processing



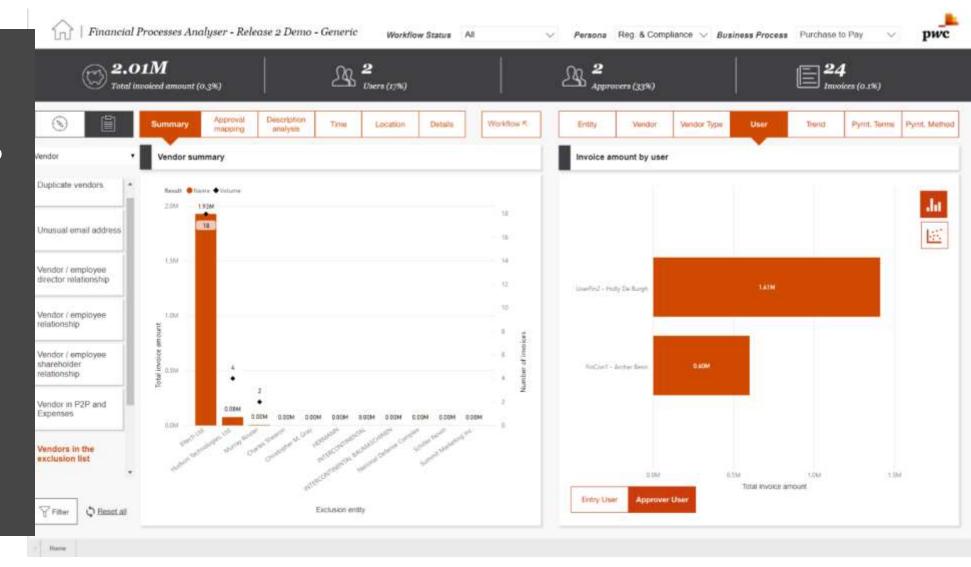
Purchase to pay analytics

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Purchase to pay analytics

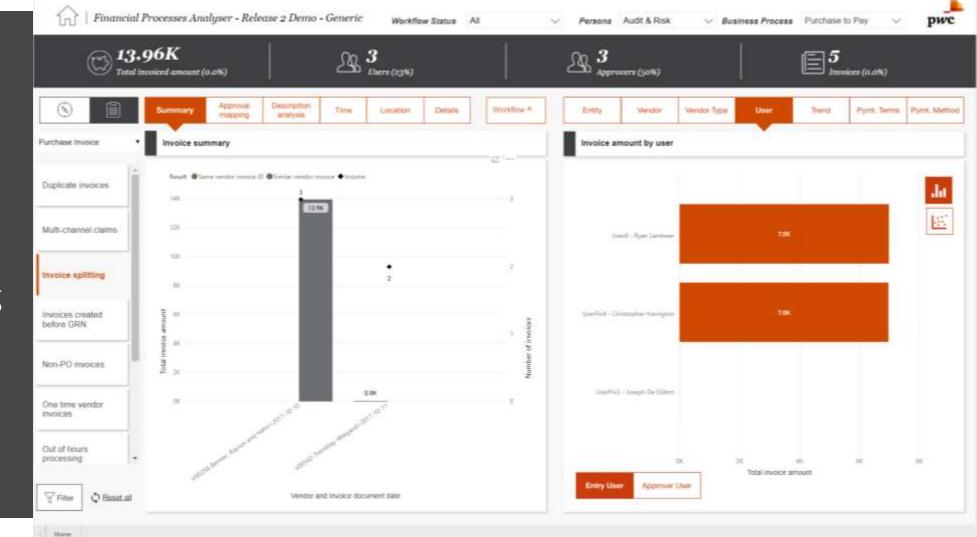
Procurement, Regulatory/ Compliance Officer and CFO

□Vendors on exclusion lists



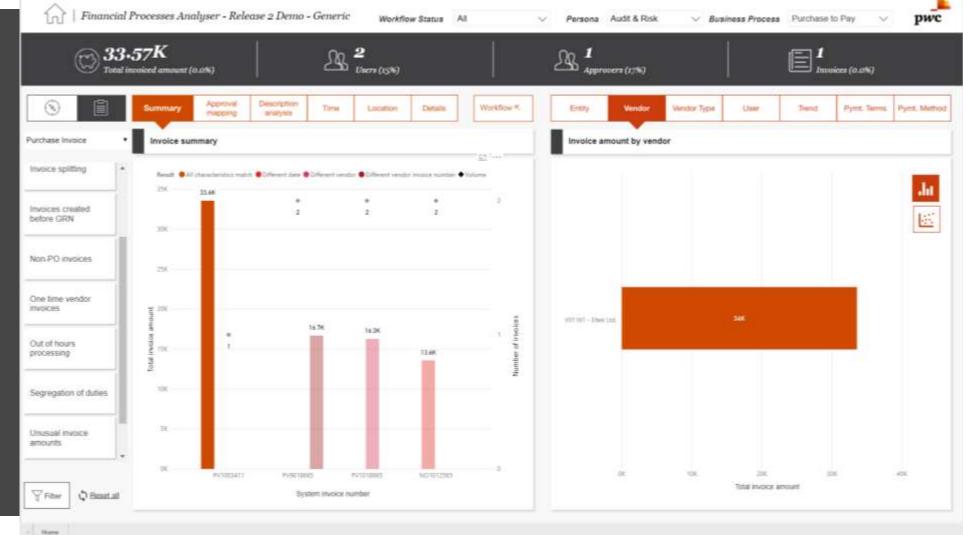
Risk Officers □Invoice splitting

Purchase to pay analytics



Auditor or Risk Officers

Duplicate invoices



Purchase to pay analytics

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Sample case studies



Data driven insights to identify and avert risks

- Used data analytics to provide management an executive view of the composition of their operations.
- The dashboards provided granular visibility of business processes enabling identification of risks such as overpayments.

It's more important now than ever to stay aware of what's happening around us.





Results

Untimely payments were identified enabling opportunities for cost saving. Potential goods dispatched after expiry which could result in brand and reputation risks, were identified. Discovered purchases from multiple vendors with the same goods at different prices, leading to missed cost savings.

Detect suspicious activity and prevent fraud

To conduct a purchase to pay analysis for a FMCG manufacturer. To present findings to support a Risk Assurance anti-fraud team. To understand how standard review processes were circumvented.

... it's about business insights to action, and it all starts with the data.

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Outcome

Detected fraudulent transactions sold as a service that never occurred.

Purchase orders requiring senior management review was split into 8 payments for a junior reviewer to circumvent standard review process. Increase in client interaction as well as the ability to ask more specific questions during post-investigation workshop.

Task

Exploratory data analytics to identify process improvements

To profile and test purchases and deposits data To extract additional value by highlighting potential areas of irregular behaviour and cost recovery in loans and investments data

To assess compliance with Know-Your-Customer (KYC) policies of the company

Outcome

Task

Detected significant payments made to "Cash".

Determined vendors with a mix of PO-based and non-PO-based transactions with the company Identified common information not captured by personnel in the customer master data "

... uncover trends and irregular behaviour using 100% of the data.



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5 Solutions and applications



Order to Cash Analysis

Identify unusual sales behaviours, monitor compliance with sales guidelines, discover potential areas of revenue leakage, and explore 100% of customer and sales transactions





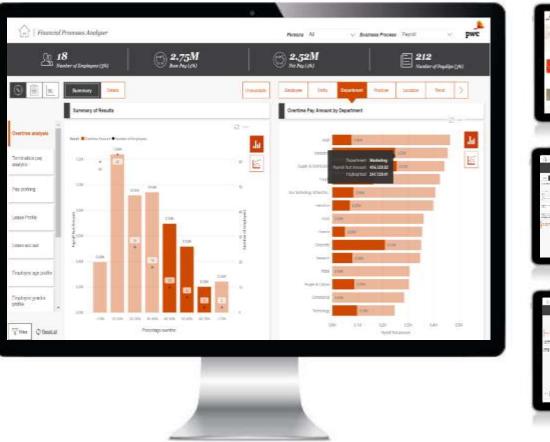
Purchase to Pay Analysis

Explore invoice, payment, purchase order and vendor master data to identify unusual spending patterns, monitor compliance with purchasing guidelines and explore individual transactions.



Payroll Analysis

Transform employee pay slips, electronic fund transfer files and HR master data into meaningful insights and tests that can be used to address specific business risks and areas of non-compliance.





Employee expense analysis

Discover trends and patterns within the population that otherwise would not be apparent. Multiple filters can be applied to further analyze the information within the expenses population.



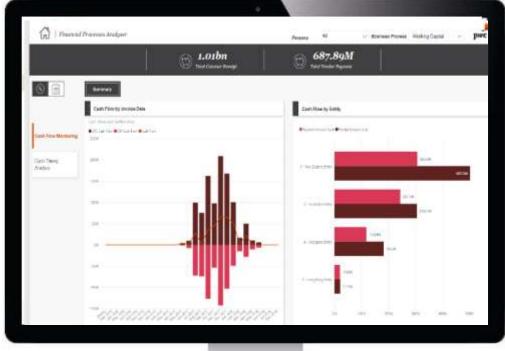
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Working Capital

Continuously monitor payables, receivables and cash level and identify opportunities to improve contract negotiation, cash management and bad debt governance



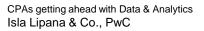












Custom-fit analysis

	Interest recalculation	Retail sales/store finance/inventory analyser		Financial crime alert monitoring		Financial crime diagnostic platform		Suretax fixed assets
Tailored to company-specific needs	Revenue recognition analysis	RA	VE	Social sentime analysis		Credit notes analytics		Customer waivers analysis
	E-commerce digital radar		ail marketing lysis	Retail distributi radar	on risk	Premium recalculation		Spend analysis
	Insurance claims analytics		Operational enhancer for emerging bus in TMT indust		Reserve notificat insuranc			aims risk sessment

Custom-fit analysis

	Account erosion analysis	Process intelligence over transport accident claims		Life claim profiling		Roll-forward reconciliations		Valuation reperformance
Tailored to company-specific needs	Fair-fee- charging check	Data quality		Accountability dashboard (BEAR)		Data workflow automation		Brokerage recalculation
	Legacy policy system reconciliations	Data integrity monitoring		Credit card payment allocation re-performance testing		Fees conduct risk review		Complaints analysis & sentiment measurement
	Loan origination overstatement	Multi-variable heatmap for mortgage loa origination		banking		system o m		pital efficiency portunities on ortgage offset counts

Custom-fit analysis

Tailored to company-specific needs	Conduct analytics platform		venue ATS	Maintenance repairs and automations		Credit Ioans process analysis		Asset quality policy compliance
	Demographic analysis		Patient data analysis		Suspicious transaction analysis		Revenue assurance	

6

Q&A



Thank you

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