Developed over many years of experience, these **10 best practices** are useful tips you can apply when developing any **financial model**.

## Keep it simple and transparent

- \*
- Make the calculations and logic easy to understand
- Break formula down into simple, logical, easy-to-follow calculations
- Keep calculations transparent avoid hiding any rows, columns or sheets



# Identify and separate inputs, calculations and outputs



- Separate input cells and format them so they are clearly identifiable
- Locate inputs in their own cells and do not have constants (hardcodes) within a formula
- Keep inputs, calculations and outputs separate from each other
- Treat any links to external workbooks as inputs and identify them with consistent formatting



## Format in a clear and consistent manner



- Establish a format for cell color, font color and sheet tab color
- Include a format key to explain formats to model users
- Apply formatting consistently throughout the model



## Use structured and descriptive labeling and units



- Ensure every row has an accurate and useful description
- Label each sheet clearly and consistently
- Clearly identify the units of every line item



## Keep the flow natural-left to right, top to bottom



- Ensure every row has an accurate and useful description
- Label each sheet clearly and consistently
- Clearly identify the units of every line item



## Use consistent column headings throughout the model



- Assign each column a clear purpose that is the same on every sheet
- Use the same columns on every sheet for time series headings
- Where multiple periodicities are used, do not mix them on a single sheet and ensure they always start in the same column



## Use one unique formula per row that is copied across



- Logic is always in one place, and the same place, in each row
- Prevents errors that arise from copying over mid-row formula changes
- Makes reviewing/testing and future maintenance easier and safer



## Make extensive use of error checks



- Use error checks frequently throughout the model to check that it is internally consistent and avoids illogical outputs
- Link all error checks to a central location that instantly alerts the model user on every sheet if an error occurs



# Include table of contents, user instructions and explanations



- Include a description setting out the model purpose, functionality and limitations
- Make user instructions as clearand as simple as possible.
- Summarize the content of the model in a table of contents

9

## Keep it simple and transparent



- Avoid circular references due to their risky properties and slow calculation speed
- Avoid INDIRECT and OFFSET. As volatile functions, they are very difficult to check and they slow calculation speed
- Ensure outputs do not contain value errors (e.g. #N/A, #REF!, #DIV/0!)

10

Our experience suggests that when models adhere to **best practices**, the likelihood of errors within the model is **significantly reduced**.

### Advisory - Deals

Deals are an opportunity: for faster growth, enhanced capabilities, strategic refocus and dramatic transformation.

We help businesses achieve successful deals, develop insight for decision-making, and create value through mergers, acquisitions, disposals and restructuring. Our team also advises on all aspects of your capital needs.

#### **Valuation Practice**

- Portfolio and Financial Reporting
- M&A / Capital Markets related
- Strategic / Investment / Dispute related

......

#### **Debt & Capital Advisory**

- Funding options for growth or new projects
- Refinancing existing debt or recapitalisation
- Debt restructuring and waivers
- IPO and SEM Transaction advisory
- Infrastructure Finance/PPP/Renewables

#### **M&A Advisory**

- Bid support and defence
- Deal sourcing, planning and execution
- Sale and Purchase Agreements

#### **Delivering Deal Value**

- Post Merger Integration
- Carve-out and Exit Reviews
- Post-deal and disposal accounting

#### **Transaction Advisory**

- Financial Due Diligence
- Vendor Assistance
- Working Capital Reviews

#### **Financial Decisions and Analysis**

- Strategy and Business Planning
- Feasibility Studies
- Model Audit & Validation
- Model Design

#### Talk to us:

#### Olivier Ma

#### **Partner**

olivier.ma@pwc.com T: +230 4045044

#### **Niteen Heerasing**

#### **Senior Manager**

niteen.heerasing@pwc.com

T: +230 4045063

Follow us on: PwCMauritius











This document is for general information purposes only, and should not be used as a substitute for consultation with professional advisors.

© 2017 PricewaterhouseCoopers Ltd. All rights reserved. PwC refers to the Mauritius member firm, and may sometimes refer to the PwC Network. Each member firm is a separate legal entity. See <a href="http://www.pwc.com/structure">http://www.pwc.com/structure</a> for more details.

# Demystifying financial models

# Top 10 modelling best practices

Inquire | Analyse | Simplify | Solve

