

# *International development* Kenya

2019





















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## *Making a difference*

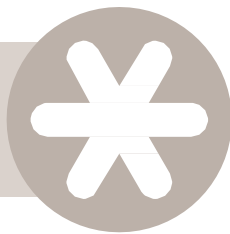
*By working in partnership with our clients through our extensive network of local offices, we obtain a thorough understanding of local issues and then draw on best practice solutions from our global network of skills and capabilities to deal with those issues.*

PwC is one of Kenya's leading professional services firms. Our blend of international and Kenyan expertise is fundamental to the high quality of advice and assistance that we offer. As elsewhere in the world, PwC in Kenya uses the benefit of its hands-on experience to provide a strong level of local understanding and support, in accordance with the international professional standards of the PwC worldwide organisation. PwC Kenya has a long established practice serving Government, Development Partners and other international financing communities as well as the private sector through its offices in Nairobi.

Our work within the International Development space is the embodiment of our commitment to working on the most challenging issues with governments, non-governmental organisations and international funding institutions to deliver better services for our clients. We partner with our clients, providing them with innovative solutions to the variety of strategic as well as other challenges that they routinely face. We integrate our expertise to provide lasting solutions that will bring about results, impact and sustainable development.

Governments and their development partners also often employ our services to obtain assurance that resources are expended on intended purposes and for optimal value. Still, our focus is on building capacity through developing systems and processes and enhancing institutional management. We are actively involved in consultancy assignments funded by virtually every development partner in this region working on various sectors such as education, health, agriculture, governance and security. We are particularly focused on ensuring that our work and the development of our business, benefits the local communities in our focus countries.





# Our themes and solutions

*Our themes and solutions provide a structure for the account strategy, business development, and project delivery.*

## Themes overview

### Climate Change



We work with governments, NGOs and private sector organisations across the world to improve their ability to mitigate carbon emissions and adapt to climate change.

### Governance and Security



We work with developing country governments and public sector institutions to achieve our vision of good governance and effective security worldwide.

### Economic Development



We work with a range of governments and private sector organisations to help economies develop through business engagement, impact investing, inclusive growth and better investment climates.

### Human Development



We work with governments, healthcare providers, schools, universities, NGOs and private sector organisations across the world to improve the quality of and access to basic services for the world's poorest.

## Solutions overview

### Assurance and Audit Services



Our audit and assurance services aid our clients to enhance accountability to stakeholders as well as helping them improve their financial reporting and complying with regulatory requirements. Within the ID space, our assurance services include financial audits, internal control assessments, donor and regulatory compliance reviews, risk assurance services, expenditure verification and tracking, implementation of financial reporting standards, financial monitoring and rolling audits and indirect cost rate engagements among others.

### Programme Delivery



Our programme teams turn concepts into meticulously designed and planned programmes, using tried and-tested approaches tailored to individual projects and programmes to deliver quality outcomes.

### Fund Services



We manage and deliver funding to achieve development outcomes, based around three key phases: fund establishment, fund appraisal and contacting, and fund management. Our fund services operates through our Government Services Delivery Centre (GSDC) based in Belfast.

### Programme Evaluation



Our range of M&E skills helps programmes learn lessons, assess performance, and evidence their value and impact. By publishing our results and lessons, we can also help feedback any learnings into on-going programme delivery.

### Tax Services



We are a leading provider of tax services worldwide in terms of the size and scope of our tax practice and our reputation.





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## USAID

***Our firm, PwC, has been engaged by USAID and various USAID/CDC recipients to carry out various engagements including financial audits, organizational risk assessments, indirect cost establishments and specialized reviews.***

### ***Recipient and Agency contracted audits (including close out audits) of various cooperative agreements and contracts***

#### ***The challenge we're trying to address***

The objective of financial audits is to express an opinion of the fund accountability statement of USAID (or CDC) resources managed by the implementing organizations. The audits include an evaluation and testing of the internal controls of the organizations as well as review of compliance with the funding agreements and other applicable laws and regulations. The audits are carried out in accordance with the U.S. Government Auditing Standards issued by the U.S. Government Accountability Office as well as with the USAID Financial Audit Guide.

#### ***How are we helping to address this?***

Examples of audits we have done within Kenya and East Africa are the audit of projects implemented by African Development Solutions (Adeso), IMA World Health, Plan International, Catholic Relief Services (CRS) Kenya and Somalia, African Union Interafrican Bureau for Animal Resources (AU IBAR), TradeMark East Africa (TMEA), Alliance for a Green Revolution in Africa (AGRA), Kenya Medical Supplies Agency (KEMSA), Global Communities Kenya, African Society for Laboratory Medicine (ASLM), Centre for Health Solutions (CHS), Care International, Management Sciences for Health (MSH), Marie Stopes Uganda, FHI360, Intergovernmental Authority on Development (IGAD), East African Community (EAC), Uraia Trust, Lewa Wildlife Conservancy and Act Change Transform (Act!) among others.



## **Organizational risk assessments**

### *The challenge we're trying to address*

We have been contracted by USAID Kenya and East Africa (KEA) to carry out organizational risk assessment whose objective is to assist USAID with understanding the business processes of their implementing partners and determining whether USAID can rely upon organizations' systems, operations and internal controls to manage U.S. Government funds.

### *How are we helping to address this?*

Examples of organizational risk assessments that we have performed include the organizational risk assessment of Kenya Wildlife Service (KWS), Kenya Agricultural & Livestock Research Organization (KALRO) and Kenya Plant Health Inspectorate Service (KEPHIS) among others.

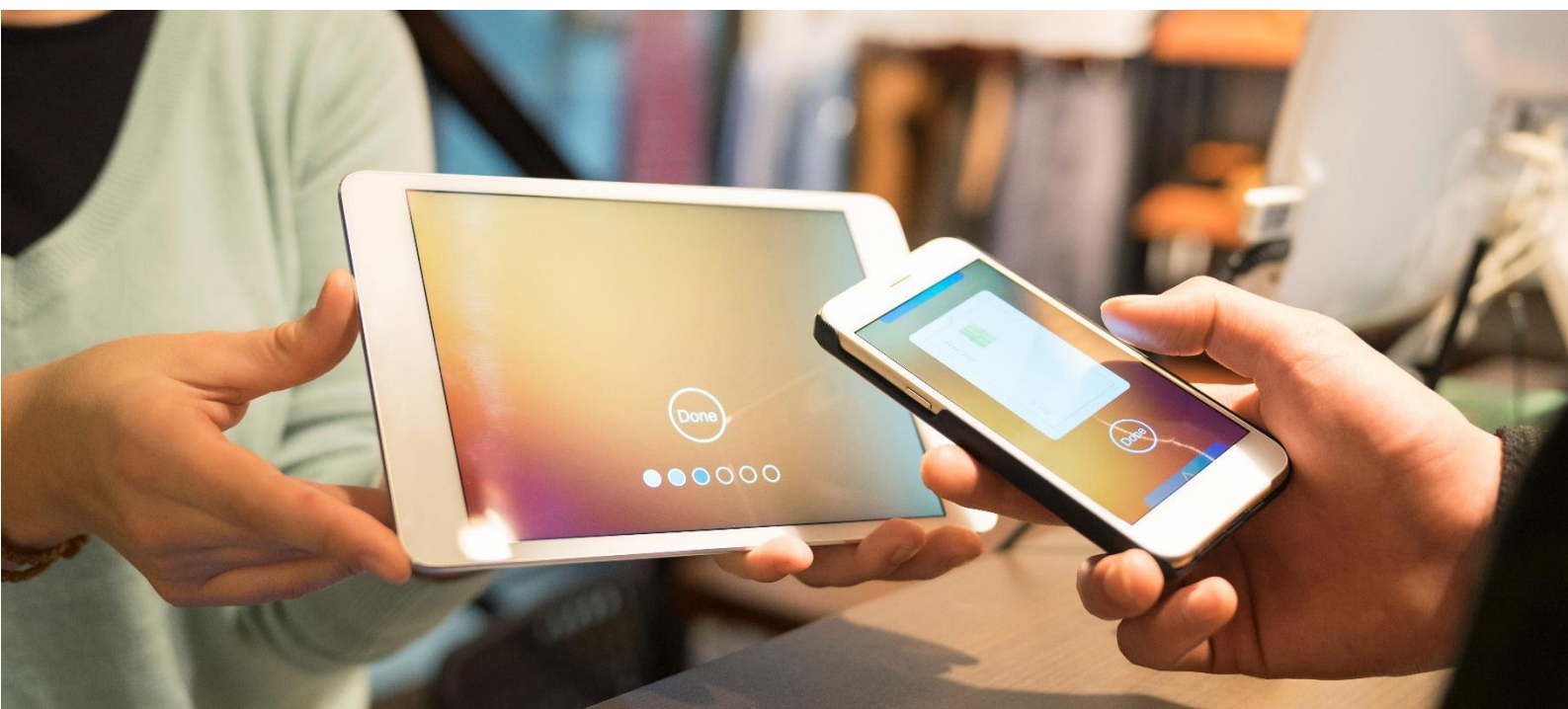
## **Indirect cost rate establishment**

### *The challenge we're trying to address*

This includes determination of the organizations' indirect cost rates to help them in negotiations with USAID for the final indirect cost rate that they can use in recovery of administrative costs incurred in implementation of USAID funded programmes.

### *How are we helping to address this?*

Examples of these include the establishment of an indirect cost rate structure for Kenya Medical Supplies Authority (KEMSA), Regional Centre for Mapping of Resources for Development (RCMRD) and Gold Star Kenya as well as determination of final indirect cost rates for TradeMark East Africa (TMEA), African Development Solutions (Adeso), Act Change Transform (Act!) and Alliance for a Green Revolution (AGRA) among others.







## DFID – GEC

### *The challenge we're trying to address*

The Girls Education Challenge is a DFID funded programme which supports Non-Governmental Organizations, charities and private sector organizations to find better ways to provide education opportunities to marginalized girls in the poorest countries in Africa and Asia.

GEC funds competitively selected projects that focus on innovative and cost effective ways of getting marginalized girls into primary and lower secondary education, keeping them there, and making sure they have opportunities to learn.

GEC has provided education opportunities for over one million girls in total in Africa and Asia since its inception.

### *How are we helping to address this?*

PwC UK is the appointed fund manager of GEC. PwC Kenya support the fund management of projects implemented in Kenya, Uganda, Ethiopia, Rwanda and Somalia.

#### *Funds/grants management:*

- ✓ Sift applications for funding; Set up grant agreements/contracts with DFID and successful applicants
- ✓ Facilitate assessment and supervision of funded projects; Assess and manage the GEC risk matrix
- ✓ Promote arrangements so that monitoring and evaluation (M&E) plans are designed into successful project
- ✓ Monitor progress against milestones and targets; Provide support to projects to help them deliver their objectives
- ✓ Notify DFID of project progress through reporting; Lead the dissemination of lessons learned
- ✓ Contract on behalf of DFID an audit firm to conduct independent annual audits of GEC

#### *Maintain financial management:*

Included due diligence assessments, agree budgets with DFID for all approved funding, monitor value for money, manage match-funding, authorize all claims for funds, disburse funds, verify annual expenditure reports, authorize budget amendments, and produce quarterly and annual financial returns for the GEC.

#### *Project monitoring:*

- ✓ Undertake on-site verification work on request for funds forms and quarterly or six monthly project reports
- ✓ Monitor project progress, e.g. against milestones, reported results, agreed workplan, log frame, etc.
- ✓ Undertake ad hoc on-site reviews of request for funds and quarterly project report supporting documents
- ✓ Undertake on-site verification work on risk mitigation/ additional assurance/ financial management strengthening measures as required by the findings of the FMA
- ✓ Review project performance as part of planned monitoring visits and make recommendations concerning further disbursement of grant funds
- ✓ Build good relations with the portfolio of recipients assigned to them
- ✓ Make regular contact with the recipient and carry out regular monitoring visits (as required by the recipient's risk profile)
- ✓ Encourage timely submission of recipients' reports and trigger, participate in and organize in-country aspects of relevant monitoring visits
- ✓ Provide the Regional Manager, on an ongoing basis, with relevant information on issues or risks which may arise and which may affect the projects' performance
- ✓ Monitor recipients' fulfilment of their contract obligations and keep the Regional Management Team informed of risks to these obligations
- ✓ Identify and report areas where recipients require additional support from the central GEC project support facility; and work closely with the Country Education Monitor and the Regional Management Team to identify the scope of the support that is required





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## ***The National Treasury (donor funded)***

***In the fulfilment of its mandate, the National Treasury additionally, initiated several Public Financial Management Reform (PFMR) initiatives under the PFMR Strategy 2013-2018.***

***Provision of technical assistance in preparation of individual and consolidated financial statements for County Governments and County entities in Kenya for the financial years 2015/2016 to 2017/2018***

*The challenge we're trying to address*

The Public Financial Management environment has significantly changed under the Constitution of Kenya 2010. Section 201 of the constitution outlines the principles of public financial management aimed at ensuring effective management of public resources. In the fulfilment of its mandate, the National Treasury additionally, initiated several Public Financial Management Reform (PFMR) initiatives under the PFMR Strategy 2013-2018. These initiatives are aimed at making the Public Finance Management more efficient, effective, participatory and transparent resulting in improved accountability and better service delivery for the citizenry.

*How are we helping to address this?*

PwC was awarded the consultancy for the technical assistance in preparation of individual and consolidated financial statements for county governments and county entities for the financial years 2015/2016 to 2018/2019. The financial statements were being prepared in accordance with cash basis method under IPSAS.



The key elements of the technical assistance on the assignment has so far included the following:

- ✓ Establishment of opening balances
- ✓ Quality review of financial statements prepared by the entities
- ✓ Preparing annual consolidated financial statements
- ✓ Reconciling inter-entity transfers between sending and receiving entities
- ✓ Enhancing compliance with prescribed accounting standards
- ✓ Capacity building through formal and on-the-job trainings
- ✓ Implementation of audit recommendations
- ✓ Other areas of support

## ***Provision of consultancy services for the National Asset and Liability Management in public sector to unbundle its mandate***

### ***The challenge we're trying to address***

The objective of this assignment is to assist the National Assets and Liabilities Management (NALM) department in understanding their mandate, resources needed to fulfil that mandate and develop an efficient asset and liability management legal, institutional and policy framework for the Public Sector Entities consistent with internationally recognized standards. The policies developed should provide guidance in complying with the current accounting and reporting framework of the Government (IPSAS cash basis), IFRS for GBEs and IPSAS Accrual in anticipation of the Government eventual transitioning to the IPSAS accrual basis of accounting.

### ***How are we helping to address this?***

The key elements of the assignment were as per the following phases:

#### ***Phase 1 - Development of strategic plan for the National Assets and Liabilities Management Department***

- ✓ Task one – Development of a strategic plan
- ✓ Task two – Comprehensive review of the current laws and regulations
- ✓ Task three – Assessing the capacity of the NALM department
- ✓ Task four – Identify the role of other public entities involved in assets and liabilities management
- ✓ Task five – Develop a reporting template on assets and liabilities management for use by reporting entities

#### ***Phase 2 - Development of assets and liability management policy and guidelines***

- ✓ Task one - Identification of categories of assets maintained by the government and holders of key information
- ✓ Task two – Development of asset policies and guidelines
- ✓ Task three - Training of trainers on policies and guidelines

#### ***Phase 3 - Technical support to the department in asset identification, initial value allocation and development of a national asset register and county asset registers***

- ✓ Task one – Holding of workshops
- ✓ Task two – Development of an implementation plan and advise on the methodology and requisite tools required for consolidation of a national register
- ✓ Task three – On the job training/support





## *UNICEF/The National Treasury*

### *The challenge we're trying to address*

The Main objective of the consultancy is to update the SCOA with a view of enhancing its effectiveness in budgeting and accountability of resources as well as enhancing monitoring and budget analysis on various dimensions such as social factors, environmental, gender, climate change, youth and children among other areas.

### *How are we helping to address this?*

**Institutional consultancy to support National Treasury in revising the Standard Chart of Accounts (SCOA) and building related in-country capacity at national and selected counties**

The key elements of the assignment were as per the following phases:

Task 1 - Inception

Task 2 – Situational analysis/needs improvement

Task 3 – Updating of codes and manual

Task 4 – Migration to accrual basis of accounting

Task 5 – Review of IT systems

Task 6 – Development of reports

Task 7 – Capacity building and dissemination of SCOA manual

Task 8 – Implementation and maintenance of the SCOA manual



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## ***Global Fund***

***PricewaterhouseCoopers Kenya has been contracted as the Local Fund Agent (LFA) for The Global Fund to fight AIDS, TB and Malaria (GF) programme in Kenya, Ethiopia and Somalia among other countries.***

***Global Fund is a public-private partnership established in 2001 to administer the funds which the United Nations Secretary-General called upon the world to channel toward the fight against these three major diseases of poverty.***

The Global Fund Secretariat is based in Geneva, and its board is comprised of UN Agency and World Bank Group representatives, donor country governments, NGOs, private partners and communities living with the diseases. Its purpose is to select and support Principal Recipients (PRs) of the Fund's grant monies to implement innovative, broad-reaching projects in the areas of prevention, care and awareness-raising in countries particularly blighted by these diseases

### ***The challenge we're trying to address***

The Global Fund is a partnership designed to accelerate the end of AIDS, tuberculosis and malaria as epidemics. Global Fund has mobilized and invested more than US\$4 billion a year to support programs run by local experts in more than 100 countries. In partnership with governments, civil society, technical agencies, the private sector and people affected by the diseases, we are challenging barriers and embracing innovation.



## *How are we helping to address this?*

PwC Kenya is the Local Fund Agent in Kenya, Ethiopia and Somalia.

The responsibilities of the LFA cover the entire lifecycle of the proposals:

Before the signing of Global Fund grant agreements:

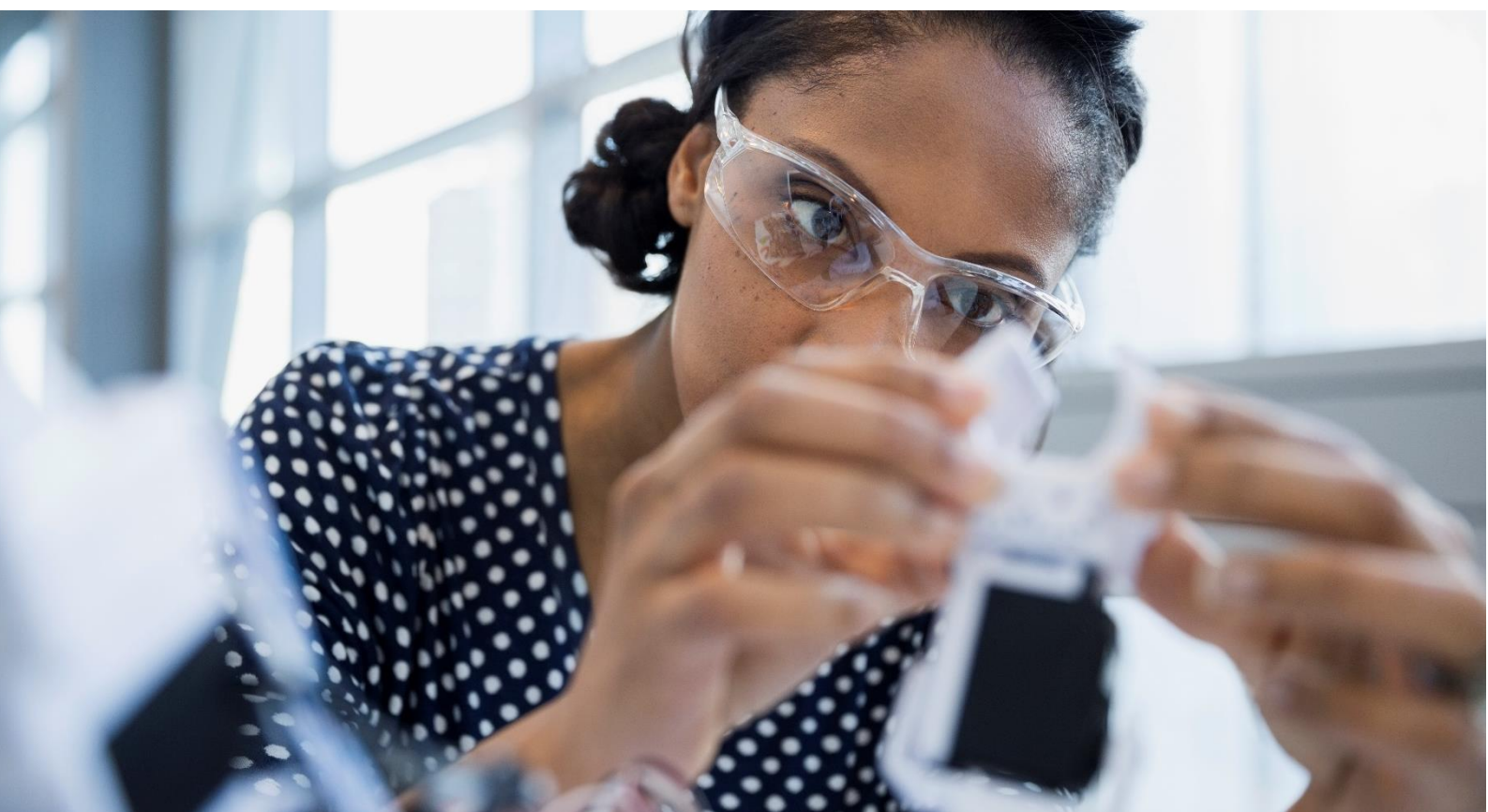
- ✓ Evaluate readiness for implementation of the proposed Principal Recipient(s) (PR(s)) by assessing the capability and capacity of their systems for financial and programmatic management, as well as arrangements for procurement and monitoring and evaluation.
- ✓ Recommend capacity building needs of the PR(s) to the Global Fund.
- ✓ Review the proposal and agree on a detailed Plan of Action and Budget to be used as reference for monitoring progress.
- ✓ Support the preparation of the grant agreement between the Global Fund and the PR(s) and participate in grant negotiations.

During program implementation:

- ✓ Oversee achievement of financial and programmatic milestones.
- ✓ Periodically report on progress and make recommendations on disbursements and other actions to the Global Fund, including remedial actions when needed.
- ✓ Undertake special reviews/spot checks such as: Procurement reviews, Diagnostic and Laboratory system reviews, Data Quality reviews, Anti-Money-Laundering reviews, Financial system reviews and other Programmatic, Procurement Supply Chain Management (PSM) and Financial Management reviews as agreed with Global Fund.

After two years:

- ✓ Analyze progress and make recommendations for future funding as an input to the Global Fund's decision.
- ✓ Undertake such other services as may be agreed upon, e.g., provide logistical services to Global Fund staff visiting country locations.





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## United Nations

***PwC Kenya has been contracted by various United Nations agencies (UNDP, UNICEF, UNOCHA, WFP, UNFPA among others in Kenya, Somalia, Ethiopia, Sudan, South Sudan).***

### *The challenge we're trying to address*

United Nations consists of many affiliated programmes, funds, and specialized agencies. The programmes and funds are financed through voluntary rather than assessed contributions. The Specialized Agencies are independent international organizations funded by both voluntary and assessed contributions. UN then funds several projects across various countries most of which is done through Implementing Partners cutting across government agencies, local and international NGOs.

### *How are we helping to address this?*

We have offered several services to the UN as detailed below:

- ✓ Project audits – to obtain sufficient appropriate evidence order to issue an audit opinion in accordance with International Standards on Auditing (ISAs); PwC is required to give an opinion on statement of expenditure, statement of fixed assets and statement of cash held by the project.
- ✓ Micro assessments – to assess the IPs management capacity (accounting, procurement, reporting, internal controls) in order to determine the overall risk rating;
- ✓ End user monitoring – to establish whether the intended beneficiaries received the outputs outlined in project objectives; and
- ✓ Spot checks – to assess the accuracy of the financial records for cash transfers to the IPs and the status of programme implementation through a review of financial information, and to determine whether there have been any changes to internal controls.
- ✓ Internal control audit – to assess the design and operating effectiveness of the IP's internal controls in line with ISRS 4400;





A summary of citations for some of the UN assignments conducted by PwC are as below:

- ✓ United Nations Office for the Coordination of Humanitarian Affairs – Ethiopia
- ✓ PwC Kenya was appointed as the auditor for UNOCHA Ethiopia from December 2018 to date. To date, we have audited approximately 200 projects implemented by various NGOs in Ethiopia implementing the Ethiopia Humanitarian Fund projects.
- ✓ United Nations Office for the Coordination of Humanitarian Affairs – Somalia
- ✓ In June 2016, PricewaterhouseCoopers was contracted by the UNOCHA Somalia (through UN Procurement Division New York) to provide audit services of the Somalia Humanitarian Fund (SHF) for FY 2017, 2018, 2019 and to date for approximately 250 projects implemented by various NGOs in Somalia.
- ✓ United Nations Development Programme (UNDP) – Sudan & South Sudan
- ✓ PwC was contracted by the UNDP Country Office in Sudan to provide audit services for NIM projects funded by UNDP Sudan, under the Common Humanitarian Fund (CHF) and the Darfur Community Peace and Stability Fund (DCPSF) from 2012 to 2017.
- ✓ United Nations Commission on Human Rights (UNHCR)
- ✓ PwC was contracted to provide assurance services under ISA 800/805 and 705/706 on Project Financial Reports (PFR) prepared by UNHCR in Ethiopia, Eritrea, Angola, Malawi, Mozambique, South Africa and Zambia.
- ✓ United Nations Development Programme (UNDP) Kenya
- ✓ PwC was contracted by UNDP Kenya to conduct micro assessments of thirteen (13) Amkeni Wakenya prospective grantees under call II and two strategic partners under call III (plead) in August 2018.
- ✓ United Nations Children’s Fund (UNICEF) Kenya
- ✓ PwC was contracted by UNICEF to conduct an end user monitoring of procured education kits, recreation kits and tents distributed to schools



## ***BIF company expansion engagement in Kenya***

***BIF is a DFID-funded private sector development programme which is at the heart of the UK Government's commitment to building stronger partnerships with businesses and developing inclusive business models. By providing a range of consultancy services and some small grant finance to businesses and other market players, BIF aims to reduce poverty by addressing market failures.***

***UK Department for International Development (DFID)***

### ***The challenge we are trying to address***

In many developing countries people struggle to make a decent living and are excluded from economic activity because of poorly functioning and non-inclusive markets. BIF aims to reduce poverty by addressing these market failures through the development and dissemination of new business models which benefit those at the base of the pyramid as producers, consumers or employees as well as through interventions at the policy and regulatory level.

### ***How are we helping to address this?***

To date BIF has taken a country-led approach focussed on Myanmar, Nigeria and Malawi. BIF is in the middle of an expansion to its work that is not based on a country focus, but instead looks to build partnerships with companies that are developing new products and services that will benefit poor people in one of DFID's priority countries. Through these company partnerships, BIF aims to understand and find ways to transform markets that can benefit the poor as well as support companies to develop and launch new products and services in developing countries.



## *Our role*

PwC is responsible for managing the BIF programme with support from in-country alliance partners. PwC is leading the company expansion work which includes:

- Identifying and engaging with large companies (in particular multinationals) to find opportunities for BIF collaboration.
- Partnership brokering with suitable companies to participate in BIF.
- Scoping and delivery of market assessments and strategies in markets and countries of interest for the companies and DFID
- Feasibility assessment and analysis to build a case to implement wider market interventions in areas of interest.
- Follow up technical support and advice to companies.
- Lessons learning and reporting to DFID on a company-led approach to market systems development.

## *The progress we have made to date*

Through the company expansion window BIF has identified the potential to support Barclays to develop an SME linkages project in Kenya in the health and agricultural sectors.

By helping improve the market for SME financing and/or the specific markets within which Barclays is providing finance, BIF interventions may benefit the poor in a number of ways:

- Create better employment opportunities for the poor as more SMEs gain access to finance and can take advantage of the market growth.
- Improved finance and income for poor business owners/smallholders.
- Better access for the poor to essential services and products locally, such as health care products, leading to better health outcomes.





## ***DFID –East Africa research fund***

***The East Africa Research Fund (EARF) supports DFID’s East Africa Research Hub (EARH) in procuring and managing a portfolio of research projects under the Strategic Research and Evidence support programme.***

***The objective is to support DFID country offices in its focus countries, external agencies working in East Africa, and DFID regional advisers to make the best use of available evidence and generate new knowledge. This will enable DFID country offices and regional teams, as well as external agencies, to design and implement smarter programmes through the use of the latest evidence in East Africa.***

***UK Department for International Development (DFID)***

Focus countries: Kenya, Tanzania, Uganda, Rwanda, Ethiopia, Somalia, Sudan and South Sudan.

Programme management team: Nairobi, Kenya.

### ***The challenge we are trying to address***

Countries in East Africa face many challenges, including: a youthful population needing jobs; rapid urbanisation with a growing slum population; climate change and pressures on livelihoods; new discoveries of oil and gas alongside high levels of corruption and risk of conflict. Overall poverty levels are falling, but the number of people in East Africa living in extreme and chronic poverty remains high.

Across the 6 countries in the region, DFID addresses challenges such as economic development, climate change, humanitarian assistance, human development, governance and conflict prevention. Robust evidence on what works, as well as better data on context and need, is required to ensure the best value for money.



## *How we are helping to address this?*

Working closely with DFID's research Hub, EARF is supporting country offices and regional advisors to develop more effective, evidence-based policies to reduce poverty in East Africa.

## *Progress we have made to date*

Since its establishment in 2015, the Fund has successfully procured a total of 6 organisations, to conduct research projects on varied development- oriented research topics whose total value is £940,821. The output of these research studies are regional public goods and are made available to governments, donors and relevant stakeholders to promote evidence- based policy making in the region.

## *The projects that EARF handles are categorised under two funding windows, namely:*

### **The Regional Research Programme**

Providing funding for regional research in the East Africa region to support effective policies and programmes on key issues in the region. Three projects within this category have been commissioned to date.

### **The East Africa Country Research Programme**

Supporting DFID country offices to generate country specific evidence that directly responds to their programming and policy priorities. Three studies have been so far commissioned.

## *Our role*

With the appointment of PwC as Fund Manager, EARF undertakes the entire procurement and programme management aspects including design and issue of calls, monitoring and evaluation, communications and market development as well as reporting. Well planned research uptake strategies are embedded within the project outputs of individual research projects to ensure that the new evidence generated contributes to policies and programmes in the region. Across the portfolio of research projects, the EARF is also responsible for monitoring and capturing results, and coordinating input into the DFID Annual Review and reporting processes.





## Kenya climate innovation centre

*The Kenya Climate Innovation Center (CIC) provides holistic, country-driven support to accelerate the development, deployment and transfer of locally relevant climate and clean energy technologies.*

*The CIC provides incubation, capacity building services and financing to Kenyan entrepreneurs and new ventures that are developing innovative solutions in energy, water and agribusiness to address climate change challenges. The Kenya CIC is an initiative supported by the World Bank's infoDev and is the first in a global network of CICs being launched by infoDev's Climate Technology Program (CTP). The Kenya CIC is funded by the United Kingdom's UKaid and the Danish Ministry of Foreign Affairs.*

**UKAID and DANIDA**

Focus countries: Kenya

Programme management team: Nairobi, Kenya.

### *The challenge we are trying to address*

There is a pressing need to assist the development and diffusion of low carbon and adaptive technologies in developing countries. The process that characterises successful technological innovation and diffusion is complex, and contingent upon the cooperation of a variety of public and private actors. KCIC was designed to overcome obstacles to the development and diffusion of climate-related technologies in Kenya – and more widely in developing countries. If efforts to support indigenous innovation prove successful, this initiative has the potential to contribute to both climate change adaptation and mitigation objectives. Moreover, through efforts to nurture domestic enterprise and spread technology, this initiative is also likely to contribute to job creation and – to a limited extent – reduce poverty.



## *Progress we have made to date*

Since its establishment in 2012, KCIC has increased in client base to a total of 123 active clients with operating clean tech businesses issuing out over USD 640,000 as Proof of concept grants to climate business testing innovative concepts in Renewable Energy, Water and Agriculture sectors. KCIC has also offered incubation services, business training and networking opportunities to many businesses

## *How we are helping to address this?*

KCIC provides an integrated set of financing, venture acceleration services, market development and networking activities that builds the quality and quantity of Kenyan entrepreneurs and startups delivering innovative climate and clean energy solutions to local and international markets. This is done through:

- The provision of flexible financing mechanisms that support entrepreneurs and new ventures at varying levels of innovation and scale.
- Building innovation capacity through the delivery of advice, assistance and training products.
- Enabling collaboration and developing policies that support an innovation ecosystem in East Africa.
- Identifying and unlocking new opportunities through access to information and market intelligence.
- Providing access to facilities that support business development through co-working and networking space and technical development for rapid design, adaptation, prototyping, testing and manufacturing.

## *Our role*

PwC has provides caretaker services to Kenya Climate Innovation Centre leading to its establishments as an independent legal entity. For the last 4 years, PwC has provided project management services that includes financial management including disbursements, accounting and reporting, procurement, Staff recruitment and general program administration. PwC has also played a key role in the formation of governance structures of the KCIC including setting up policies and processes and Board formation. As a consortium partner, PwC has offered advisory services to KCIC clients in areas such as Financial management, Taxation and HR management results, and coordinating input into the DFID Annual Review and reporting processes.





## Contact us

***Benson  
Okundi***

**Partner**

+254 20 285 5000  
benson.okundi@pwc.com



***Simon  
Mutinda***

**Partner**

+254 20 285 5000  
simon.mutinda@pwc.com



***Alex  
Nyaga***

**Associate Director**

+254 20 285 5000  
alex.nyaga@pwc.com



***Isaac  
Otolo***

**Associate Director**

+254 20 285 5000  
Isaac.otolo@pwc.com



***Francis  
Nzau***

**Senior Manager**

+254 20 285 5000  
Francis.nzau@pwc.com



Visit our website: <http://www.pwc.com/ke/en/industries/public-sector>











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