COVID-19: Managing supply chain disruption

The international response to COVID-19 has had significant impact on supply chains in every industry and in every country across the globe. Muted demand and restrictions on movement have created uncertainty throughout the global economy. Knowing who are your most critical and vulnerable suppliers, and which risks pose an imminent threat, is vital to ensuring continuation of supply.

### Significant issues

<table>
<thead>
<tr>
<th>Issue</th>
<th>Description</th>
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<tr>
<td>Volatile demand</td>
<td>caused by panic buying, muted demand from social distancing</td>
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<td>Continuous supply</td>
<td>from critical suppliers</td>
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<td>Labour availability</td>
<td>along the supply chain from quarantines and lock downs</td>
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<td>Ensuring core product availability</td>
<td>to service demand</td>
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<td>Identifying priority</td>
<td>of products and components under restricted capacity</td>
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<td>Global transit routes, avoiding country and city lock downs</td>
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<td>Constraints on materials and components</td>
<td>to continue manufacturing</td>
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<td>Lean inventories</td>
<td>unable to buffer increased lead times</td>
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<tr>
<td>Ensuring sufficient cash and liquidity</td>
<td>in the supply chain</td>
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### What should you focus on?

- Do you know which suppliers pose the most imminent threat to you as a result of COVID-19?
- What options do you have if a critical supplier failed?
- How will you ensure you emerge with a robust supply chain post COVID-19?
- How are your external stakeholders reacting to significant disruptions in your supply chain?
- How do you best monitor and identify emerging risks in the supply chain?
- What actions can you take to support weaker suppliers facing difficulties?

### Our approach

1. Evaluate disruption risks, and monitor
   - The partners
   - The disruptors
   - The safe bets
   - The exposed

   **Interventions**
   - Help improve operations
   - Improve and increase funding
   - Assist with stakeholder management
   - Develop contingency plans
   - Support restructuring initiatives
   - Provide interim management
   - Support acquisitions and/or disposals

2. Assess options
   - Manage exposures
   - Exit / re-source

3. Execute actions

### How we can help

- A global network of experienced restructuring practitioners
- Hands on, expert support for your teams, which can be deployed quickly
- Cloud based analytics technology to assess, identify and monitor your supply chain
- Proactive and experienced approach to dealing with disruptions
- Resilience assessments of third party suppliers, mitigation or recovery plans.
- Provision of augmented resources to deal with immediate critical issues

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