Boardroom professional development

Non-Executive Director Programme

Autumn 2026

Introduction

Following Dan's introduction in the summer brochure, I'm delighted to be taking on the role of Chair of PwC's NED programme.

I'm sure you'll all join me in saying a huge thank you to Dan who has led the programme with great distinction over the past five years. He leaves very big shoes to fill. But he also leaves a tremendous legacy at PwC which includes the energy and commitment he has shown to evolving the way we support our NED community.

I'm hugely excited about what lies ahead for the programme. I've already held thoughtful and encouraging conversations with many of you and I'm incredibly grateful for the insights you've shared so far.

Having spent my career at PwC as an assurance and deals partner, now leading some of our larger audit relationships, I've had the great privilege of working closely with several boards and seeing first-hand the evolving challenges facing non-executive directors. I will look to bring that experience to the programme, alongside a broad network across the NED community and across the firm, as we continue to build and enhance the support we offer to you. I'm also looking forward to learning from you as we all bring our different experiences to the table.

With this in mind, I'm really keen to continue hearing your perspectives: what matters most to you, where are the challenges evolving, and how can we further enhance the programme to best support you in your roles. It's already very clear to me that this programme is built around the strength of its community and I would encourage you to reach out, share your views and ideas and help shape what comes next. I'd be extremely grateful to hear your feedback.

In the meantime, I'm pleased to share the range of events we will be running across the autumn programme, which is now open for registration. I look forward to meeting those of you I don't yet know at our upcoming events, both in person and virtually.

Giles Hannam

Non-Executive Director Programme Chair

giles.hannam@pwc.com

July 2026

Registration

If you would like to join us at one or more of the events outlined in the document, **please register here**.For queries regarding the NED programme, please email: uk_nedprogramme@pwc.com Prior to the event, you will receive joining instructions with further details. If you are subsequently unable to attend an event you have registered for, we would be grateful if you could let us know.

Event series

Autumn 2026

For the Board

Event	Format	Format	Date	Time	Location
In conversation with investors: AI, economic volatility and the future of corporate reporting 01	Join Emma Thorogood, Partner and PwC's Head of Corporate Affairs, and two seasoned investors for a conversation exploring the findings of PwC's 2026 UK Investor Survey and what they mean for NEDs. The session will focus on what is top of mind for investors today, how AI is reshaping their analysis of companies, how economic and geopolitical volatility is influencing investment decisions and how corporate reporting needs to evolve to stay relevant and connected. The format will be informational and conversational, designed to give NEDs a clear view of investor thinking and where Boards should be focusing as a result.	Virtual	**16 Sept**	9-10am	Virtual event
Supply chain resilience: What every Board should be asking 02	This session will be hosted by Laura Morrell and Mark Anderson, who leads PwC's Supply Chain and Third-Party Risk and Resilience team. Together, they will explore how supply chains have moved from the back office to the boardroom. For NEDs, the challenge is no longer whether supply chain resilience warrants Board attention, but whether the right questions are being asked to deliver appropriate resilience.	In-Person	**28 Sept**	12-2pm	Embankment Place
AI in action: Practical insights and strategic applications 03	This event will be hosted by Lilia Christofi, PwC’s AI Leader across EMEA, and her team of experts. It is designed to equip Non-Executive Directors with a comprehensive understanding of AI and its growing impact on business. The session will showcase practical AI demonstrations illustrating how organisations are delivering value from their AI investments. Through these real-world applications, NEDs will gain valuable insights into the opportunities and challenges AI presents, enabling them to support more effective Board oversight. Attendees will also learn how they can practically leverage AI in their day-to-day roles, enhancing their decision-making and governance capabilities. Through expert-led discussions and interactive content, attendees will leave better prepared to guide their organisations confidently in an AI-driven world.	In-Person	**8 Oct**	12-2pm	Embankment Place

Event	Format	Format	Date	Time	Location
AI risk, trust and regulation: Board oversight in the era of the EU AI Act 04	This event will be an in-conversation event with Euan Cameron, PwC's AI and Emerging Technology Leader in the UK, Leigh Bates, PwC's Global Risk AI Leader, and Marcus Thompson, a Partner in the Government & Internal Investigations Group at Kirkland & Ellis. As AI moves from experimentation to enterprise-critical use, Boards are accountable for the risks, trust and legal exposure AI creates. This session will give NEDs the tools to move from uncertainty to confident oversight, using the EU AI Act as a reference point for effective real-world governance.	In-Person	**8 Oct**	4:30-6pm	Embankment Place
CSRD and ISSB in practice: Governance, prioritisation and how to set in place effective Board oversight over sustainability reporting 05	This event will be hosted by Paolo Taurae, PwC's Sustainability Assurance Leader, and Tom Loukes, PwC's Sustainability Advisory Leader. The discussion will focus on upcoming ESG reporting changes and what these changes mean for Boards, including how to take a proportionate and pragmatic approach to implementation, to avoid unnecessary complexity and to ensure that reporting remains coherent and aligned to the organisation's core risks and strategy. It will also explore how governance structures are adapting, including the respective roles of Audit and Sustainability Committees, and the implications for effective Board oversight.	Virtual	**12 Oct**	9-10am	Virtual event
Powering through uncertainty: What every Board needs to ask about energy and ongoing geopolitical volatility 06	This session will be hosted by Vicky Parker, PwC's Energy, Utilities and Resources Industry Leader, and Simon Oates, PwC's UK Economics Leader. Together, they will explore how geopolitical volatility and the UK's energy security challenges impact business competitiveness, especially in high-energy sectors, offering Boards practical guidance to enhance resilience and strategic decision-making. Attendees will gain insights from PwC's latest scenario modelling and collaborative research with CBI and Energy UK on securing competitive energy to drive UK investment and economic growth.	In-Person	**26 Oct**	11am-1pm	Embankment Place
Three months in: What has Andy Burnham's government done	Join renowned PwC advisors, Andy Haldane and Gavin Barwell, for an exclusive event exploring the evolving political and business landscape under Andy Burnham. Andy and Gavin will examine how the government's	Virtual	**29 Oct**	9-10am	Virtual

Event	Format	Format	Date	Time	Location
for business? 07	direction and policies will impact UK businesses and strategic decision-making. Gain valuable insights into the challenges and opportunities the new government is creating for business three months into Andy Burnham's premiership.				

Audit Committee event

Event	Format	Format	Date	Time	Location
Audit Committees: Tackling emerging risks and responsibilities, strengthening relationships and looking ahead 01	Join us for a thought-provoking and practical discussion with experienced Audit Committee Chairs, leading subject matter experts and PwC engagement leaders as we explore the key issues shaping today's Audit Committee agenda. We will examine how Audit Committees are responding to emerging risks, including cyber security, and addressing new responsibilities such as those relating to Provision 29, while navigating increasingly complex governance and oversight expectations. The event will also provide valuable insights into building constructive and effective relationships with external auditors, helping Audit Committees strengthen oversight, challenge and overall effectiveness while maximising the value they receive from the audit process. Looking ahead to the upcoming year-end reporting cycle, we will also explore the key governance, reporting and business issues expected to dominate boardroom discussions.	In-Person	**14 Oct**	4:30-6pm	Embankment Place

Remuneration Committee event

Event	Format	Format	Date	Time	Location
EU pay transparency and what it means for Boards 01	The session will be led by Katy Bennett, PwC's Workforce Reporting Leader, and Alison Wade, a specialist in EU regulation, reporting and reward. This session will provide NEDs with an overview of the EU Pay Transparency Directive, which aims to strengthen the application of the "equal pay for equal work" principle by increasing pay transparency, and its implications for employers in the EU. Attendees will gain insights into how multinational companies are impact assessing the complex technical requirements of the directive and how to respond to evolving regulatory obligations.	Virtual	**21 Oct**	9-10am	Virtual event

Financial Services events

Event	Format	Format	Date	Time	Location
Stability through uncertainty: Geopolitical and macro shocks and what they mean for risk appetite, stress scenarios, capital and liquidity 01	We live in a world of unprecedented change and disruption, with an ever-increasing pace and impact from shocks. The event will focus on how financial services organisations should be building resilience capability and the operating models to respond.	In-person	**24 Sept**	4:30-6pm	More London
Global disruption, geopolitical divergence and the impact on regulation, now and in the future 02	We take a step back and focus on what these factors could mean for the direction of regulation here in the UK and globally, including key areas of focus for regulators and the impact on financial services.	In-person	**15 Oct**	4:30-6pm	More London

Thank you

pwc.com

RITM0655375