
PwC Indonesia Sustainability & Climate Change

Long term thinking.
Short term action.



www.pwc.com/id

How We Operate



Build high-value and genuine relationships rooted in trust



Bring business knowledge, innovation, and insight to create distinctive value



Apply a range of technical capabilities to deliver quality and value



Operate and collaborate with a mindset that transcends geographic and cultural boundaries



Recognise and quantify your sustainability risks, recommend and develop appropriate value added solutions, and support the implementation of organisational and operational change

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The Context: Five Global Megatrends

We live in a rapidly changing world. This has profound implications for how organisations and businesses need to think about the future.

PwC has identified 5 'megatrends' that are already starting to dictate how and where businesses operate today, and which give insight in to the business context of tomorrow.

Demographic shifts and social change

1



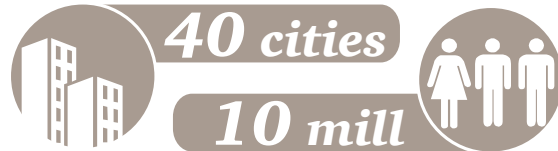
1 billion

expected increase in the world's population by 2025

Rapid urbanisation

2

By 2025, there could be nearly 40 cities each with a population of over 10 millions



Shift in economic power

3



China will replace the US as the world's largest economy by 2015*

* This is by Purchasing Power Parity (PPP) rates; by market exchange rates, we project China will replace the US by around 2030.

Technological breakthrough

4



76 and 10 years taken for the telephone and smartphone to reach half of US households

Climate Change and Resource Scarcity

5

With a population of 8.3 billion people by 2030, we'll need....



How we can help you

Sustainability is evolving, from managing risks, to capturing opportunities

Sustainability is becoming core to business success. Being 'able to sustain' business, with one eye on 'new' external risks and the other on future consequences of its decisions, underlies it. It's about **managing, reducing and removing** risks responsibly and investing to build in resilience.

“Wherever there’s risk for a business, by definition there’s opportunity. And that’s what corporations are getting into now.”

*Malcolm Preston,
Head of PwC Global
S&CC practice*

According to PwC’s 17th Annual Global CEO Survey 2014:

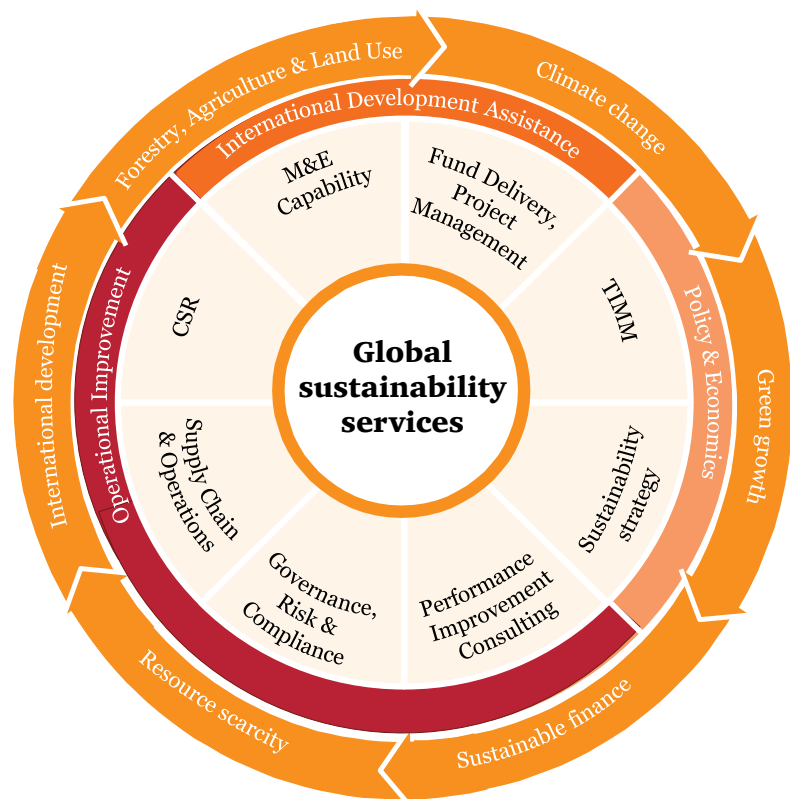
- 60% list demographic shifts in their top three megatrend transformers of business in the next 5 years
- 63% are concerned about the availability of skills
- 46% of surveyed CEOs agree resource scarcity and climate change will transform their business
- 74% respondents say that measuring and reporting their total impact (financial and non-financial impacts) contributes to their long term success
- 91% agree that it’s important to them to ensure the integrity of their supply chain

PwC Consulting Indonesia’s Sustainability and Climate Change practice offers a full spectrum of sustainability and green growth solutions.

Our team of sustainability and climate change specialists includes:

- Former civil servants
- Economists
- Engineers
- Accountants
- Former NGO leaders

All of whom are highly experienced across a full range of industries and institutions.



Sustainability & PwC

PwC Global Network

Over **208,000 people in 157 countries** in firms across the PwC network share their thinking, experience and solutions to develop fresh perspectives and practical advice.

PwC Sustainability & Climate Change

Our global team of over **700 dedicated professionals in more than 60 countries** helps clients address the specific and immediate issues relating to sustainability, as well as helping with longer-term strategic thinking.

PwC Indonesia

With nearly **1,600 professionals in our office in Jakarta**, we play a role in the Indonesian success story of economic growth and social development.

What Makes Us Different?

Sustainability is a journey. Based on your business needs, we can work with you across a range of issues to bring you from compliance to value creation.

We help companies across a range of industries and organisations to understand environmental and social challenges and their associated business impact.

We can recommend and develop appropriate solutions and support the implementation of proposed organisational and operational changes.

Leadership through innovation...

Companies are increasingly seeking to embed sustainability in an innovative way – linking remuneration to sustainability, publishing environmental profit and loss statements, or integrating financial and non-financial reporting.

What's driving sustainability in Indonesia?

- Energy and carbon-related costs
- Competitive advantage and brand enhancement
- Compliance to regulations
- Meeting customer expectations

Our Services



Sustainability strategy is evolving from managing risks to capturing market opportunities.

Organisations need to develop, integrate and embed a sustainable vision into their long-term strategic plan and day-to-day practices to create lasting value while continuing to build public trust.

Effective sustainability strategies require:

- Knowing the drivers which have most impact across value chain
- Understanding all risks and opportunities material to a company's business strategy, industry, and competitive environment
- Making timely adjustments in response to rapidly shifting environmental and social issues
- Planning to be successful for the long term

We can help you to:

- Identify issues and goals to determine current and likely future pressure points
- Prioritise issues from both sustainability and commercial point of view
- Map short and long-term ambitions for your sustainability vision, goals and values, assess the risks, and address any gaps in delivery
- Support the alignment and integration of the sustainability vision, goals and values into your overall corporate strategy
- Develop and deliver a robust sustainability programme that includes prioritised initiatives, enablers, milestones, key performance indicators, and measurable targets

What is sustainability strategy?

Finding the right sustainability drivers to create or enhance value through risk management, revenue growth, and cost reduction

56%

of oil and gas CEOs are concerned that lack of trust in business could threaten growth

Source: 17th Annual Global CEO Survey

76%

Believe satisfying societal needs (beyond those of investors, customers, and employees) and protecting the interests of future generations, is important


Source: 17th Annual Global CEO Survey

21%

CEOs are focusing on reducing poverty and inequality as a priority over the next 3 years

Source: 17th Annual Global CEO Survey

Selected case study in sustainability strategy

Client project	Challenge, solution and results
 <p>An Indonesian conglomerate</p> <p>Sustainability strategy and governance</p>	<p>Challenge: PwC is currently engaged to help an Indonesian corporation with diverse business units in developing their sustainability commitment and embed it in their governance system.</p> <p>Solution:</p> <ul style="list-style-type: none"> • Developing sustainability framework and governance structure including roles and responsibility • Developing governance dashboard to assess level of business unit's sustainability maturity • Developing policies of water, biodiversity, land, energy, pollution management and climate change • Development of a group-wide champions network <p>Results: The client has a clear articulation giving direction for the Group where to go in its Sustainability Journey and structure. Our first year work has led to second year of implementation and additional work on TIMM (Total Impact Measurement and Management) – scoping phase</p>

“We need a new ‘dimension’ that balances classic profit or loss with the impact on sustainability and society.”

CEO Total Impact 2013

What is impact measurement?

- A holistic view of social, environmental, fiscal and economic dimensions
- Look beyond inputs and outputs to outcomes and impacts
- Quantify and monetise the impacts
- Evaluate options and optimise trade-offs

93%

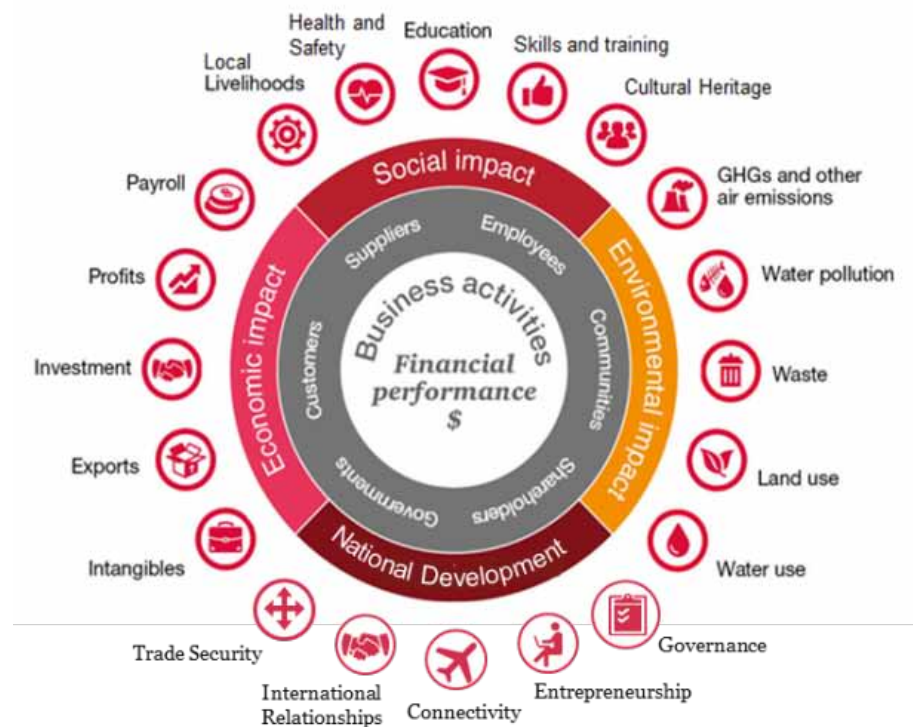
Of surveyed CEOs said that measuring and reporting their total impact allow them to manage their risk better

74%

Of surveyed CEOs said that measuring and reporting their total impact enable them to deliver good growth

74%

CEOs told us that measuring and reporting their total impact contributes to their long term success



The world needs growth to put people in work that lifts them out of poverty. Growth as measured by GDP is (rightly) seen as a benchmark of success.

At the same time, customers, suppliers, employees, governments and society are becoming more demanding of business and are expecting to see growth which delivers jobs and wider societal benefits.

TIMM enables management to develop a better understanding the social, environmental and economic impacts of their activities. It enables management to compare strategies and investment choices using quantified data, and evaluate the total impact of each decision and choice they make.

There are several key components of **TIMM** and collectively, these impacts can also be used to tell a narrative about how your business contribute to national development, such as food and energy security.

Social Impact Assessment

Measures and values the consequences of business activities on societal outcomes such as health, education and community cohesion.

Environmental Impact Assessment

Measures emissions to air, land and water, and the use of natural resources.



Economic Impact Assessment

Measures the effect of a business activity on the economy in a given area. It measures changes in economic growth (output or value added) and associated changes in employment.



- Identify and manage business risks better
- Report more effectively to stakeholders
- Provide more insight than conventional financial reporting
- Identify new business opportunities
- Deliver good growth
- Save money
- Secure licence to operate

Selected case studies in impact measurement:

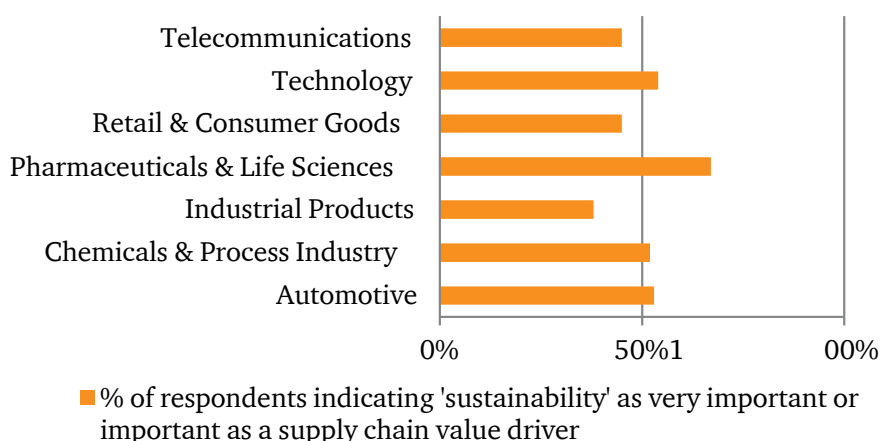
Client project	Challenge, solution and results
 <p>A diversified Indonesian conglomerate</p> <p>Scoping study</p>	<p>Challenge: To develop a clear and effective sustainability valuation method reflecting the client's aim to look beyond financial value in order to capture the social, economic and environmental value of its investments and initiatives</p> <p>Solution: Using the TIMM framework, PwC helped develop a methodology to identify the scope based on the identified key impacts from economic, social, and environmental areas, and developed the methodology to conduct the quantification.</p> <p>Results: The client is able to quantify non-tangible value of its strategic investments.</p>
 <p>An Australian mining company</p> <p>Scoping study</p>	<p>Challenge: The client asked PwC to conduct a TIMM scoping study.</p> <p>Solution: Using the TIMM framework, PwC helped develop a methodology to identify the scope based on the identified key impacts from economic, social, and environmental areas, and developed the methodology to conduct the quantification.</p> <p>Results: The client is able to quantify non-tangible value of its strategic investments.</p>

Companies with sustainable supply chains drive value, increase reputation and manage risks for all stakeholders



Companies are increasingly being asked to look at the impact their operations have on stakeholders and the environment well beyond limit of their direct influence. Understanding these impacts can drive improvements to corporate strategy, reputation, day to day operations and ultimately financial performance.

Industries are increasingly seeing the importance of embedding sustainability in their supply chains



Source: PwC Global Supply Chain Survey 2013

What are sustainable supply chains & operations?

Looking beyond direct impacts to ensure that your values are embedded in all stages along the supply chain in the production of goods

91%

Of CEOs agree that it's important to them to ensure the integrity of their supply chain

80%

Of companies do not manage sustainability in their supply chain

Sustainability-related supply chain incidents

A PwC's 2010 study documents case studies of sustainability-related supply chain incidents affecting six companies between 1999 and 2008. The incidents resulted in direct costs per incident of between \$11 million and \$250 million, and/or indirect costs associated with declines in stock value of 5% to 18%.


Source: "Value of Sustainable Procurement Practices", PwC, EcoVadis and INSEAD, 2010.

What's the business case?

1. Better management of risks
2. Social license to operate
3. Increased employee satisfaction
4. Product innovation
5. Reduced operational risks
6. Reduced operational costs
7. Enhanced efficiency
8. Greater customer loyalty
9. Better brand management

- Assess the risks associated with your supply chain and the steps necessary to protect your brand
- Consider best practice from across a range of industry sectors and navigate the myriad of sustainability/certification standards
- Define the characteristics you require from your suppliers in order to make sure they are sustainable
- Monitor and manage environmental, social and governance risks associated with your supply chain
- Measure the financial cost or potential impact of your carbon, water and energy usage on the environment and local communities
- Redesign global supply chains to be cost-efficient, minimising impact on the environment and delivering products and services on time.

Selected case studies in impact measurement:

Client project	Challenge, solution and results
 <p>A multinational FMCG company</p> <p>EOS assurance</p>	<p>Challenge: The client requested PwC to provide Limited Assurance over selected Environmental and Occupational Safety (EOS) indicators.</p> <p>Solution: Based on the agreed indicators, PwC assessed the following processes:</p> <ul style="list-style-type: none"> • The approach to managing EOS data; • The accuracy and completeness of the EOS data; and • The controls in place over EOS data submitted by the site. <p>Results: The client enhanced their awareness of the good practices that are already being implemented, and gained insight into EOS areas for improvement.</p>

To build the foundation for a more stable future, start with a deeper assessment of the way your do things across your organization.



What is Performance Improvement?

Performance improvement is measuring the inputs and outputs of a particular business process or procedure, then modifying it to improves the outcomes

Operations management can be more than merely a cost-effective business enabler; it can transcend daily business requirements and build competitive advantage.

Understanding the positive and negative impacts of your operations on the environment and the communities in which you operate can help companies optimise your entire value chain.

PwC can help to find the best way to reduce waste, lower costs and increase value using an approach that delivers sustainable benefits.

35%

CEOs think innovation in products and services is the biggest opportunity for business growth

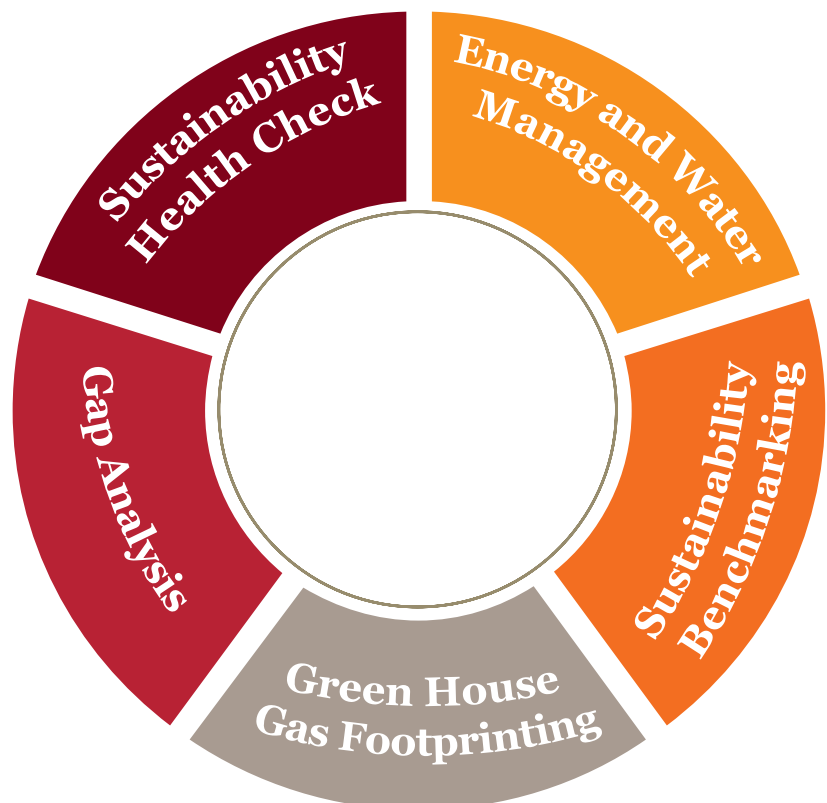
81%

Of respondents acknowledged that sustainability is extremely or very relevant to their business.

Source: PwC Report "Going beyond philanthropy? Pulse-check on sustainability", 2013

82%


CEOs agree that improving workforce and board diversity inclusion is important for their business






- Develop an energy efficiency strategy
- Monitor and implement potential energy savings
- Adopt better metrics for reporting of financial benefits
- Gain access to services and equipment necessary to implement energy efficiency actions
- Place initiatives or measures to improve operational efficiency
- Develop a sustainability roadmap
- Prioritise high impact operations and classify efficiency opportunities by ease of implementation


Selected case study in sustainability benchmarking field

Client project	Challenge, solution and results
 <p>A major Indonesian bank High-level company benchmarking</p>	<p>Challenge: The client wanted to have insight on their performance with regards to sustainability compare to their peers.</p> <p>Solution: The client's public disclosure s regarding sustainability were benchmarked against five other banks to generate an understanding of the client's sustainability approach and positioning.</p> <p>Results: The project helped the client to understand their position of sustainability in comparison to other banks in business strategy, governance & management, and business platform. This includes analysis on why several banks perform better.</p>

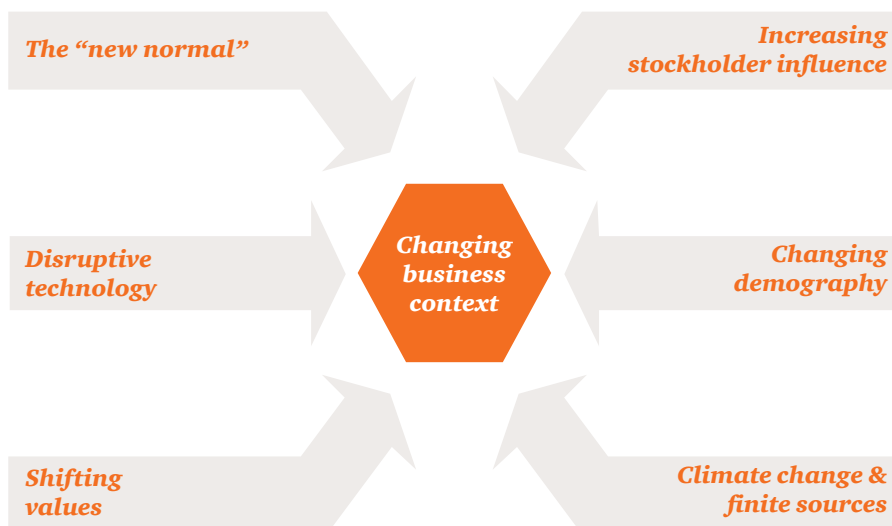
Selected case study in GHG footprint field

Client project	Challenge, solution and results
 <p>Subsidiary of a major Indonesian mining firm HSEC Implementation Support</p>	<p>Challenge: The client wanted to understand what progress and accomplishments related to HSEC that can be reported in their holding and subsidiary Annual Reports.</p> <p>Solution: PwC supported and advised in the following areas:</p> <ul style="list-style-type: none"> • Conducting HSEC Data Improvement Program for all selected KPIs • Provide GHG reporting <p>Results:</p> <ul style="list-style-type: none"> • The client's emission sources and boundaries are identified. • the client has a carbon inventory tool to calculate annual carbon emission and set benchmarks.

Selected case study in energy and water management field

Client project	Challenge, solution and results
 <p>Subsidiary of a major Indonesian mining firm Energy audit review</p>	<p>Challenge: The client wanted to understand what progress and accomplishments related to HSEC can be reported in their holding and subsidiary Annual Reports. An audit review is a required step to achieve the targeted objective.</p> <p>Solution:</p> <ul style="list-style-type: none"> • Perform energy audit to comply with national regulation • Data improvement <p>Results: Client achieves / completes the set target and set benchmark for the next year.</p>

Setting up or realigning your structure, policies or procedures will help to make you resilient to the challenges of tomorrow



The business environment has changed significantly in the last decade and is set to change further in the coming years, driven by six groups of inter-connected forces for change presented above.

With these changes, do the business models of the past fit for the challenges of today? Will they generate the 'good growth' that governments and society as a whole are increasingly demanding?

We believe organisations must overcome these challenges in their race to become fit for the future. They will need to harness technology to create value in completely new ways, capitalise on demographic shifts to develop tomorrow's workforce, and understand how to serve increasingly demanding consumers across the new economic landscape. ¹⁾

Sustainability Reporting

Stakeholders are pushing for information about organisations' sustainability performance. Organisations need to find an efficient and effective way to communicate their impacts and report to their stakeholders.

Sustainable Finance

Financial capital and risk management products and services need to be provided in ways that promote or do not harm economic prosperity, the environment and social well-being. The financial sector is expected to play a role in supporting national and international development goals and to facilitate the transition to a green and low carbon economy.

What is sustainability governance?

The management of sustainability across all aspects of an organisation, including employee capability, policies and procedures, organisational structure and technology

74%

CEOs told us that measuring and reporting their total impacts contributes to their long term success

46%

CEOs agree resources scarcity and climate change mega trend will transform their business

3%


Of CEOs have a good leadership structure in place to drive sustainability effectively

¹⁾ PwC 17th CEO survey, 2014




- Review your current reporting against best practice
- Move beyond compliance to include future looking strategies
- Provide more insight report more effectively to stakeholders
- Identify new business opportunities
- Develop resilient and reactive corporate structures
- Make policy and performance work for you to drive outcomes
- Focus on what is material to you and your stakeholders
- Drive cultural change to embed corporate values
- Reduce time in managing and monitoring E&S risk exposures, and enable consistency in assessment and decision-making

Selected case study in governance, risk & compliance

Client project	Challenge, solution and results
 <p>Indonesian public financial institution Established financing mechanism for sustainable infrastructure & low carbon development</p>	<p>Challenge: The client wanted to build its capacity and develop an international reputation as a credible manager of international third party climate (and other) funds.</p> <p>Solution: PwC assisted client to set up effective mechanisms to attract and manage donor (and other) funds and scale investment in low carbon and green infrastructure projects.</p> <p>Results: We were able to provide clients with a clear understanding of:</p> <ul style="list-style-type: none"> • current status and flows of funding within Indonesia • core functions/delivery requirements expected of PIP by investment partners • capacity enhancement required to undertake such tasks • changes to processes/mechanisms required to perform them • a strategy to prioritise both investments and future capacity building.

Selected case study in sustainability reporting

Client project	Challenge, solution and results
 <p>Malaysia Local Broadcasting Company Established financing mechanism for sustainable infrastructure & low carbon development</p>	<p>Challenge: PwC was to provide pre-assurance and limited assurance on the organisation's 2011/2012 Sustainability Report</p> <p>Solution: The pre-assurance work included benchmarking the report against GRI-G3 Guidelines and a comparable analysis of the report against 5 similar organisations. The limited assurance was conducted on seven key performance indicators, in accordance to the International Standard on Assurance Engagements (ISAE) 3000. The work scope involved stakeholder interviews and relevant data collection to verify and validate the reported key performance indicators.</p> <p>Results: We provided an assurance report to be included in their 2011/2012 Sustainability Report and management letter detailing recommendations for improvement.</p>

Assurance & reporting brings significant benefits to an organisation

Key benefits as follows:





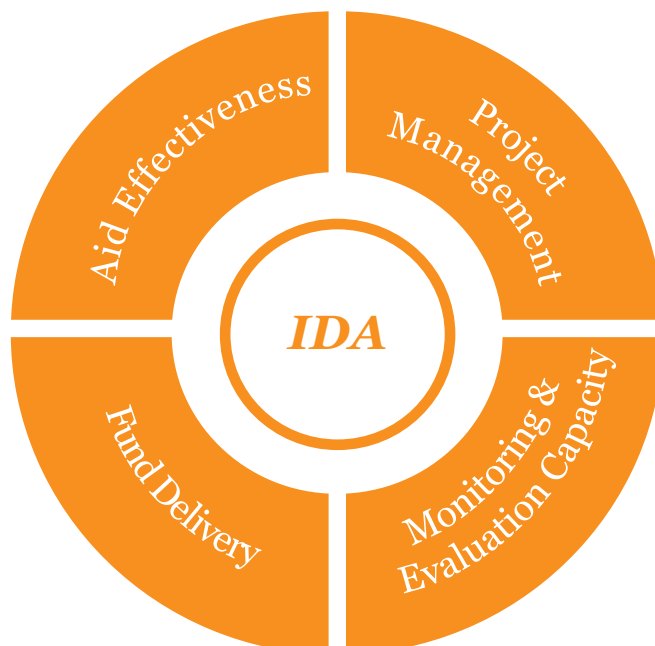
Aid effectiveness demands effective programme management and fund delivery capabilities

Environmental and other sustainability challenges are increasingly the core focus of international development projects.

PwC regularly works with governments, businesses and civil society organisations across developed and developing economies on these issues. We are increasingly being asked to:

- develop national and regional strategies and implementing plans
- manage large and complex donor programmes and funds focused on delivering Green Growth results
- develop a pipeline of public, private or public-private Green Growth transactions.

The common challenge in each instance is to facilitate structural transformation, deliver economic and social benefits associated with Green Growth while minimising costs and risks.



What is International Development Assistance (IDA)?

- Multi-disciplinary programmes in challenging environments
- Transparency demanded in financial management
- Multidimensional risks
- Unique stakeholder characteristics
- A combined focus on local and national objectives

USD 28 billion

value of FSC timber traded by the Global Forest and Trade Network

USD 100 billion

Long term goal for annual funding for climate action in the Copenhagen Accord

97%



Respondents agreed that Project Management is Critical to business Performance and organizational success

-PwC Global PM Survey-



- More effectively estimate cost and manage your programme's finance and reporting
- Create robust and transparent fund administration systems
- Justify all grants disbursed to comply with international legal requirements
- Develop a realistic business case subjected to an appropriate level of challenge with benefits clearly defined, owned and tracked
- Create an effective approach to engage with third parties, including adequate governance of their activities
- Ensure effective communication with stakeholders to ensure their understanding and buy-in
- Enable leaders to govern with confidence, making timely decisions using high quality management information
- Develop comprehensive monitoring and reporting frameworks

Selected case studies in International Development

Client project	Challenge, solution and results
 <p>Spatial Planning and low carbon development in Papua</p> <p>Avoid deforestation and improve the livelihood of local communities</p>	<p>Challenge: The UK Government provides support to the Government of Papua to avoid large scale deforestation and develop a low carbon green economy.</p> <p>Solution: Investing in Papua by creating prosperity and community-led development.</p> <ul style="list-style-type: none"> • Investing in Government to improve the way decisions are made on land use and make these processes open to the public. • Investing in People through workshops so communities have a voice in their development and to meet their needs through sustainable land use. • Investing in the Local Economy to demonstrate practical alternatives to deforestation, and to empower indigenous men, women and youth as economic actors with the ability to secure their assets. <p>Results: The 2 year programme is ongoing. The three components described above, are on track.</p>
 <p>Global Green Growth Initiative</p> <p>National Green Growth Plan</p>	<p>Challenge: Helping client in developing Indonesia's Green Growth Plan</p> <p>Solution:</p> <ul style="list-style-type: none"> • Identifying and supporting projects and policies in Indonesia's economic development master plan (MP3EI) that are supportive to green growth • Designing and implementing an accelerated REDD+ funding disbursement mechanism • Providing capacity building to Central and East Kalimantan regional government staff on the green growth concepts and tools • Programme management services <p>Results: The programme is ongoing and the client is working closely with National and sub-national government on a range of Green Growth issues, with our support.</p>

Companies must identify and work to improve their impact on the environment, their people, the marketplace and the wider community.



Most companies fail to meet the ultimate objective of Corporate Social Responsibility (CSR) because they focus on complying with regulation instead of going beyond it. When thought of as a charity, CSR spend is just a cost, but when looked at holistically, it becomes an investment in the future.

At PwC Consulting, we help clients plan and implement CSR programmes in a structured and strategic manner, relating them to core business activities, so that CSR adds value in terms of everyday efficiency, reputation and social license to operate.

A Systematic Approach to CSR Planning

Step 1: CSR Health Check

- Assessing a company's current level of maturity
- Benchmark against competitors
- Identify ways that propel them to the highest level
- If a CSR programme already exists, we will review the program's impact

Step 2: Deep Dive Assessment

- Business case review which looks at the strategic sustainability model of the company
- People and organisation design review which assess the human resource the company has
- Benefits realisation review which measures the total impact of the CSR programmes

Step 3: Derive CSR Strategy

- How to manage and work with key stakeholders
- How to utilise the skills and experiences a company already holds
- Making calculated trade offs to achieve maximum impact

What is corporate social responsibility?

CSR is about recognising the needs of stakeholders in the broadest sense, understanding the risks and opportunities those needs create, and responding to the needs publicly and consistently.

56%

of oil and gas CEOs are concerned that lack of trust in business could threaten growth

76%

Believe satisfying societal needs and protecting the interests of future generations, is important



21%

CEOs are focusing on reducing poverty and inequality as a priority over the next 3 years



- Protect your license to operate
- Reduce your operating costs
- Reduce your work time loss
- Create safe and productive work environment
- Attract and retain talent through company ethos
- Empower communities surrounding your work area
- Create a brand that customers, business partners, and shareholders can trust
- Reduce negative media publication
- Ensure long term business viability

Selected case studies in corporate social responsibility

Client project	Challenge, solution and results
 <p>Indonesian Conglomerates in FMCG industry</p> <p>CSR alignment review</p>	<p>Challenge: The client would like make their CSR programs align with the Group Sustainability Framework</p> <p>Solution: PwC assisted the client to do the following:</p> <ul style="list-style-type: none"> • Revisiting existing CSR programs • Re-map their CSR pillars to Corporate Sustainability Framework and determine objectives <p>Results:</p> <ul style="list-style-type: none"> • An increased awareness and understanding of strategic CSR within the Group companies. • An understanding of how CSR programs can create value both for the company and society
 <p>Malaysian oil and gas corporation with global operations</p> <p>Corporate Social Investments review (PwC Malaysia)</p>	<p>Challenge: The client would like PwC to evaluate the impact of their corporate social investment to their business.</p> <p>Solution: PwC assisted the client to do the following:</p> <ul style="list-style-type: none"> • Inventory existing CSI initiatives • Re-define CSI pillars and determine initiative selection criteria • Prioritise existing CSI initiatives <p>Results:</p> <ul style="list-style-type: none"> • An increased awareness and understanding of CSI within the company • A clear understanding of internal and external material issues • a validation of current focus areas and re-defined CSI pillar(s) • an identification of CSI initiatives that are both impactful and better aligned with CSI objectives and pillars.

Global Engagements

Sustainability is evolving, from managing risks, to capturing opportunities

Our Key Clients include:

- International development agencies
- Financial institutions
- Resource management companies
- Corporations
- Non-profit organisations

We build global sustainability through strong partnerships



We are committed to sharing our knowledge and supporting the sustainability agenda

Global Engagements

As knowledgeable professionals, our advice is often solicited by sustainability and climate change practitioners.

One of our objectives is to support the broader sustainability and climate change movement by sharing our detailed knowledge of the issues. We frequently go on the road to discuss current industry hot topics and participate in numerous conferences and industry events as sponsors and/or speakers.

Recent examples of conference presentations given by PwC team members include:

Illegal Forest Conversion in the Mekong: Policy Implications for Land Investments, Climate, and Forest legality Initiatives Expert Workshop	July 2014
Forest Asia Summit 2014: Sustainable Landscapes for Green Growth in Southeast Asia	May 2014
Palm Oil Sustainability Training for PwC	November 2012
PwC Sustainable Finance Roundtable	November 2012
Sustainable Finance Capacity Building for Indonesia Investment Unit, Ministry of Finance	August 2012
Indonesia's Economic development: Contributing to a sustainable growth pattern for Wilton Park conference	September 2012
Delivering Low Carbon High Growth Economy for the launch of Alliance of Low-carbon Businesses in Indonesia	February 2012
Taking Rio + 20 forward for Indonesia Business Council for Sustainable Development	August 2012
Asia School of Mines for PwC	November 2012
The Global and Asia Trends Global Conference in United Nations Conference on Sustainable Development (Rio +20)	June 2012
Inputs from PwC representatives for Roundtable for Sustainable Palm Oil meeting	November 2011

Awards



For the second year in succession, our global sustainability and climate change practice was named **Consultancy of the Year** at the 2012 BusinessGreen Leaders Awards, recognising our commitment to sustainability through the services we offer to our clients.



For our work with Puma, PwC won the **Value and Excellence in Consulting Award in Corporate Responsibility** from the Association of Management Consulting Firms (AMCF). Using a range of pioneering techniques, PwC partnered with PUMA to design, develop, and deploy a new methodology that provided the world's first environmental profit and loss account. This resulted in PUMA having insight into the environmental consequences of commercial decisions and of its own environmental impact.



PwC was cited in the **Global Most Admired Knowledge Enterprise (MAKE)** 2012 study for creating a knowledge-driven organisational culture. PwC is an 11-time Global MAKE Winner; our continuing position in the ranking is testament to our passion for sharing and collaborating that flows right across our network and enables us to deliver value to our clients.

PwC was named one of Fortune's **100 Best Companies to Work For** in 2005-2013.

According to the BrandFinance Global500 2013, PwC is the fourth **most powerful brand** in the world.

PwC received a 100% rating with the Human Rights Campaign Foundation's **Corporate Equality Index** in 2006-2013.

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<http://www.pwc.com/id/en/industries/sustainability-and-climate-change-indonesia.jhtml> /

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