PwC Legal.

It’s all connected.
Today’s commercial problems go beyond a legal point of view. You need a legal advisor who understands your business and sees the bigger picture.

From forecasting the impact of regulatory, economic and political shifts, to navigating social and technology changes, we view your challenges through a wider business lens. The result is integrated, practical advice that guides you to the right strategic decisions and helps you achieve your commercial goals.

With expertise that connects disciplines and crosses borders, we bridge all aspects of your business so you can grow and protect it, today and tomorrow.

That’s the power of Legal. It’s all connected.

Clients are at the heart of our global business focus. They come to PwC for innovative solutions to help them build trust with – and deliver sustained outcomes for – their stakeholders.

We work with a range of organisations, including multinationals, large and mid-cap corporates, government entities, financial sponsors and high-net-worth individuals, and engage across the C-Suite spectrum – from General Counsel through to CEOs, CFOs, COOs and more.

Working with us is about more than just the quality of our legal advice. It’s about harnessing the power of PwC’s global reach to connect legal insight, business understanding and technology innovation. The result is practical, commercial guidance, giving you the power to innovate and transform as opportunities arise.

We see ourselves as solving business problems, not simply legal problems. We know your business and the environment you are operating in, and bring market insights to every engagement as well as seamless connectivity with our colleagues in consulting, technology and tax. It’s all about connections.

Tony O’Malley, Global Legal Leader
Our community of **solvers**

Our community of solvers empower you to take on your most challenging legal and commercial issues. Whether you are managing complex regulatory and compliance issues, preparing to transform your business, or navigating the fast-evolving world of Environmental, Social and Governance, our integrated solutions are designed to meet the different needs of your business.

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**Human-led expertise**

**Tech-powered solutions**

**Human-led expertise**

**Tech-powered solutions**
Human-led. Tech-powered.
Real-life results.

Case Study: Deals
A global carve-out and sale of a worldwide sports retail brand

Our client: a German athletic apparel and sporting goods manufacturer.

Our challenge: to help a leading global retail brand transform its business through the carve out and sale of one of its largest business lines with assets in over 100+ subsidiaries worldwide.

Our solution: an integrated global team of legal, finance, tax, advisory and technology specialists worked with our client’s deal team to develop and execute a transformational carve out and restructuring plan across multiple jurisdictions.

The result: our innovative approach, combining a specialist global multidisciplinary team and the latest technology, enabled our client to manage this huge multi-jurisdictional corporate restructuring and sale in a cost-effective and efficient way.

Case Study: Transformation
Centralising the global governance function for a global energy company

Our client: a global energy company.

Our challenge: helping one of the world’s largest energy companies rethink and restructure its governance and compliance processes, by creating a centralised model to manage legal entity compliance and governance risks.

Our solution: combining our market leading expertise and tech powered solutions, we worked with our client to review, standardise and simplify their global legal entity governance and compliance processes across 80 countries.

The result: a new model, which gives our client central oversight of its entity governance and compliance requirements around the world.

Click here to learn more
**Human-led. Tech-powered.**

**Real-life results.**

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**Case Study: Risk and regulatory**

**Digital transformation of the global shipping industry**

**Our client:** leading ocean carriers and terminal operators.

**Our challenge:** the global shipping industry was looking to transform the way it operates, by developing the right collaborative structure with shipping leaders to smooth the way for industry change.

**Our solution:** combining our cross-border and multidisciplinary service capabilities, we helped to create the Global Shipping Business Network (GSBN). From initial structuring through to the implementation of an innovative blockchain solution, we helped our client navigate complex cross-border regulatory hurdles.

**The result:** a ground-breaking non-profit joint venture providing a blockchain enabled cargo release solution for leading ocean carriers and terminal operators.

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**Click here to learn more**

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**Case Study: ESG**

A $30+ billion multi-jurisdictional project powering Australia and Singapore with the world's largest solar farm, battery and undersea cable

**Our client:** a major renewable energy company

**Our challenge:** Australia-Asia PowerLink is one of the world's largest renewable energy infrastructure projects. It has complex technical, commercial, legal, tax, procurement and funding considerations.

**Our solution:** our innovative approach brought together technical, commercial and risk advisory partners in an Integrated Project Delivery Team. We took a lead role in helping to raise Series A and Series B equity capital, developing the contracting and procurement strategy for AAPowerLink, and advising on multi-jurisdictional legal and tax strategies.

**The result:** with our ongoing collaboration, AAPowerLink is moving towards Financial Close. This is a key step in our client's goal of developing the world's largest solar energy infrastructure network, making it possible to power whole cities with renewable energy.

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**Click here to learn more**
Industry insight. Globally connected.

We know that understanding your business is as important to you as our legal and commercial expertise. We have built our deep knowledge of industries across the world, as well as different regulatory frameworks, as a result of many decades of working with the world’s leading organisations.

Clients consistently tell us that industry expertise is a critical component in their choice of advisers. Our deep understanding of their business and industry, combined with the breadth of our technical capability and global network, is compelling for our clients – particularly in a heavily regulated sector like financial services.

Colin Graham, Global Financial Services Tax Leader

Click here to learn more about our global industry expertise.
How we help you.
Our connected global expertise.

Banking and financial services
Our multidisciplinary team supports you across the full spectrum of regulatory and transactional financial services activities – whether that be structuring new banking products, navigating complex regulatory requirements, documenting detailed finance arrangements or providing full-scale transactional support.

We act for sponsors, banks, non-bank lenders, financial institutions, private equity funds, insurance companies and governments across the full range of financing transactions and financial products. By bringing together the best of PwC, we help you respond innovatively to the rapidly changing regulatory and transactional landscape.

In addition to being in the world’s key financial centres, our offices across the Asia Pacific, Middle East, Europe, UK and Latin America provide you with unmatched depth and breadth of global coverage.

Click here to learn more.

Competition law and antitrust
We provide integrated, responsive solutions across the full range of competition and antitrust issues, drawing on a network of competition lawyers, competition economists, valuation specialists, forensic accountants and business advisors.

We support the entire merger control process, including multi-jurisdictional analysis and coordination of global merger filings. We develop practical competition compliance materials, provide support around evolving topics such as State Aid law, and help you navigate the complexity of regulatory investigations and proceedings.

Click here to learn more.

Cyber and data protection
Data is a crucial business asset that requires expert safeguarding. We combine specialist legal advice with leading technology, to help you minimise risk and strengthen your data and compliance processes.

We help you navigate complex international regulations and support the design and implementation of data protection management programmes. We help you protect trade secrets, negotiate third party agreements and provide full crisis management support for data breaches and incident response.

Click here to learn more.

Employment law
Employment law is part of a complex business environment that operates across multiple dimensions: transformation, organisational design, diversity strategy, employment taxes, remuneration, mobility, people strategy and more.

We provide support across the full gamut of workplace law issues, including redundancy and redeployment advice, workforce transformation and reorganisation, crossborder employment arrangements, HR related aspects of deals, employee disputes, new and emerging issues around Future of Work and international compliance health checks.

Our work includes advising on the development and implementation of ESG strategy. For example, we advise on diversity and inclusion issues (including training and policies), pay reporting and diversity data collection, and supply chain due diligence processes.

Click here to learn more.
How we help you.
Our connected global expertise.

Entity governance and compliance
Governance arrangements have never been more important, or as complex.
We support you across the entire governance agenda, from large-scale global transformation projects where we assess your current arrangements for legal entity governance and compliance, through to managed services where we provide an integrated governance, transaction and compliance solution to you in every country in which your business operates.

These arrangements ensure that your directors are fully supported, and your legal entities meet the relevant legal and regulatory requirements. We also support you with new ESG-driven corporate governance regulatory requirements and the impact they have on your legal entity structure and board governance.

Our tech-enabled approach connects you to a global network of governance experts, helping you navigate rapidly changing legislation and complex governance and compliance issues, in a cost-effective way.

Click here to learn more.

International business reorganisations
Whether you are expanding into new markets, considering a pre-sale reorganisation, rationalising your supply chain, or divesting a non-core business, a cross-border reorganisation can be a challenging undertaking.

Our global team of legal, tax and business specialists help you transform your business, by helping you develop agile legal structures and providing full legal implementation support.

We support the full range of deal-related reorganisations, as well as corporate simplifications, brand establishments and transfers, intra-group transactions, IP model restructures and more.

Click here to learn more.

Legal business solutions
Across the globe, corporate legal departments are under increasing pressure to deliver timely, relevant and economical services. We connect global legal expertise, consulting capability and technology to help you transform your legal department.

We provide managed legal services, supporting you with day-to-day tasks, and facilitate large-scale projects such as contract review and remediation programmes. Leveraging relationships with leading technology providers, we help you design and implement a tailored legal tech roadmap, enabling you to deliver legal services at scale, and support the strategic objectives of your business.

Click here to learn more.

Mergers and acquisitions
In today’s world, mergers and acquisitions are often complex, cross-border and time critical. We mobilise experts from legal, tax, deals, and consulting, to assist you through every phase of the deals process.

We support the entire lifecycle of your transaction, from early considerations and information memoranda to tech-enabled due diligence, contract negotiation, transaction structuring, merger control, SPA documentation, closing and post-deal integration.

Our global platform allows us to approach M&A from a broader, more integrated perspective. We bring the right people and the right technology together at the right time, helping you address issues as they arise, minimise risk, and achieve your business goals.

Click here to learn more.
How we help you. 
Our connected global expertise.

Projects and infrastructure
Large-scale projects necessarily generate a diverse range of challenges. Our multidisciplinary team guides you throughout the entire lifecycle of your project, from initial strategy and structuring, through to funding arrangements, due diligence, financial close and post completion.

We support the full spectrum of renewable energy projects (wind, solar, water and hydrogen), and help you achieve your most ambitious infrastructure goals. Whether you are developing solutions for transport, health, energy, telecommunications, sport, education or more, we help you bring your project to fruition.

Click here to learn more.

Tax controversy and dispute resolution
Global businesses are facing the most challenging tax environment in history. A convergence of global forces has resulted in a large rise in tax audits, assessments, and disputes worldwide.

We help you to implement consistent and defensible practices and policies, and to efficiently manage tax audits and resolve disputes.

Our multidisciplinary team of tax specialists are located in jurisdictions of key strategic importance from a tax perspective, allowing us to support you with your tax audit or dispute, wherever you need it.

Click here to learn more.

Recognised for our market-leading legal expertise

The premium quality of our global expertise is recognised by our clients and also by leading publications including:

- Financial Times Innovative Lawyers
- Legal500
- Best Lawyers
- Leader's League
- Chambers & Partners
- International Financial Law Review (IFLR)

In addition to global legal publications, many of our regional practices and individual legal practitioners are recognised for their legal expertise in leading market publications including:

- Asia Law and Asian Legal Business (Hong Kong/China and Singapore)
- Análise Advocacia 500 (Brazil)
- Cinco Dias (Spain)
- JUVE (Germany and Austria)
- Dziennik Gazeta Prawna and Rzeczpospolita (Poland)
- The Oath (Middle East)
- The Times (UK)

Across the globe, legal services are undergoing incredible transformation. Those who unlock performance capabilities using a cost-efficient model, and embed their roles as true commercial enablers, are leading the way.

Here are some examples of how we have brought together the best of our people and technology, to create new opportunities and solutions for our clients.

**Helping you stay on top of financial services regulation**

**The situation:** Since the global financial crisis, regulatory reform has topped the agenda for financial institutions, requiring increasing levels of cross-border compliance.

**The challenge:** In-house legal departments and compliance functions face challenges staying abreast of new and evolving topics (such as Sustainability Regulation, EBA Outsourcing Standards and Basel IV), and maintaining compliance with rapidly changing regulatory requirements.

**Our solution:** Regulatory Radar, a web-based application, combines industry insight with technology to help you stay on top of financial services regulatory change. The service includes a solution that analyses cross-border regulatory developments and draws your attention to potential actions.

**Global tech-powered solution for corporate governance, compliance and board operations**

**The situation:** Navigating complex corporate governance, compliance and board operations across multiple jurisdictions has never been more important for global businesses.

**The challenge:** To develop a multi-jurisdictional tech-enabled platform for in-house leaders and global governance and compliance teams, to help streamline their entity management and corporate governance operations.

**Our solution:** Governance and Compliance Hub is a web-based managed services platform that reimagines corporate governance and compliance services on a global scale. A cost and resource-saving end-to-end managed services solution, it provides 24/7 access to an integrated Legal Entity Management Database, a global digital service delivery platform, digital boardroom facilities, online training, dashboard and KPI reporting, and much more.

**Cost-efficient solution to manage large-scale business reorganisations**

**The situation:** Undertaking a cross-border corporate reorganisation can be a costly, time-consuming and lengthy process.

**The challenge:** To develop a cost-efficient technology solution that assists with the strategic planning and project management of large business restructures, as well as streamlining associated document generation and review across multiple territories.

**Our solution:** My Structuring Lawyer is a corporate restructuring management tool developed by our International Business Reorganisations (IBR) team. It helps manage the entire restructuring process, reducing traditional project costs significantly.
Let’s **connect**

To discuss how PwC can help you solve your most important legal business problems, please connect with your usual PwC legal contact or visit us at [www.pwc.com/gx/en/services/legal](http://www.pwc.com/gx/en/services/legal).

Watch our video: ‘**Connect what matters. Anticipate what’s next**’ and find out more about us.