

Infrastructure

Funding the future

Greece

March 2016

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Executive summary

Executive Summary

- According to OECD, global **infrastructure needs*** are expected to increase along the years to around \$ 55 trl by 2030
- In Greece, the infrastructure investments were affected by the deep economic recession. The **infrastructure investment gap** is between **0.8 pp of GDP** (against the European average) or **1.3 pp of GDP** (against historical performance) translating into **1% or € 2bln new spending per year**
- Infrastructure investments have an **economic multiplier of 2x** which can boost demand of other sectors. The construction sector will be enhanced creating new **employment opportunities** on a regular basis, **attracting foreign investors** and improving economic growth
- Greece is ranked 24th in European Union in terms of quality of infrastructure and suffers from a systematic quality deficit comparing to advanced countries
- Greek infrastructure backlog has grown enormously during the crisis. The value of 78 projects, which are in progress or upcoming is **amounting to €20.7bln - 33%** accounting for **energy projects**, while **53%** coming from **rail and motorway projects**
- Announced **tourist infrastructure** and **waste management** projects (latter are financed through PPPs), estimated at **13%** of total pipeline budget, are key to development and improvement of quality of life
- Most of the in progress infrastructure projects have been delayed, while there are also delays at the planning, funding and contracting phase of the projects
- **Traditional funding sources**, such as loan facilities and Public Investments Program are becoming **less sustainable** over the years, shifting the financing focus to the **private sector**. Historically, **private funding** in Greece was limited to about **15% of total budget**, while **public sector financing** (State and EU) **accounted for around 40%**
- **PPPs and Project Bonds** could provide a **significantly higher** private sector participation in infrastructure funding, adding a low risk element in institutional financiers' portfolios, having as prerequisite the business environment improvement and lower levels of political uncertainty

* excluding telecoms and social infrastructure

Infrastructure investment

Definition of infrastructure

- ***“Infrastructure is the system of public works in a country, state or region, including roads, utility lines and public buildings”***

OECD

- ***“Infrastructure is “the basic framework for delivering energy, transport, water & sanitation and information & communication technology (ICT) services to people affecting directly or indirectly their lives”***

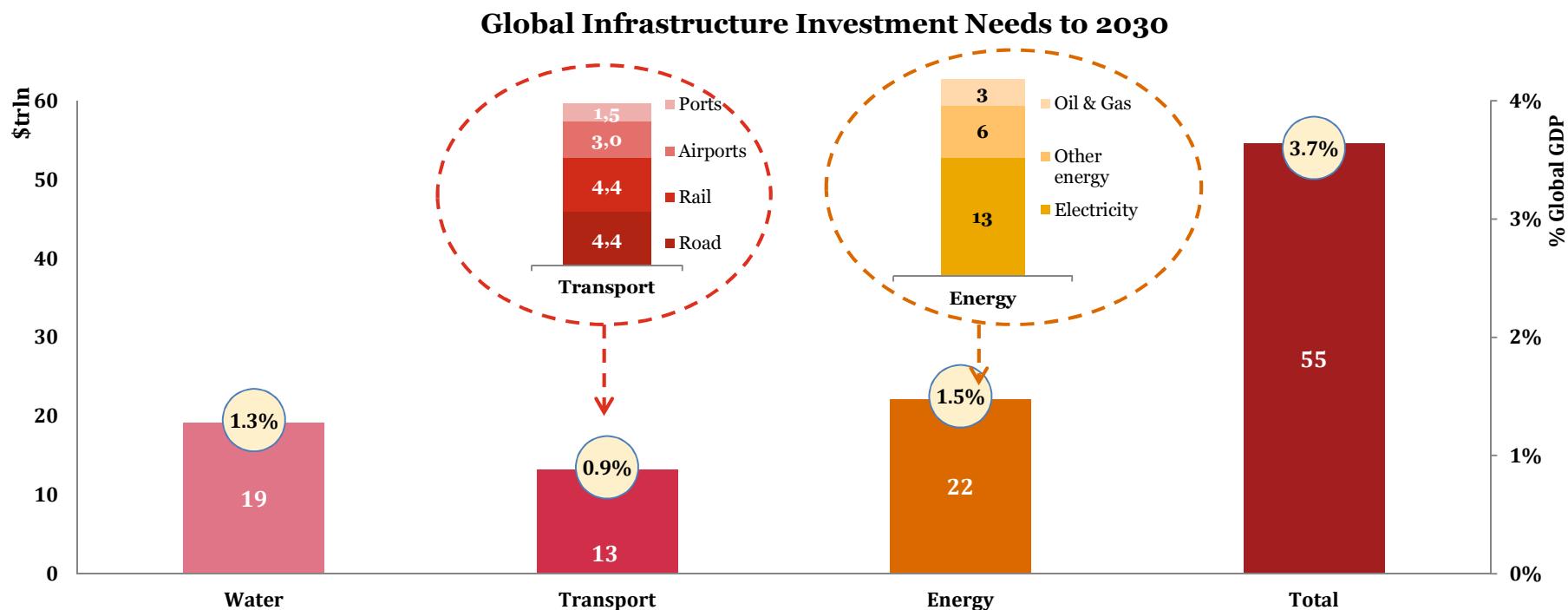
World Bank

- Information & Communications Technology, according to the World Bank, refers to **physical telecommunications systems and networks** (cellar, broadcast, cable, satellite, postal) and **the services that utilize them** (Internet, voice, mail, radio, and television)

- In the study, we have included projects with regards to **transport** (airport, ports, roads & rail), **energy** (electricity, oil & gas) as well as **water & sewage**, whilst **ICT** and **Social Infrastructure** (e.g. Hospitals, Schools, Public Buildings, Sport Structures and Green Areas) **have been excluded**

According to OECD, global infrastructure demand requires around \$ 55 trln investments by 2030

- From 2010-2030, **3.7 % of global GDP** needs to be invested in electricity, oil & gas, road & rail transportation and water infrastructure
- Traditional funding sources are no longer sustainable to cover the rapid increase in infrastructure projects, which - according to OECD - are expected to reach **\$2.8 trln annually by 2030**



Source: OECD (2006, 2007, 2012a), EIB

1.3pp of GDP investment gap in Greek infrastructure

- Infrastructure in Greece has been severely affected by the deep recession. Total value of infrastructure projects has **decreased** between 2006 and 2015 by c. 75%, while its share in Greek GDP has **fallen by 2.6pps** within the same period
- The erosion of infrastructure investment from 2006 to 2015 resulted in a **€50bln** cumulative shortage, translated to **€5.5bln** annual gap (ca 3% of GDP)
- According to HELSTAT, the **total number of employees directly or indirectly** related to infrastructure amounted to around **522k employees*** in 2015 (**14% of total employees**) posting a significant **decline of 37%** compared to 2009 and a decline of **6%** compared to 2013
- In 2015, **direct infrastructure sector employees dropped by 53.3%** and **8.5%** compared to **2009** and **2013** respectively, while indirect employment dropped by **17%** compared to 2009 and increased by **4.6%** compared to 2013
- The backlog of both in progress and planned infrastructure projects is estimated at around **€20.7bln up to 2022** or c. **€2.9bln** on an annual basis
- Infrastructure investments in Greece have an **economic multiplier of around 2x****, which can boost demand of other sectors and lead Greek economy to growth

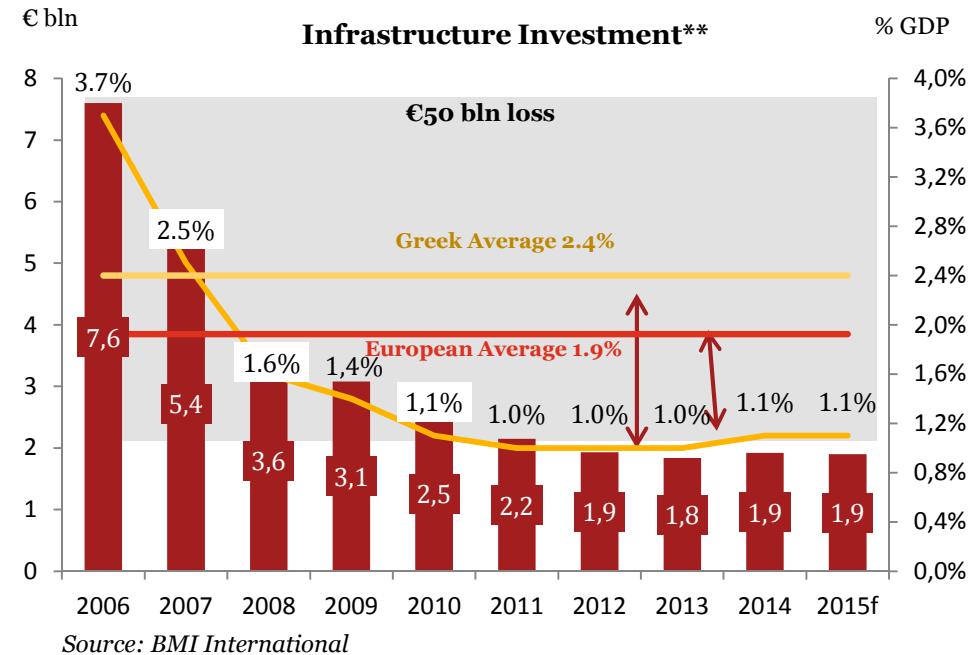
*Direct sector employment: manufacturing, construction, water supply & waste management, electricity & gas supply

Indirect sector employment: transportation & storage, real estate activities, wholesale, retail & repair of motor vehicles

**for every Euro spent on infrastructure, GDP is further increased by € 1 (KEPE, 2013)

Infrastructure Projects

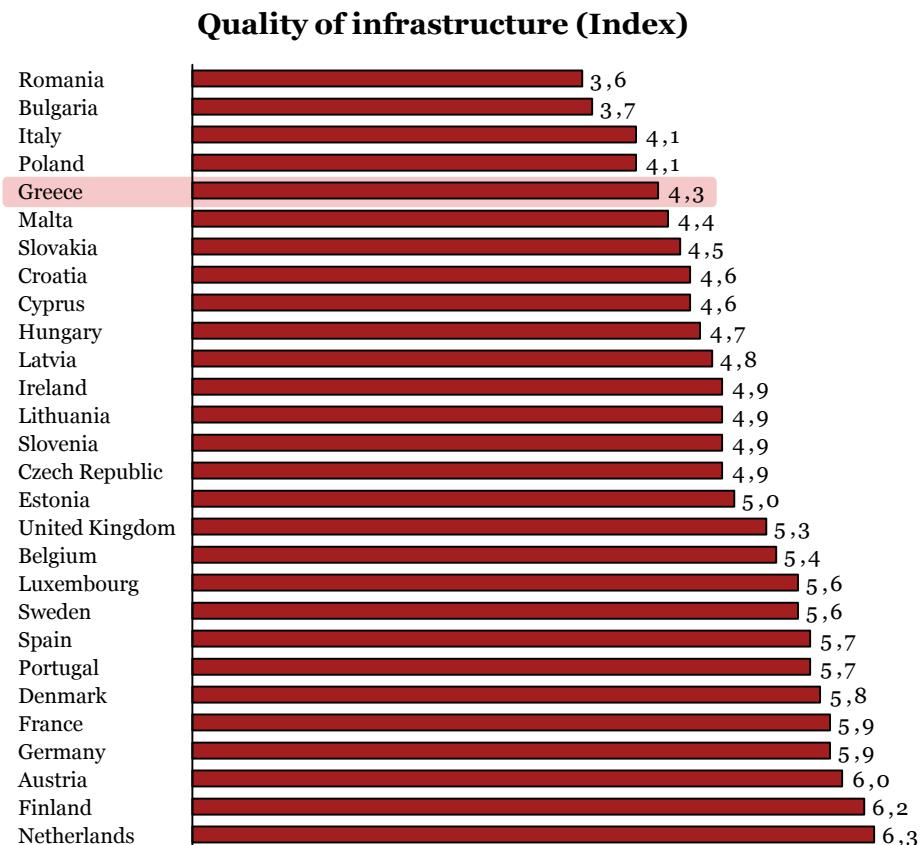
PwC



BMI Infrastructure Investment includes: Transport Infrastructure (Roads, Bridges, Railways, Airports, Ports and Waterways) and Energy & Utilities (Power Plants, Transmission Grids, Oil & Gas, Pipelines and Water infrastructure)

**Infrastructure Investment data is derived from GDP by output figures from ELSTAT. Specifically, it measures the output of the Infrastructure industry over the reported 12-month period in nominal values. As it is derived from GDP data, it is a measure of value added within the industry, hence it does not measure the nominal value of all inputs used in the infrastructure industry

Greece is ranked 24th among the EU countries in terms of quality of infrastructure



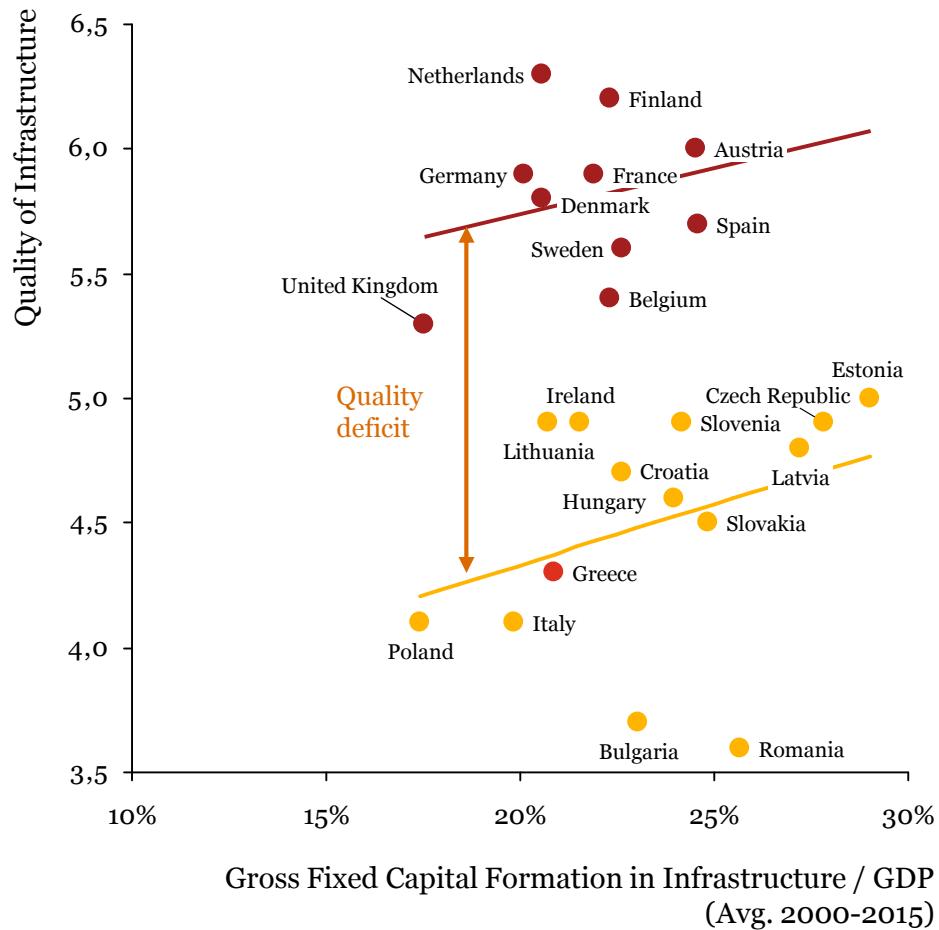
Source: The Global Competitiveness Report 2015-2016, World Economic Forum

Countries	Quality of infrastructure (Ranking)				
	Motorway	Rail	Ports	Air Transport	Electricity Supply
1 The Netherlands	1	4	1	1	3
2 Finland	5	2	2	2	1
3 Austria	3	5	21	11	3
4 France	3	2	9	4	7
5 Germany	7	5	7	3	9
6 Denmark	7	9	4	8	1
7 Spain	5	1	5	3	11
8 Portugal	1	13	9	8	14
9 Luxembourg	7	6	16	11	3
10 Sweden	10	14	7	8	7
11 Belgium	13	7	3	4	11
12 United Kingdom	12	8	5	4	3
13 Estonia	17	18	8	25	18
14 Ireland	11	15	9	4	9
15 Lithuania	14	12	15	22	18
16 Slovenia	16	20	14	19	14
17 Czech Republic	21	11	24	11	9
18 Latvia	25	15	12	11	18
19 Hungary	20	19	25	20	17
20 Croatia	7	25	18	20	18
21 Cyprus	14	N/A	19	17	23
22 Slovakia	21	9	27	27	11
23 Malta	24	N/A	12	15	25
24 Greece	19	23	17	16	24
25 Italy	18	15	20	18	16
26 Poland	23	21	21	22	22
27 Bulgaria	25	21	23	22	27
28 Romania	27	23	25	26	25

Source: The Global Competitiveness Report 2015-2016, World Economic Forum

- The **rail infrastructure** and **electricity supply** sectors in Greece have the lowest rankings (23rd and 24th respectively)

Two distinct levels of infrastructure quality, whose difference cannot be explained by the level of investment



- The differences in infrastructure quality between Western and Northern European countries (excluding Italy), compared to the Central and Eastern European countries, cannot be explained by the level of investment
- The infrastructure investments, measured through the **Gross Fixed Capital Formation** (GFCF), appear to have a different impact on infrastructure quality in each group
- In Greece, the average infrastructure investments during 2000-2015 corresponded to only 20.9% of GDP, lower than all E.U. countries, undermining country's upcoming infrastructure quality
- It is evident that there are structural problems (e.g. design, implementation, materials), explaining the infrastructure quality differences between the two groups. If those issues are not removed, the effectiveness of infrastructure investments will not be improved

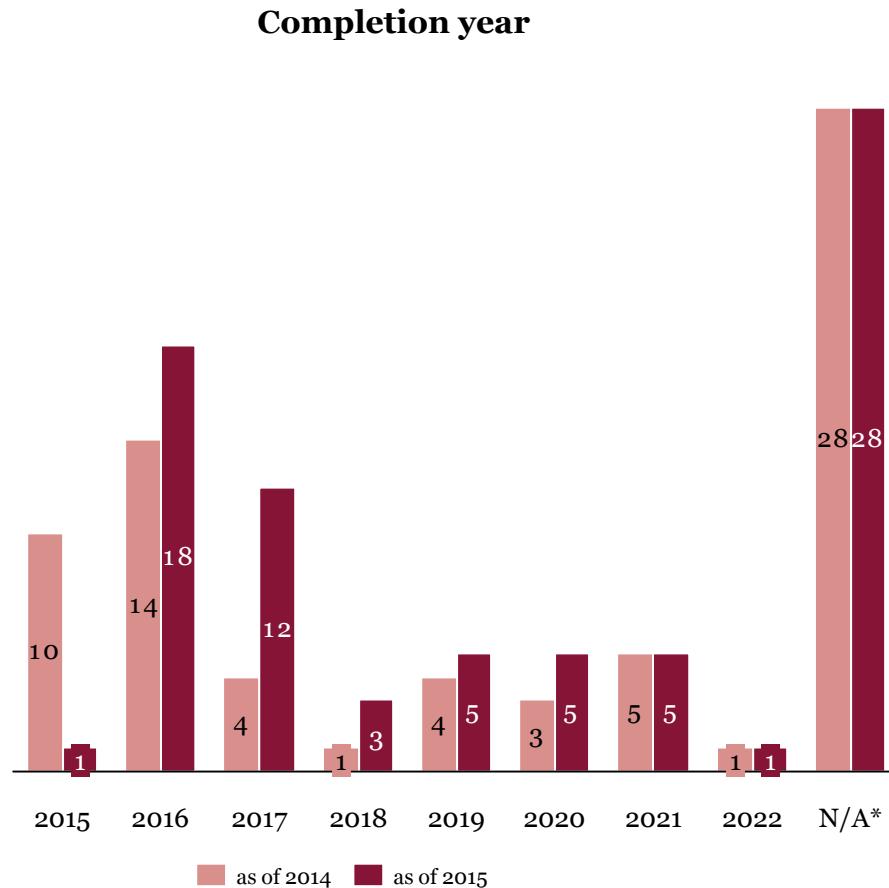
Source: World Economic Forum - The Global Competitiveness Report 2015-2016; BMI

Summary

- There is a substantial **need for infrastructure investment** globally for the next 15 years, estimated at **\$2.8trln** per annum or **3.7%** of global GDP
- The average annual level of infrastructure investment in Greece between 2009 and 2015 stands at € 2.2bln, 60% lower than the historical average of 2006-2008
- In Greece, the **infrastructure investment gap** ranges between **0.8pp of GDP** (against the European average) and **1.3pp of GDP** (against historical performance), which translates into **1% of GDP or € 2bln per year**
- The quality of infrastructure in Greece is substantially inferior to Western and Northern European countries. Greece is ranked 24th in E.U. classification demonstrating a systematic quality deficit
- The need for infrastructure investments in terms of both capacity expansion and quality improvement is evident

Greek infrastructure projects pipeline

In 2015 most of the infrastructure projects were delayed



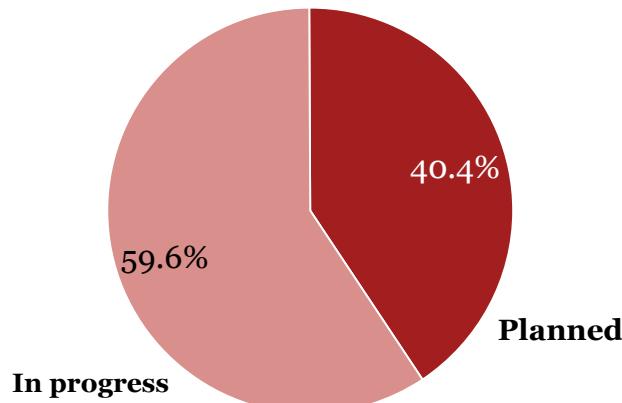
*Projects with unpublished completion dates

Source: Press, PwC calculations

- In 2014, **70** infrastructure projects were scheduled for completion (in progress and upcoming) having a total budget **€ 20.1bln**
- In 2015, the political and economic uncertainty, affected the implementation and the completion dates of most infrastructure projects
- **1 project was cancelled** in 2015
 - the axis road, Elefsina-Thiva-Iliki
- Two projects were completed (Maliakos Motorway and marinas of Rhodes and Kos), while part of Northern highway of Crete was also completed
- **16** infrastructure projects (**20%** of projects) have been **extended from 1 to 2 years** until their completion, while **11 projects ceased their activities (14%)** with unknown completion date
- In 2015, 9 infrastructure projects «froze», leaving 90% of the scheduled projects uncompleted
- In 2015, 11 new projects were announced, with a total budget of **€1.8bln**, increasing the backlog to **€ 20.7bln**

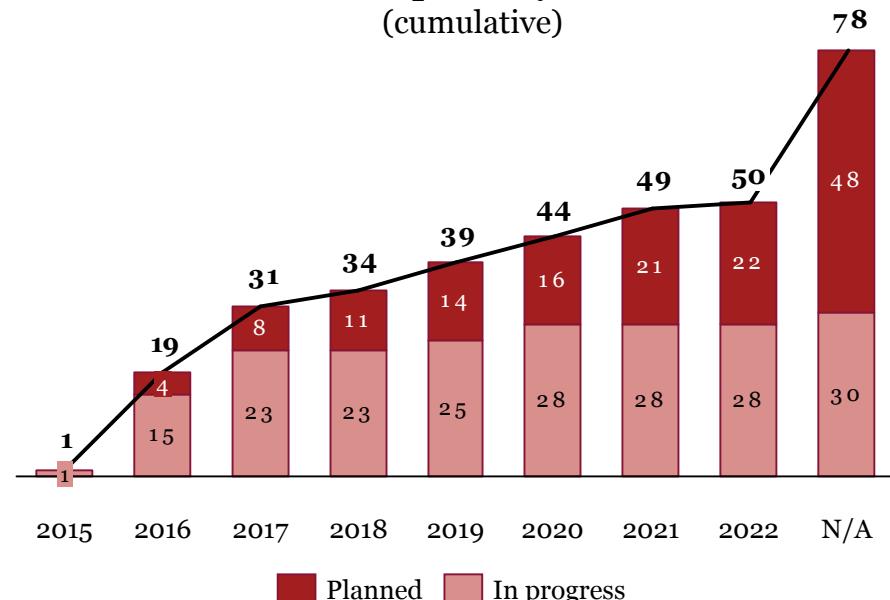
Pipeline of Greek infrastructure projects (2015-2022)

Pipeline budget Breakdown*
(€ 20.7 bn)



Source: Press, PwC calculations

Completion year
(cumulative)

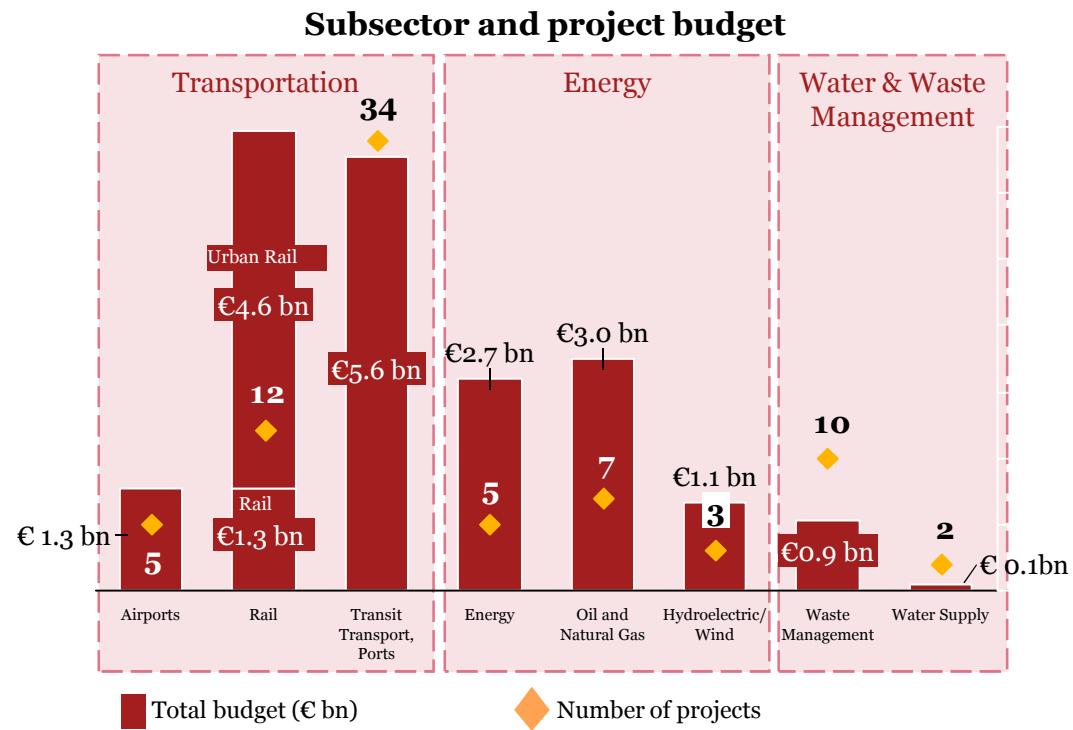
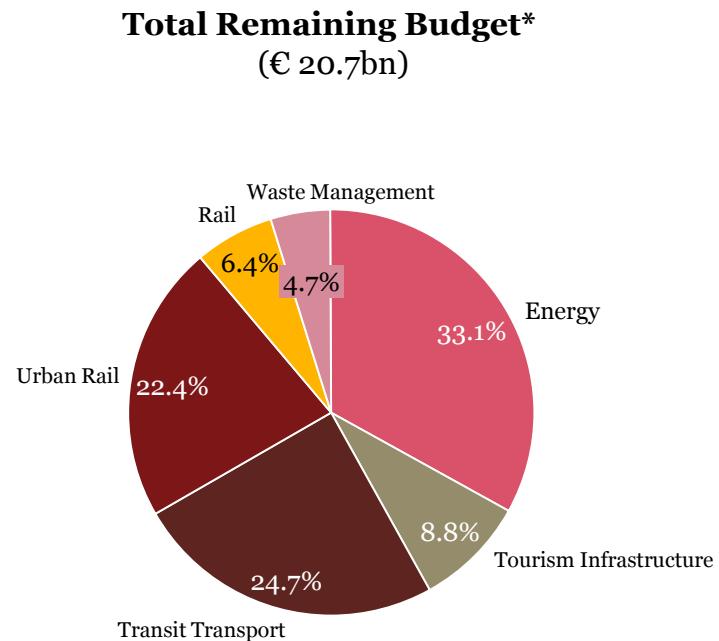


Source: Press, PwC calculations

- ✓ **Total pipeline** of Greek infrastructure projects up to 2022 amount to **€ 20.7bln** (in progress and upcoming)
- ✓ **60%** of the total budget represents projects which have **already commenced**
- ✓ **38%** of the infrastructure projects, amounting to around **€5.6bln** will be **delivered in 2016 and 2017**. The completion dates of 20 projects, with total value **€2.6bln**, are unknown

*Infrastructure backlog and total budget of upcoming projects

Sectoral split of the Greek infrastructure projects



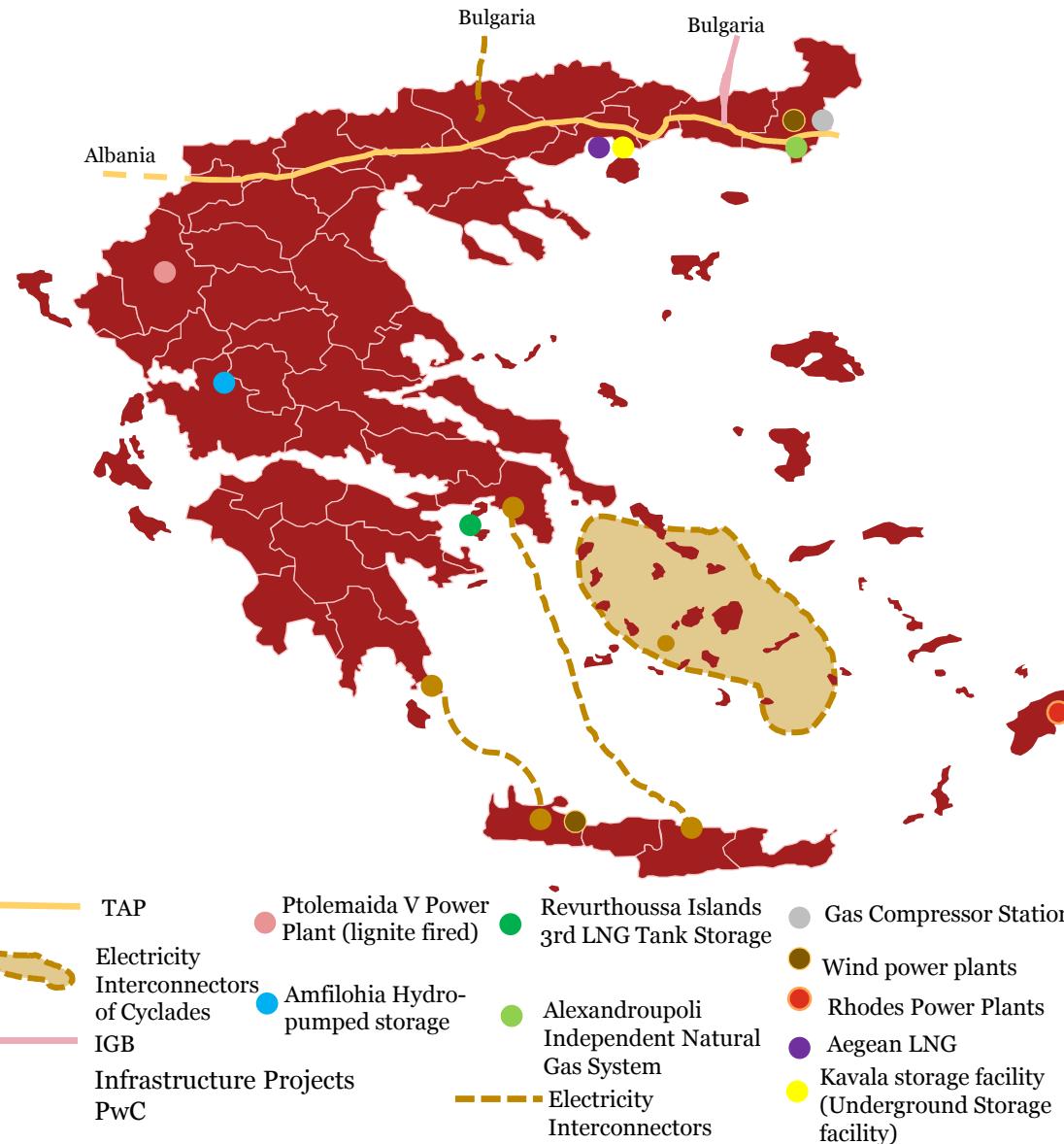
Source: Press, PwC calculations

Source: Press, PwC calculations

- ✓ From a total of **78 projects** that will be delivered within the following 6 years, **34 refer to Roads and Ports, 12 to Rail and 10 to Waste Management**
- ✓ **Energy** includes 15 projects (**33% of total pipeline budget**) consisting mainly of projects in oil & gas and electricity
- ✓ **29%** of the total remaining budget includes **rail projects** (12 projects), while **25%** (17 projects) **motorways**

*Infrastructure backlog and total budget of upcoming projects

Distribution of energy infrastructure projects



- **Trans-Adriatic Pipeline** of 878 km in total will supply Europe with natural gas from Azerbaijan through Greece, Albania and Italy, with a capacity of 20 bln m³ per annum
- **Ptolemaida V Power Plant**: New single lignite power plant of 660 MW and 140 MW for district heating (PPC)
- **Attica – Crete Interconnector (or/and Peloponnese – Crete)**: 310 km underwater electric cable connecting Crete with mainland with a capacity of 1,000 MW
- **IGB**: Natural gas pipeline of 182km length will connect the Greek and Bulgarian existing networks, with daily transport capacity of 13.7mln m³ and approximately 3-5bln m³ per year
- **Alexandroupoli Independent Natural Gas System**: New offshore LNG with 28 km length of subsea and onshore pipeline (4 km onshore and 24 km offshore), with storage capacity of 170k m³ and pumping capacity of 6,1 bln m³ per year
- **Aegean LNG**: Floating storage (170k m³ LNG capacity) and processing terminal (annual sent-out capacity of 3-5bln m³) at Kavala Bay

Energy accounts for around € 6.9bln of investments

No	Upcoming Interconnection Projects	Remaining Budget (€mln)	Start Date	Estimated Completion Date*
1	TAP (Trans - Adriatic Pipeline)	1,500	2015	2021
2	Electricity Interconnectors (Attica-Crete, Cyclades, Maritsa East (BG) - Nea Santa (GR))	1,149	N/A/2014 / N/A	2021 /2020 / N/A
3	LNGs (Alexandroupoli LNG, Kavala LNG)	615	N/A	2018
4	Kavala storage facility (Underground Storage facility)	400	N/A	N/A
5	IGB (GR-BG Natural Gas pipeline)	251	2016	2018
6	Revurthoussa Islands 3rd LNG Tank Storage	156	2014	2016
7	Gas Compressor Station (Kipoi)	70	2016	2019
Total Budget		4,142		

No	Upcoming Energy Projects	Remaining Budget (€mln)	Start Date	Estimated Completion Date
1	Ptolemaida V Power Plant (lignite fired)	1,394	2015	2020
2	Wind power plants (Crete Wind Park with Hydro-pumped storage, Rodopi)	630	N/A	N/A
3	Amfilohia Hydro-pumped storage	502	N/A	N/A
4	Rhodes Power Plants	189	N/A	2016
Total Budget		2,715		

* Commissioning date

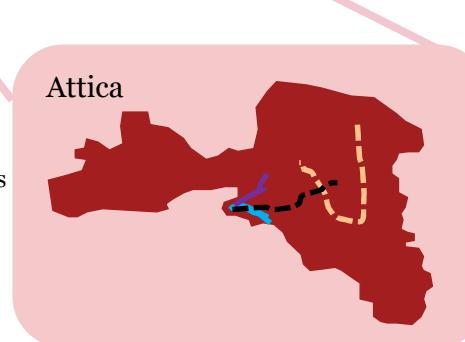
Source: Press, PwC calculations

Distribution of rail projects



Thessaloniki Metro
ERGOSE Palaiofarsalos
ERGOSE Tithorea-Domoko
Infrastructure Projects
PwC

ERGOSE Rododafni
ERGOSE Menemeni
ERGOSE Polikastro
ERGOSE Thessaloniki
ERGOSE Volos



Attico Metro Line 4
Attico Metro, Extension of Line 3 to Piraeus
ERGOSE Peiraeus

Rail projects pipeline amount to € 5.9bln, with 78% accounted for by urban projects

No	Upcoming Urban Projects	Details	Remaining Budget (€mln)	Start Date	Estimated Completion Date
1	Attiko Metro	• Extension of Line 3 to Piraeus • New Line 4	3,628	2012/ N/A	2019/ N/A
2	Thessaloniki Metro	• Base line • Extension to Kalamaria	961	2006	2020
3	Athens Tram	Extension to Piraeus	46	2013	2017
Grand Total			4,635		

No	Upcoming Ergose Projects	Details	Remaining Budget (€mln)	Start Date	Estimated Completion Date
1	Ergose	• Kiato-Rododafni • Rododafni-Psathopyrgos	598	2006	2017
2	Ergose	Tithorea- Domoko	389	2013	2017
3	Ergose	Thriassio Pedio Rail hub	112	2013	2016
4	Ergose	Palaiofarsalos - Kalambaka	55	2005	2016
5	Ergose	Athens - Thessaloniki – Promachona (Signaling system)	44	2014	2017
6	Ergose	Volos – Larissa (electrification of railways)	41	2017	2019
7	Ergose	Piraeus - Athens - Three Bridges	35	2016	N/A
8	Ergose	Polikastro - Idomeni	24	2016	2017
9	Ergose	Agia Paraskevi- Menemeni Thessaloniki	20	2014	2016
Grand Total			1,318		

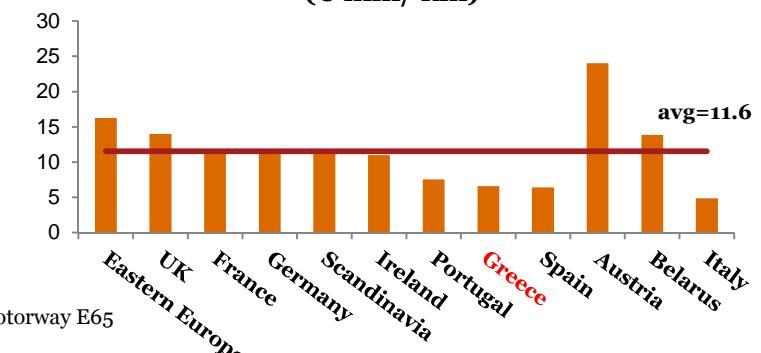
Source: Press, PwC calculations

Distribution of motorway projects



- **Egnatia Odos Vertical Axes** will connect the main part of Egnatia Motorway with **Albania, Bulgaria and FYROM**
- **Ionia Odos** will connect and serve **3 main ports** (Patra, Astakos, Igoumenitsa) and **3 airports** (Araksos, Aktio, Ioannina), while also connecting Western Greece with the rest of the country
- **The relative cost of construction of major motorways per klm** is estimated at **€5.2mln/km**, while the respective European average stands at **€11.6mln/km** (Infrastructure Journal, 2010)
- The road axis of Elefsina-Thiva-Iliki, which was scheduled to start within 2016 was canceled (total budget €450ml)

Relative Cost of Road Building in Europe
(€ mln/ km)



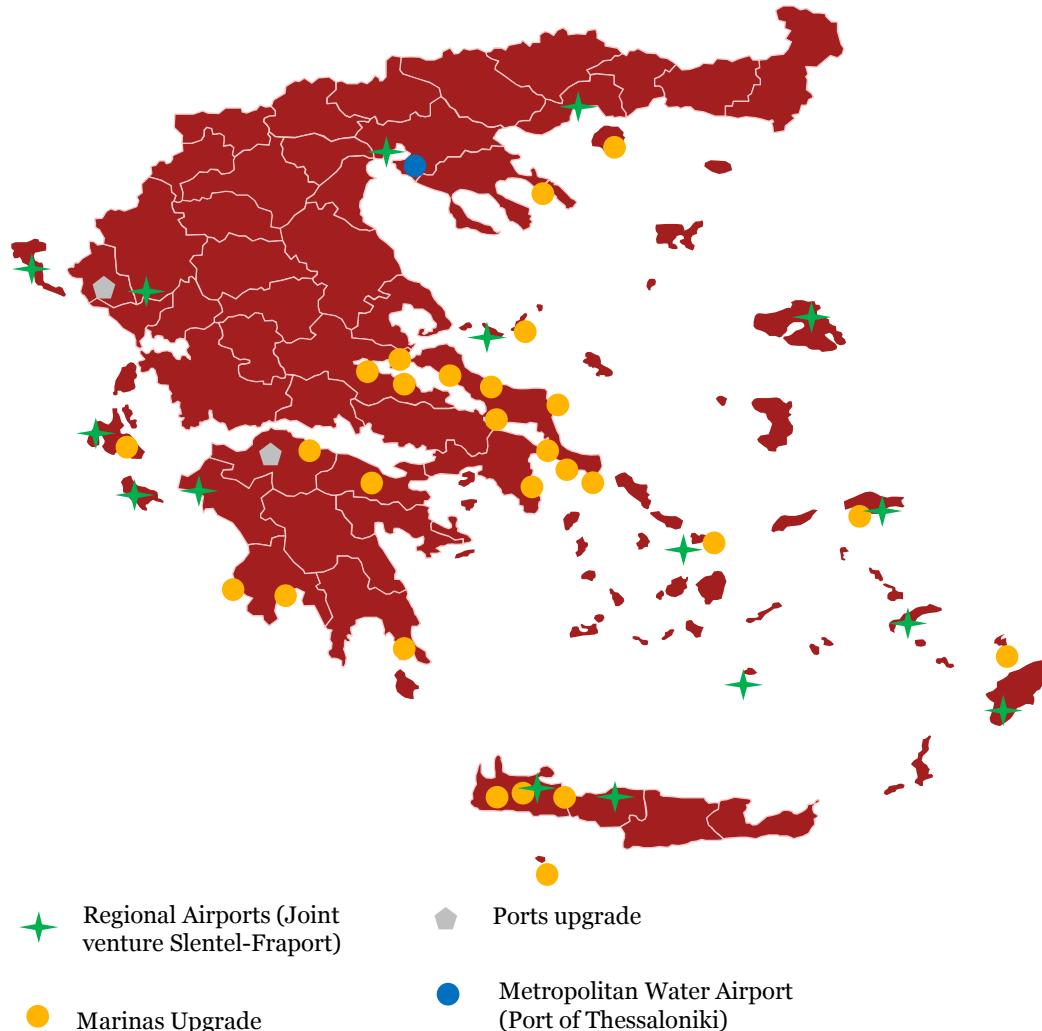
Source: Infrastructure Journal, 2010

Major motorways investment backlog is about € 5.1bln

No	Upcoming Projects	Details	Total Klm	Total Budget (€cmln)	Average Investm ent/klm	Remaining Budget (€cmln)	Start Date	Estimated Completi on Date
1	Olympia Odos	Korinthos-Patra -Pyrgos & Kalo Nero-Tsakona	232	2,200	9.5	1,013	2008	2017
2	Motorway E65	Central Greece (Lamia-Egnatia Odos	175	1,435	8.2	984	2008	2020
3	Ionia Odos	Main road, Vertical axis	245	1,430	5.8	495	2010	2017
4	Aegean Motorway	Raches Fthiotidas- Klidi Imathias	230	1,300	5.7	130	2007	2017
5	Egnatia Odos	Vertical Axes	486	1,099	2.3	1,063	2007	2016
6	Motorway Moreas	Korinthos-Tripoli-Kalamata & Leuktro-Sparti	205	905	4.4	396	2008	2016
7	Underwater tunnel	Salamina, Leukada	6	400	66.7	400	2016 /2016	2021 /2021
8	Regional Roads	Katerini, Eleusina-Yliki, Thessaloniki-Kassandra & Thessaloniki-Doirani	53	272	5.1	224	2010 /2011 /N/A /2013 /2014	2016 /2016 /2017 /2016 /2016
9	Flyover	Thessaloniki	5	205	41.0	187	2013	2016
10	Nea Odos	Metamorfosi-Skarfeia	173	200	1.2	80	2007	2016
11	Crete Northern Highway	Agios Nicolaos-Kalo Hhorio, Gournes -Hersonissos & Panormos-Exantis	19	128	6.7	123	2009	2017
12	Widening Channel of Leukada	Lefuada-Etoloakarnania	6	24	4.0	22	2013	2016
	Total		1,835	9,598	5.2	5,118		

Source: Press, PwC calculations

Distribution of tourism infrastructure projects



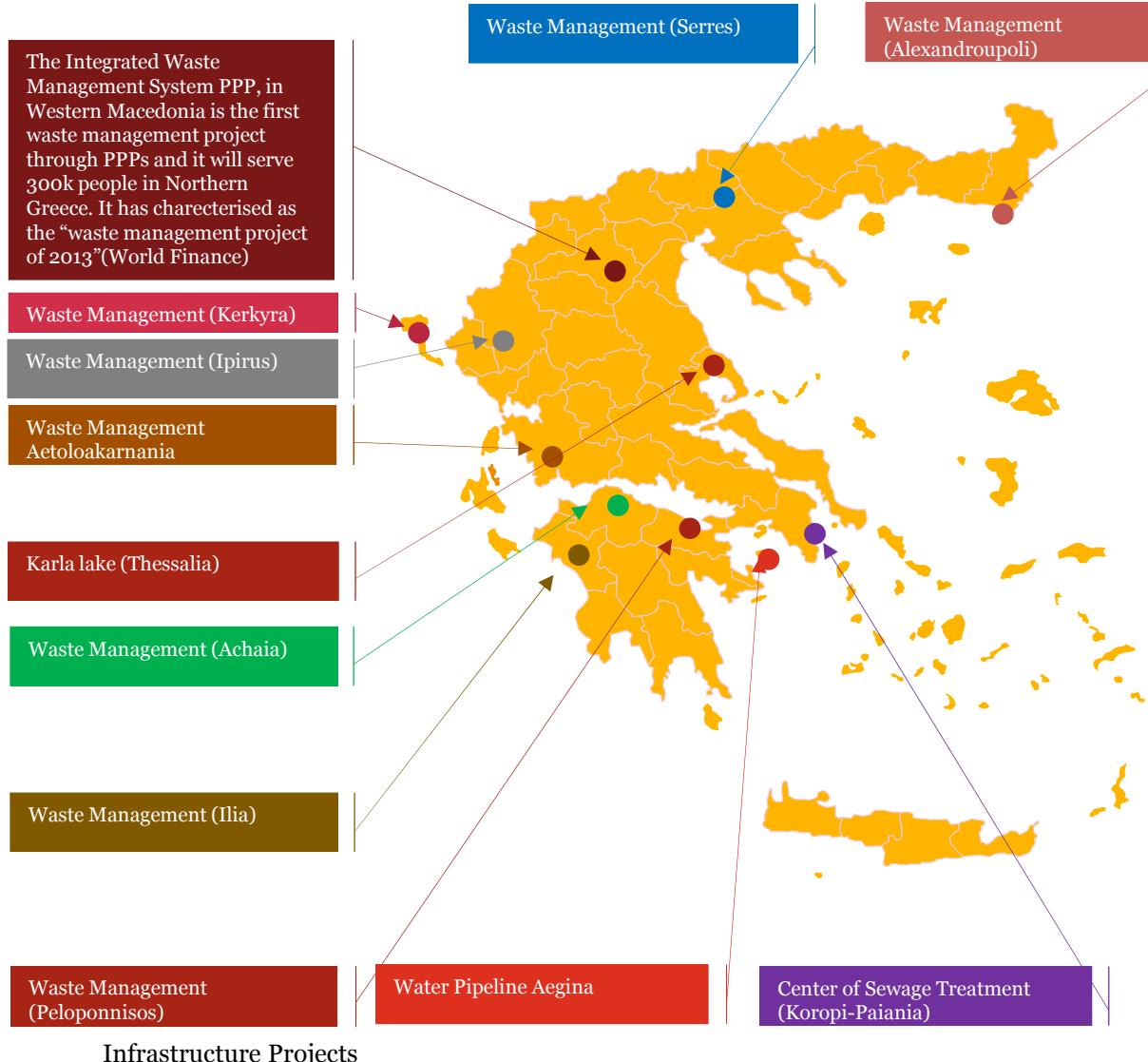
- Greece is a significant global tourist destination, attracting **23.6mln arrivals in 2015**, ranking **15th** in global rankings and **9th** in Europe
- The upgrade of Greece as a global tourist destination includes:
 - The upgrade and construction of **regional airports** to support the increase of tourist arrivals which is expected in the following years
 - The current announced investments of €309mln in infrastructure and equipment of Thessaloniki Port Authority (TPA), part of the new 25-year masterplan
 - Upgrading vital **ports to serve as transit terminals** and facilitate interconnection with neighbor countries
 - Upgrading and building key marina hubs (**Alimos, Kalamaria, Chios, Crete, Glyfada, Zakynthos & Katakolon, Patra, Pylos and Rhodes & Kos**) to meet the increasing demand in marine tourism

For the upgrading of the tourism product around € 1.8bln have been scheduled

No	Upcoming Projects	Budget (€cmln)	Start Date	Completion Date
1	Kasteli Airport in Heraklion	800	2017	2022
2	Regional Aiports	330	2015	2019
3	TPA, investments in infrastructure and equipment	309	MΔ	2021
4	Igoumenitsa Port upgrade	74	2008	2019
5	Chania Airport building upgrade	72	2013	2016
6	Macedonia Airport upgrade	65	2005	2017
7	Ioannina Airport upgrade and new terminal	52	2010	N/A
8	Port of Patras upgrade	51	2012	2016
9	Key marinas	42	N/A	N/A
10	Luxury marines (Mykonos, Argostoli)	9	MΔ	MΔ
11	Upgrading/ Maintenance in 49 Regional Ports	4	MΔ	MΔ
12	Layrio Mega Yacht	4.0	MΔ	MΔ
13	Metropolitan Water Airport (Port of Thessaloniki)	0.2	2015	2016
Total Budget		1,814		

Source: Press, PwC calculations

Distribution of waste management projects



- On December 2014, the **European Court of Justice** concluded to a **€10mln fine** for Greece for uncontrolled waste disposal sites and landfill use, in contrast to the EC Waste Directive. In addition, the court requires immediate implementation of the relevant policies and warns Greece with a **additional €14mln** for each six-month period of delay
- Since 2013, **10 Waste Management projects** out of 14 have been announced, budgeted for **€872mln**, while the remaining 4 (in Attica) have been recently postponed. During 2015, the postponement of all PPP waste management projects was announced, which will be managed by local authorities
- All of the announced projects will be financed **through PPPs** and is estimated that **2,500 new jobs will open** when in operation and **3,000 new jobs** during the **construction phase**

Waste management projects need about € 0.9bln

No	Upcoming Projects	Budget (€mln)	Start Date	Completion Date
1	Waste management (Alexandroupoli)	145	N/A	N/A
2	Waste Management (Peloponissos)	130	N/A	N/A
3	Waste management (Achaia)	128	N/A	N/A
4	Waste management (Epirus)	125	N/A	N/A
5	Center of Sewage Treatment (Koropi- Paiania)	113	2013	N/A
6	Waste management (Aetoloakarnania)	80	N/A	N/A
7	Waste management (Kerkyra)	70	N/A	N/A
8	Integrated Waste Management System PPP, Western Macedonia	48	2015	2017
9	Waste management (Ilia)	40	N/A	N/A
10	Karla lake (Thessalia)	38	2014	2016
11	Water Pipeline Aegina	33	2016	2020
12	Waste management (Serres)	30	2016	N/A
Grand Total		979		

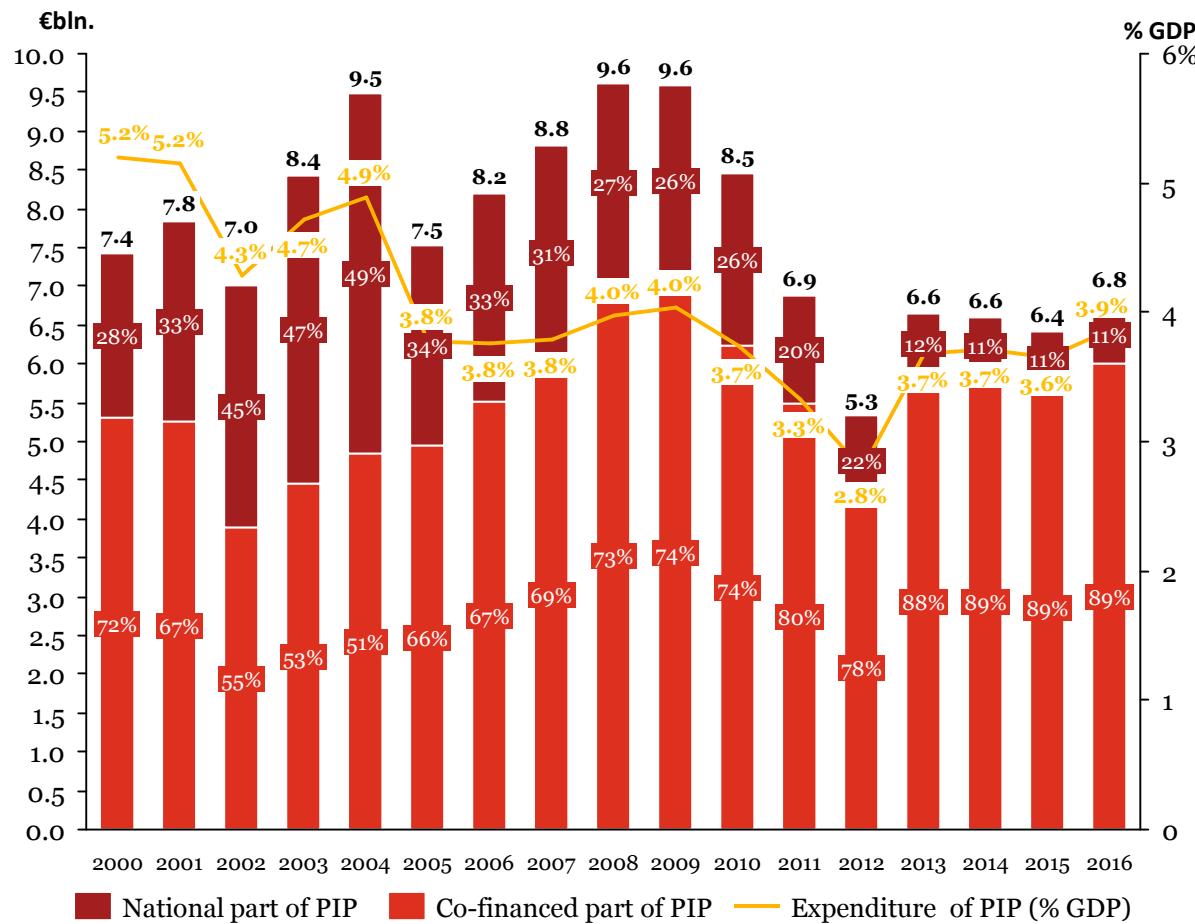
Source: Press, PwC calculations

Summary

- The value of **78 infrastructure projects in progress or planned** in Greece, expected to be completed by 2022, is standing at **€ 20.7bln**
- Most of the projects in progress have been delayed, with both the funding and the bidding process delayed. 36% of the projects' completion dates are not known
- Projects in progress account for 60% of scheduled investment
- The **transport** and **energy** sectors account for almost **85%** of all projects and the smooth evolution of those investments will have a very positive impact in economy
- Investments in **tourism product upgrade** (9%), as well as **waste management and water supply investments** (5%) are key for both growth and the upgrade of life quality

Funding of Greek infrastructure projects

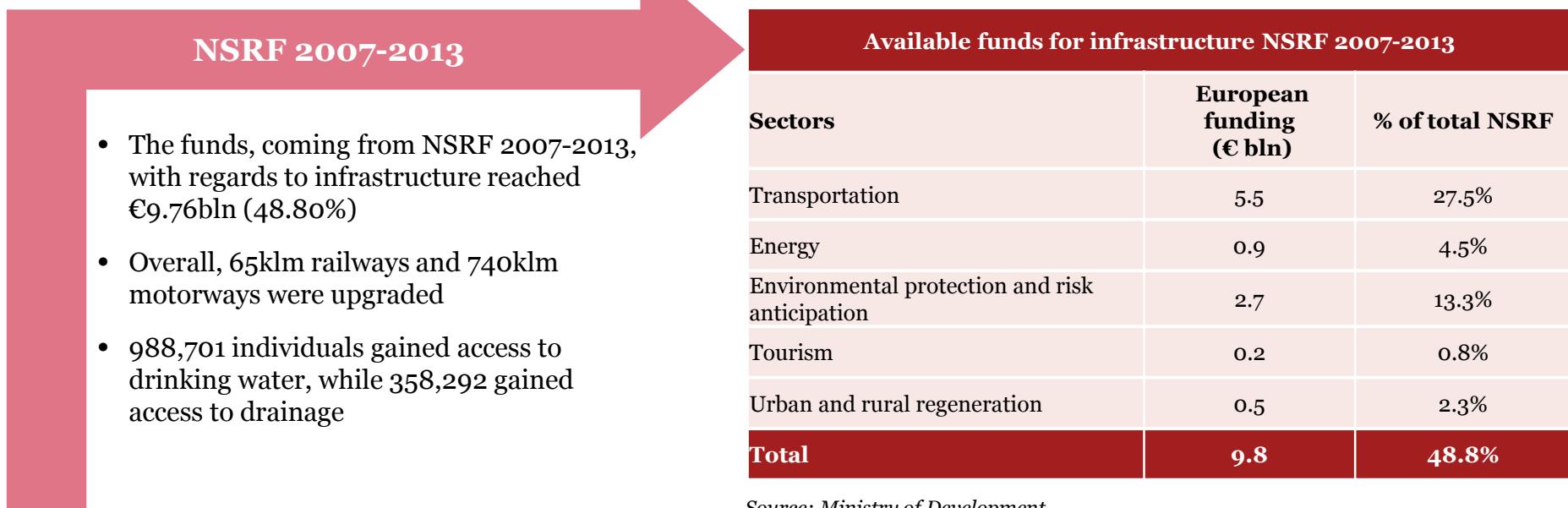
The Public Investment Program (PIP) has gone back to 2002 levels with no indication of growth



- The funding rate of infrastructure through the Budget has declined from 30%-45% since 2008 to 11% in 2016
- The available public resources for investment in 2016 are comparable, in nominal value, to those of 2002
- Based on the current Medium Term Fiscal Strategy (MTFS), there are no indications of substantial increase of PIP until 2019
- Under the new NSRF (ESPA), the funds for infrastructure projects are limited, while priority has been given to the motorways and large “frozen” projects
- Private funding through concessions (PPPs) is the key to increase infrastructure investments

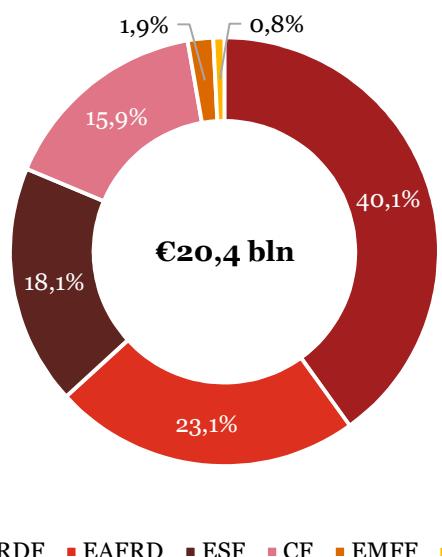
Source: Ministry of Finance

During the period 2007-2013, the National Strategic Reference Framework (NSRF) contributed € 9.8bln to infrastructure investments

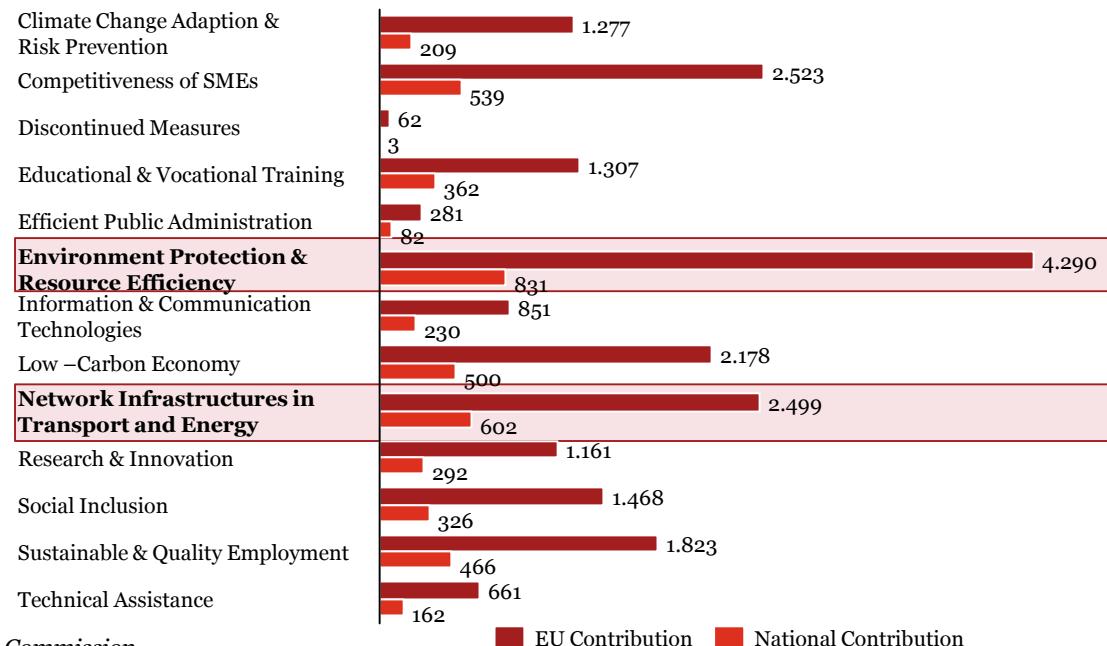


NSRF 2014-2020 – € 8.2bln of available infrastructure funding

Budget per Area/Fund

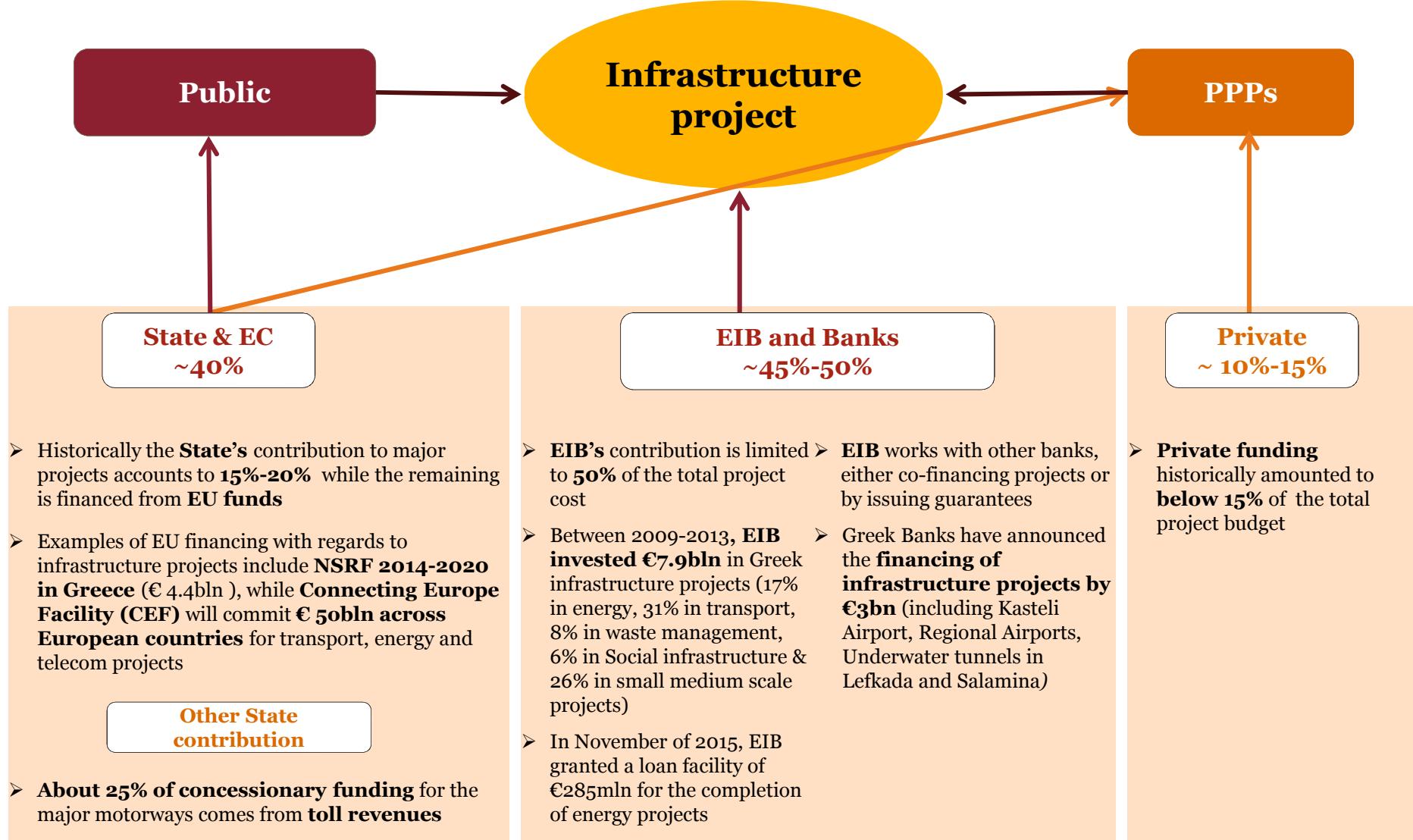


Budget for each action (€mln)

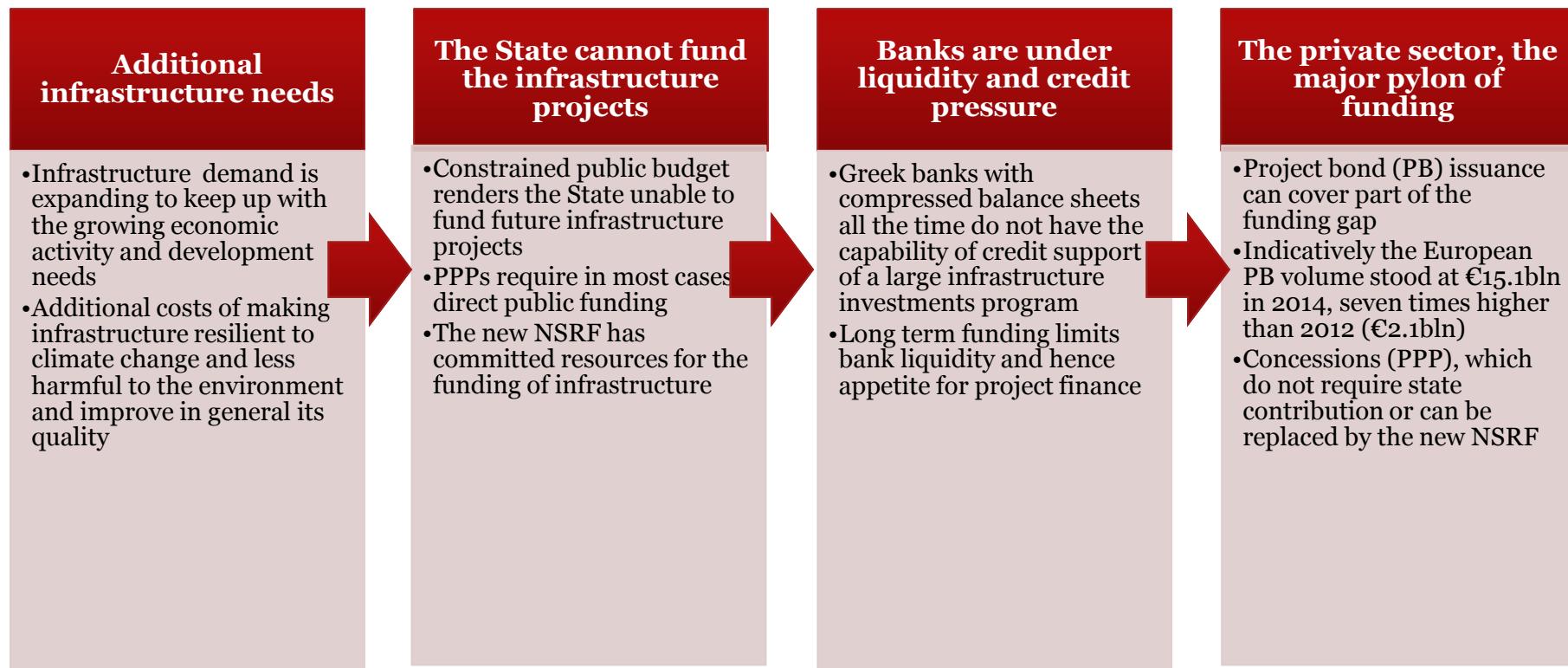


- The total available funds from the new NSRF amount to € **20.4bln**, of which € **6.8bln** are for infrastructure projects
- The infrastructure projects to be funded relate mainly to:
 - Transportation and energy infrastructure
 - Environmental protection
- The National contribution in the action on infrastructure area could reach €1.4bln

Funding Greek infrastructure projects



Private funding is necessary for the smooth evolution of the projects, but will remain limited until the business environment improves and political uncertainty decreases



Conclusions

Conclusions

- Global infrastructure investment is expected to reach \$2.8trln per annum in the period to 2030 or 3.7% of global GDP
- In Greece, **infrastructure investment** as a percentage of GDP shrank from **3.7%** in 2006 to **1.1% in 2015**, a cumulative **€50bln** shortage (**€5.5bln** on an annual basis), severely affected by the deep recession and consequent budgetary constraints
- Infrastructure investments are vital for the Greek economy having a high **economic multiplier (ca. 2x)** which can boost consumption and investment in other sectors
- Greece is ranked **24th** among the E.U. countries in terms of infrastructure quality, along with systematic low infrastructure quality countries, comparing with Northern and Western Europe
- The number of scheduled and in progress infrastructure projects has significantly increased during the crisis-with total value of **€20.7bln by 2022**
- In 2015 the progress of most of the infrastructure projects has been delayed
- From a total of **78 projects** that will be delivered within the next 6 years, **39** refer to **Motorways, Ports and Airports, 15 to Energy, 12 to Rail and 12 to Water Supply and Waste Management**
- The available State funding for infrastructure projects in 2016 is comparable, in nominal terms, to those of **2002**
- The growing **need for infrastructure spending**, combined with the extremely **constrained capacity of state funding and the limitations of the Greek banks** call for new funding tools
- It is vital to revitalise infrastructure project investment through the effective use of the new NSRF, the creation of incentives for private sector participation (concessions), as well as the gradual increase of state funding
- Private funding (**PPPs and Project Bonds**) will remain limited until the business environment improves and the political uncertainty decreases

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