

Example: Roadmap aggregating operational risk related recommendations

1. Operational Risk Management

- A At vero eos et accusa voluptatum deleniti
- B Excepteur sint occaecid est laborum
- C Lorem ipsum dolor sit
- D Excepteur sint occaecid est laborum
- E At vero eos et accusa
- F At vero eos et accusa
- G At vero eos et accusa
- H At vero eos et accusa

1. Operational Risk Management

A At vero eos et accusamus et iusto odio dignissimos ducimus qui blanditiis praesentium voluptatum deleniti

Targeted end-state

1st LoD:

- Integer eget velit ac orci euismod
- Nullam hendrerit mauris ac puru sollicitudin.
- Duis ornare odio eu eros pellente
- Vivamus venenatis dui at ligula
- Donec ac neque ut enim feugiat
- Vivamus consectetur eros sit an
- Vivamus accumsan metus sit an
- Vestibulum ac lorem vitae metus
- Donec vel ex rutrum, aliquam ne

Project Charter

Project Team	
Project Sponsor	CRO
Project Manager	Head of Risk Management Dep.
Key Project Members	Non-financial Risk Management Dep.
Units Involved	Vivamus consectetur eros sit amet

Project Objective (SMART)

- Proin sagittis, arcu quis posuere cursus, dolor velit fringilla tortor, accumsan vulputate nunc elit et eros. Donec enim turpis, efficitur quis sapien et, porttitor vehicula massa. Suspendisse potenti.

Scope Statement (major deliverables)

- Quisque pretium id latus vel ultricies. Aliquam erat volutpat. Aliquam erat volutpat.
- Vivamus consectetur eros sit amet dolor congue pellentesque.
 - Vivamus accumsan metus sit amet semper scelerisque.
 - Vestibulum ac lorem vitae metus fringilla placerat.
 - Donec vel ex rutrum, aliquam neque ac, scelerisque leo.

Projects are categorized by individual risk areas and each have a unique identifier; 1a, 1b, 1c, etc.

Burning Platform outlines targeted end state Risk Culture vision and benefits to the institution.

Project Charter summarizes the roadmap to achieve the targeted vision; it includes:

- Project Team
- Objective and Scope of the project
- Key Activities and Timeline
- Project Budget
- Project KPIs

High Level Schedule – Project Life Cycle with key phases

Key Activities	Milestone
Lorem ipsum dolor sit amet, consectetur adipiscing elit.	Jun 2020
Proin sagittis, arcu quis posuere cursus	Jul 2020
Morbi ac ex sed justo dictum ultrices quis a justo	Sep 2020
Morbi ac ex sed justo dictum ultrices quis a justo	Sep 2020
Morbi ac ex sed justo dictum ultrices quis a justo	Sep 2020
Præsent fimbis lorem a neque aliquet interdum.	Nov 2020
Morbi ac ex sed justo dictum ultrices quis a justo	Dec 2020
Morbi ac ex sed justo dictum ultrices quis a justo	Feb 2021

Project Budget

Man Days	
Internal resources	210
External resources	?

Project KPIs

How to measure	
Proin sagittis, arcu quis posuere cursus	Management sign-off
Proin in leo in odio eleifend volutpat.	Management sign-off
Nullam lorem est, lacina at nulla nec.	Management sign-off
Morbi ac ex sed justo dictum ultrices quis a justo	Management sign-off
Etiam tempus fringilla augue, vitae aliquam risus lacina quis.	Management sign-off

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