

# Consolidated Income Statement

for the financial year ended 31 December 2006

(Alternative 1: Illustrating classification of expenses by function) <sup>2</sup>FRS 1 (88,92)  
SGX 1207 (5)(a)

	Note	Group		
		2006 <sup>3</sup> \$'000	2005 <sup>3</sup> \$'000	
<b>Continuing operations</b> <sup>4,5</sup>				
Sales	5	210,214	112,360	FRS 1 (81)(a)
Cost of sales		(77,366)	(46,682)	FRS 1 (92)
Gross profit		132,848	65,678	FRS 1 (92)
Other gains/(losses) - net	8	2,515	(505)	FRS 1 (92)
Expenses				
- Distribution and marketing		(52,140)	(19,993)	FRS 1 (92)
- Administrative		(28,579)	(10,107)	FRS 1 (92)
- Finance	9	(7,073)	(9,060)	FRS 1 (81)(b)
Share of (loss)/profit of associated companies <sup>6</sup>		(174)	145	FRS 1 (81)(c)
Profit before income tax		47,397	26,158	
Income tax expense	10	(14,921)	(8,985)	FRS 1 (81)(d)
Profit from continuing operations <sup>4</sup>		32,476	17,173	
<b>Discontinued operations</b> <sup>5</sup>				FRS 1 (81)(e)
Profit/(loss) from discontinued operations	11	100	(480)	FRS 105 (33)(a)(i)
<b>Total profit</b> <sup>4</sup>		32,576	16,693	FRS 1 (81)(f)
<b>Attributable to:</b>				
Equity holders of the Company		30,028	15,837	FRS 1 (82)(b)
Minority interests <sup>7</sup>		2,548	856	FRS 1 (82)(a)
		32,576	16,693	
<b>Earnings per share</b> <sup>5,8</sup> for profit from continuing operations attributable to equity holders of the Company (expressed in \$ per share)	12			FRS 33 (66)
- Basic		1.27	0.79	
- Diluted		1.17	0.79	
<b>Earnings/(loss) per share</b> <sup>5,8</sup> for profit from discontinued operations attributable to equity holders of the Company (expressed in \$ per share)	12			FRS 33 (68)
- Basic		0.01	(0.02)	
- Diluted		*	(0.02)	

\* less than \$0.01

# Consolidated Income Statement

for the financial year ended 31 December 2006

(Alternative 2: Illustrating classification of expenses by nature) <sup>2</sup>FRS 1 (88,92)  
SGX 1207 (5)(a)

	Note	Group		
		2006 <sup>3</sup> \$'000	2005 <sup>3</sup> \$'000	
<b>Continuing operations</b> <sup>4,5</sup>				
Sales	5	210,214	112,360	FRS 1 (81)(a)
Other gains/(losses) - net	8	2,515	(505)	FRS 1 (91)
Expenses				
- Purchases of raw materials, inventories and consumables		(45,073)	(23,688)	FRS 1 (91)
- Amortisation, depreciation and impairment	6	(23,100)	(10,097)	FRS 1 (91)
- Employee benefits	7	(40,090)	(15,500)	FRS 1 (91)
- Sub-contractors charges		(12,400)	(7,700)	
- Advertising		(10,871)	(6,952)	
- Rental on operating leases		(10,588)	(8,697)	FRS 17 (35)(c)
- Research		(473)	(200)	FRS 38 (126)
- Transportation		(7,648)	(5,876)	
- Reversal of inventory write-down/(inventory write-down)		200	(350)	FRS 2 (36)
- Finance	9	(7,073)	(9,060)	FRS 1 (81)(b)
- Other		(878)	(672)	
Changes in inventories of raw materials, work-in-progress and finished goods		(7,164)	2,950	FRS 1 (91)
Total expenses		(165,158)	(85,842)	
Share of (loss)/profit of associated companies <sup>6</sup>		(174)	145	FRS 1 (81)(c)
Profit before income tax		47,397	26,158	
Income tax expense	10	(14,921)	(8,985)	FRS 1 (81)(d)
Profit from continuing operations <sup>4</sup>		32,476	17,173	
<b>Discontinued operations</b> <sup>5</sup>				
Profit/(loss) from discontinued operations	11	100	(480)	FRS 1 (81)(e) FRS 105 (33)(a)
<b>Total profit</b> <sup>4</sup>		32,576	16,693	
<b>Attributable to:</b>				
Equity holders of the Company		30,028	15,837	FRS 1 (82)(b)
Minority interests <sup>7</sup>		2,548	856	FRS 1 (82)(a)
		32,576	16,693	
<b>Earnings per share</b> <sup>5,8</sup> <b>for profit from continuing operations attributable to equity holders of the Company</b> (expressed in \$ per share)	12			FRS 33 (66)
- Basic		1.27	0.79	
- Diluted		1.17	0.79	
<b>Earnings/(loss) per share</b> <sup>5,8</sup> <b>for profit from discontinued operations attributable to equity holders of the Company</b> (expressed in \$ per share)	12			FRS 33 (68)
- Basic		0.01	(0.02)	
- Diluted		*	(0.02)	

\* Less than \$0.01

# Consolidated Income Statement

for the financial year ended 31 December 2006

## Guidance Notes

### Consolidated Income Statement

#### Income statement, cash flow statement and statement of changes in shareholders' equity of the holding company

1. If consolidated financial statements are presented, the income statement, the cash flow statement and the statement of changes in shareholders' equity of the holding company need not be presented. If consolidated financial statements are not presented (e.g. exempted under FRS 27), the income statement, the cash flow statement and the statement of changes in shareholders' equity of the holding company, forming a complete set of the financial statements of the holding company, should be presented.

CA 201 (3A)  
SGX 1207 (5)

CA 201 (3BA)

#### Alternative format

2. An entity shall present an analysis of expenses using a classification based on either the nature of expenses (Alternative 2: Page 68) or their function (Alternative 1: Page 67) within the entity, whichever provides information that is reliable and more relevant. If the presentation is by function, additional disclosure on the nature of expenses is required – refer to Note 6.

FRS 1 (88)

FRS 1 (93)

#### Financial years/periods of different length

3. Where the current reporting period and the comparative reporting period are of unequal timeframe, an entity should disclose, in addition to the period covered by the financial statements, the reason for a period other than one year being used; and the fact that comparative amounts for the income statement, changes in equity, cash flows and related disclosure notes are not comparable.

FRS 1 (49)

#### Continuing/Discontinued operations

4. If there is no discontinued operation during the financial year, the heading "Continuing operations" is not required and "Profit from continuing operations" and "Total profit" should be changed to "Net profit".
5. Where there is a discontinued operation during the financial year, results and EPS from continuing and discontinued operations should be clearly distinguished.

FRS 105 (34)  
FRS 1 (81)(e)  
FRS 33 (66)

#### Share of results of associated companies

6. The share of results of associated companies refers to the Group's share of associated companies' results (attributable to equity holders) of the associated companies, i.e. after tax and minority interest in the associated companies.

FRS 1 (81)(c)  
FRS 1 (IG4)

#### Minority interests

7. An entity should present minority interests as an allocation of profit or loss for the period.

FRS 1 (IG4)

#### Earnings per share

8. An entity should present basic and diluted earnings per share on the face of the income statement for each class of ordinary shares that has a different right to share in the net profit for the period. The basic and diluted earnings per share should be presented with equal prominence for all periods presented, even if the disclosed amounts are the same, or if the disclosed amounts are negative (i.e. a loss per share). The earnings per share may be presented in cents, if it is more appropriate.

FRS 33 (66,69)

#### Additional disclosure

9. Additional line items, headings and subtotals should be presented on the face of the income statement when required by a FRS or when such presentation is necessary to fairly present the entity's financial performance.

FRS 1 (83)

# Balance Sheets

as at 31 December 2006

	Note	Group		Company		FRS 1 (68),(104) SGX 1207 (5)(a) SGX 1207 (5)(b)
		2006	2005	2006	2005	
		\$'000	\$'000	\$'000	\$'000	
<b>ASSETS</b>						
<b>Current assets</b>						
Cash and cash equivalents	13	22,228	36,212	2,002	2,977	FRS 1 (51)
Financial assets, at fair value through profit or loss	14	10,785	8,326	—	—	FRS 1 (68)(i)
Derivative financial instruments	15	1,069	452	232	78	FRS 1 (68)(d)
Financial assets, available-for-sale	16	1,950	646	—	—	FRS 1 (68)(d)
Trade and other receivables	17	18,965	16,073	7,562	2,116	FRS 1 (68)(h)
Inventories	18	24,258	17,094	2,200	335	FRS 1 (68)(g)
Construction contract work-in-progress	19	262	147	—	—	
Other current assets	20	545	326	50	50	
		<u>80,062</u>	<u>79,276</u>	<u>12,046</u>	<u>5,556</u>	
Disposal group classified as held for sale	11	3,333	—	—	—	FRS 105 (38) FRS 1 (68A)
		<u>83,395</u>	<u>79,276</u>	<u>12,046</u>	<u>5,556</u>	
<b>Non-current assets</b>						
Derivative financial instruments	15	395	112	34	6	FRS 1 (51)
Financial assets, available-for-sale	16	15,298	12,291	1,500	1,218	FRS 1 (68)(d)
Trade and other receivables	21	3,122	1,990	3,136	3,200	FRS 1 (68)(h)
Investments in associated companies	24	8,208	8,569	1,000	1,000	FRS 1 (68)(e)
Investment in a joint venture	25	—	—	880	880	FRS 1 (69)
Investments in subsidiaries	26	—	—	110,410	96,460	
Investment properties	27	2,765	2,635	—	—	FRS 1 (69)
Development property	28	2,400	2,040	—	—	FRS 1 (68)(b)
Financial assets, held-to-maturity	29	2,122	1,593	—	—	FRS 1 (68)(g)
Property, plant and equipment	30	153,778	98,670	855	400	FRS 1 (68)(d)
Intangible assets	31	24,322	19,600	1,200	1,100	FRS 1 (68)(a)
Deferred income tax assets	38	3,319	3,110	—	—	FRS 1 (68)(c)
		<u>215,729</u>	<u>150,610</u>	<u>119,015</u>	<u>104,264</u>	FRS 1 (68)(n)
<b>Total assets</b>		<u>299,124</u>	<u>229,886</u>	<u>131,061</u>	<u>109,820</u>	
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Trade and other payables	32	16,231	10,556	477	549	FRS 1 (51)
Current income tax liabilities	10	2,942	2,846	235	325	FRS 1 (68)(j)
Derivative financial instruments	15	440	240	35	45	FRS 1 (68)(m)
Borrowings	33	9,524	15,670	3,500	10,200	FRS 1 (68)(l)
Provisions for other liabilities and charges	37	2,126	2,300	100	210	FRS 1 (68)(k)
		<u>31,263</u>	<u>31,612</u>	<u>4,347</u>	<u>11,329</u>	
Liabilities directly associated with disposal group classified as held for sale	11	220	—	—	—	FRS 105 (38) FRS 1 (68A)
		<u>31,483</u>	<u>31,612</u>	<u>4,347</u>	<u>11,329</u>	
<b>Non-current liabilities</b>						
Derivative financial instruments	15	135	44	12	2	FRS 1 (51)
Borrowings	33	112,855	89,214	72,822	61,751	FRS 1 (68)(l)
Deferred income tax liabilities	38	12,370	9,053	3,775	2,278	FRS 1 (68)(l)
Provisions for other liabilities and charges	37	1,655	1,585	200	95	FRS 1 (68)(n)
		<u>127,015</u>	<u>99,896</u>	<u>76,809</u>	<u>64,126</u>	FRS 1 (68)(k)
<b>Total liabilities</b>		<u>158,498</u>	<u>131,508</u>	<u>81,156</u>	<u>75,455</u>	
<b>NET ASSETS</b>		<u>140,626</u>	<u>98,378</u>	<u>49,905</u>	<u>34,365</u>	
<b>EQUITY</b>						
<b>Capital and reserves attributable to equity holders of the Company</b>						
Share capital	39	41,495	32,024	41,495	32,024	FRS 1 (75)(e)
Treasury shares	39	(518)	—	(518)	—	FRS 1 (76)(vi)
Other reserves	40	15,564	7,622	8,532	2,031	FRS 1 (75)(e)
Retained earnings	41	76,897	56,971	396	310	FRS 1 (75)(e)
		<u>133,438</u>	<u>96,617</u>	<u>49,905</u>	<u>34,365</u>	FRS 1 (68)(p)
<b>Minority interests</b>		<u>7,188</u>	<u>1,761</u>	<u>—</u>	<u>—</u>	FRS 1 (68)(o)
<b>Total equity</b>		<u>140,626</u>	<u>98,378</u>	<u>49,905</u>	<u>34,365</u>	

# Balance Sheets

as at 31 December 2006

## Guidance Notes

### Balance Sheet

#### Current/Non-current distinction

1. An entity shall present current and non-current assets, and current and non-current liabilities, as separate classifications on the face of its balance sheet except when a presentation based on liquidity provides information that is reliable and is more relevant. When that exception applies, all assets and liabilities shall be presented broadly in order of liquidity.

FRS 1 (51)

# Consolidated Statement of Changes in Equity

for the financial year ended 31 December 2006

Note	Attributable to equity holders of the Company					Total equity	
	Share capital	Treasury shares	Other reserves	Retained earnings	Minority interests		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>2006</b>							
<b>Beginning of financial year</b>	32,024	—	7,622	56,971	1,761	98,378	
Financial assets, available-for-sale							
– Fair value gains	40(b)(iii)	—	—	598	—	598	FRS 32 (94)(h)(ii)
– Transfer on disposal	40(b)(iii)	—	—	(150)	—	(150)	
Cash flow hedges	40(b)(iv)	—	—	64	—	64	FRS 32 (59)
Currency translation differences	40(b)(v)	—	—	2,106	552	2,658	FRS 21 (52)(b)
Transfer on disposal of subsidiary	13	—	—	(1,200)	(300)	(1,500)	FRS 1 (97)(b,c)
Revaluation gain on investment properties	40(b)(vii)	—	—	197	5	202	FRS 25 (32)
Net gains recognised directly in equity		—	—	1,615	257	1,872	FRS 1 (96)(b)
Net profit		—	—	30,028	2,548	32,576	FRS 1 (96)(a)
<b>Total recognised gains</b>		—	—	1,615	30,028	2,805	FRS 1 (96)(c)
Purchase of treasury shares	39	—	(2,072)	—	—	(2,072)	FRS 32 (33)
Employee share option scheme:							
– Value of employee services	40(b)(i)	—	—	690	—	690	FRS 102 (50)
– Consideration for treasury shares re-issued	39	—	1,554	(572)	—	982	FRS 102 (50)
Issue of shares	39	9,884	—	—	—	9,884	FRS 1 (97)(a)
Share issue expenses	39	(413)	—	—	—	(413)	FRS 1 (97)(c)
Convertible bond - equity component	40(b)(vi)	—	—	6,209	—	6,209	FRS 32 (28)
Dividend relating to 2005 paid	42	—	—	(10,102)	(1,920)	(12,022)	FRS 1 (97)(a)
Acquisition of a subsidiary	13	—	—	—	4,542	4,542	FRS 1 (97)(c)
<b>End of financial year</b>	<b>41,495</b>	<b>(518)</b>	<b>15,564</b>	<b>76,897</b>	<b>7,188</b>	<b>140,626</b>	
<b>2005</b>							
<b>Beginning of financial year</b>	32,024	—	6,235	56,870	1,342	96,471	
Revaluation gain on land and buildings and investment properties	40(b)(vii)	—	—	801	153	954	FRS 16 (77)(f) FRS 25 (32)
Fair value gains on financial assets, available-for-sale	40(b)(iii)	—	—	78	—	78	
Cash flow hedges	40(b)(iv)	—	—	16	—	16	
Currency translation differences	40	—	—	(130)	(40)	(170)	FRS 21 (52)(b)
Net gains recognised directly in equity		—	—	765	113	878	FRS 1 (96)(b)
Net profit		—	—	15,837	856	16,693	FRS 1 (96)(a)
<b>Total recognised gains</b>		—	—	765	15,837	969	FRS 1 (96)(c)
Employee share option scheme:							
– Value of employee services	40(b)(i)	—	—	622	—	622	FRS 102 (50)
Dividends relating to 2004 paid	42	—	—	(15,736)	(550)	(16,286)	FRS 1 (97)(a)
<b>End of financial year</b>	<b>32,024</b>	<b>—</b>	<b>7,622</b>	<b>56,971</b>	<b>1,761</b>	<b>98,378</b>	

An analysis of the movements in each category within "Other reserves" is presented in Note 40.

# Consolidated Cash Flow Statement <sup>1</sup>

for the financial year ended 31 December 2006

	Note	2006 \$'000	2005 \$'000	FRS 7 (1) SGX 1207 (5)(c)
<b>Cash flows from operating activities <sup>2</sup></b>				
Total profit		32,576	16,693	FRS 7 (10), (18)(b)
Adjustments for:				FRS 7 (20)(b-c)
- Income tax		14,988	9,305	
- Share-option expenses		690	622	
- Amortisation, depreciation and impairment		23,100	10,227	
- Net gain on disposals of property, plant and equipment		(17)	(8)	
- Net gain on disposal of financial assets, available-for-sale		(825)	—	
- Net loss on disposal of a subsidiary		945	—	
- Revaluation loss on investment properties		123	10	
- Interest income <sup>3</sup>		(1,180)	(620)	
- Dividend income <sup>3</sup>		(2,230)	(400)	
- Interest expense <sup>3</sup>		7,073	9,060	
- Share of loss/(profit) from associated companies		174	(145)	
- Unrealised translation (gains)/losses <sup>4,5</sup>		(2,295)	2,834	
Operating cash flow before working capital changes		73,122	47,578	
Change in operating assets and liabilities <sup>5</sup> , net of effects from purchase and disposals of subsidiaries				FRS 7 (20)(a)
- Inventories and construction work-in-progress		(6,989)	1,031	
- Trade and other receivables		(4,048)	(2,741)	
- Financial assets, at fair value through profit or loss		(3,832)	(500)	
- Other current assets		(334)	(142)	
- Trade and other payables		(6,882)	526	
- Provisions for liabilities and other charges		43	39	
Cash generated from operations <sup>11</sup>		51,080	45,791	
Interest received <sup>3</sup>		35	13	FRS 7 (31)
Interest paid <sup>3</sup>		(8,985)	(9,574)	FRS 7 (31)
Income tax paid <sup>6</sup>		(14,517)	(10,974)	FRS 7 (35)
<b>Net cash provided by operating activities</b>		27,613	25,256	
<b>Cash flows from investing activities</b>				FRS 7 (21)
Acquisition of a subsidiary, net of cash acquired <sup>7</sup>	13	(13,950)	—	FRS 7 (39)
Proceeds from disposal of a subsidiary, net of cash disposed of	13	179	—	FRS 7 (39)
Purchases of property, plant and equipment <sup>8</sup>		(9,155)	(6,042)	FRS 7 (16)(a)
Proceeds from disposal of property, plant and equipment		6,354	2,995	FRS 7 (16)(b)
Purchases of intangible assets		(2,813)	(700)	FRS 7 (16)(a)
Construction of a development property <sup>9</sup>		(360)	(2,040)	FRS 7 (16)(a)
Purchases of financial assets, available-for-sale		(3,956)	(691)	FRS 7 (16)(c)
Proceeds from disposal of financial assets, available-for-sale		700	—	
Purchases of financial assets, held-to-maturity		(529)	(372)	FRS 7 (16)(c)
Loans granted to associated company		(1,343)	(547)	FRS 7 (16)(e)
Loan repayments received from associated company		63	98	FRS 7 (16)(f)
Dividends received <sup>3</sup>		2,230	396	FRS 7 (31)
Interest received <sup>3</sup>		2,290	346	FRS 7 (31)
<b>Net cash used in investing activities</b>		(20,290)	(6,557)	

# Consolidated Cash Flow Statement <sup>1</sup>

for the financial year ended 31 December 2006

	Note	2006 \$'000	2005 \$'000	
<b>Cash flows from financing activities</b>				FRS 7 (21)
Proceeds from issuance of ordinary shares		9,471	–	FRS 7 (17)(a)
Proceeds from re-issuance of treasury shares		982	–	FRS 7 (17)(a)
Proceeds from issuance of convertible bond		50,000	–	FRS 7 (17)(a)
Proceeds from issuance of redeemable preference shares		–	30,000	FRS 7 (17)(c)
Proceeds from borrowings		8,500	18,000	FRS 7 (17)(c)
Purchase of treasury shares		(2,072)	–	FRS 7 (17)(b)
Repayments of borrowings		(71,429)	(37,645)	FRS 7 (17)(d)
Repayments of lease liabilities		(165)	(93)	FRS 7 (17)(e)
Interest paid <sup>3</sup>		(180)	(450)	FRS 7 (31)
Dividends paid to shareholders		(10,102)	(15,736)	FRS 7 (31)
Dividends paid to minority interests		(1,920)	(550)	FRS 7 (31)
<b>Net cash used in financing activities</b>		<b>(16,915)</b>	<b>(6,474)</b>	
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(9,592)</b>	<b>12,225</b>	
Cash and cash equivalents at beginning of financial year	13	29,748	17,587	FRS 7 (45)
Effects of exchange rate changes <sup>5</sup> on cash and cash equivalents		(578)	(64)	FRS 7 (28)
<b>Cash and cash equivalents at end of financial year</b>	13	<b>19,578</b>	<b>29,748</b>	FRS 7 (45)



# Consolidated Cash Flow Statement

for the financial year ended 31 December 2006

## Guidance Notes

### Consolidated Cash Flow Statement

#### Scope

1. An entity should prepare a cash flow statement in accordance with the requirements of FRS 7 and should present it as an integral part of its financial statements for each period for which financial statements are presented. No exemption from preparation is given.

FRS 7 (1)

#### Direct method

2. If the direct method is used, the disclosure of cash flows from operating activities should be presented as follows:

FRS 7 (18)(a)  
FRS 7 App A

	2006 \$'000	2005 \$'000
<b>Cash flows from operating activities</b>		
Cash receipts from customers	154,415	143,507
Cash paid to suppliers and employees	(103,335)	(97,716)
Cash generated from operations	51,080	45,791
Interest received	35	13
Interest paid	(8,985)	(9,574)
Income taxes paid	(14,517)	(10,974)
Net cash inflow from operating activities	27,613	25,256

The rest of the "direct method" consolidated cash flow statement is similar to that of the indirect method.

#### Dividends and interests

3. Cash flows from interest received and paid and dividends received should each be disclosed separately, and classified consistently from period to period. These may be classified as financing (e.g. for long term loans) and investing (e.g. for bonds or fixed deposits) cash flows or alternatively as operating (e.g. for overdrafts) cash flows, depending on the nature of the transaction.

FRS 7 (31-34)

The interest amounts to be adjusted against profit before tax are the amounts charged or credited to the income statement. The amounts to be shown under financing or investing cash flows shall be strictly cash paid or received during the period; differences would be reflected in the changes in operating assets and liabilities.

#### Foreign currency cash flows

4. Cash flows arising from transactions in a foreign currency should be recorded in an entity's functional currency by applying to the foreign currency amounts, the exchange rates between the functional currency and the foreign currency at the dates of the cash flows. Cash flows of a foreign subsidiary should be translated using the exchange rates between the functional currency and the foreign currency at the dates of the cash flows.

FRS 7 (25)  
FRS 7 (26)

5. Unrealised gains and losses from changes in foreign currency exchange rates are not cash flows. The effect of exchange rate changes on cash and cash equivalents is reported separately as a reconciling item between cash and cash equivalents at the beginning and at the end of the financial year.

FRS 7 (28)

#### Income taxes

6. Cash flows relating to income taxes must be separately disclosed and classified under operating activities unless they can be specifically identified with investing or financing activities. Where amounts are allocated to more than one class of activity, the total amount must be disclosed.

FRS 7 (35)

FRS 7 (36)

#### Acquisition and disposal of subsidiaries

7. The aggregate cash flows arising from acquisitions and from disposals of subsidiaries and other business units (net of cash and cash equivalents acquired or disposed of) should be presented separately and classified as investing activities. The total purchase consideration or sale proceeds, the portion discharged by means of cash or cash equivalents, the amount of cash and cash equivalents acquired or disposed, and the amounts of assets and liabilities transacted, should be summarised by each major category. Please refer to Disclosure Note 13 to the financial statements.

FRS 7 (39)  
FRS 7 (42)  
FRS 7 (40)

# Consolidated Cash Flow Statement

for the financial year ended 31 December 2006

## Guidance Notes

### Non-cash transactions

8. The non-cash transactions (e.g. acquisition of assets by finance lease) should be disclosed elsewhere in the financial statements. For an example, please refer to Disclosure Note 30(a) under "Property, plant and equipment".

FRS 7 (43)

### Development properties

9. If the Company is in the business of developing properties for the purpose of sale, the development costs should be included in operating activities.

FRS 7 (50)

### Additional information

10. Disclosure of additional information that may be relevant to users in understanding the financial position and liquidity of the group is encouraged under FRS 7. This may include undrawn borrowing facilities (Disclosure Note 33(f)), cash flows relating to interests in joint ventures reported using proportionate consolidation, and cash flows relating to business segments.

### Cash generated from operations

11. The cash generated from operations can also be disclosed in the notes to the financial statements.

### Definition of cash equivalents

12. Please refer to Guidance Note 1 on page 124.