



Inspiring Iloilo



Doing business and investing in Iloilo

2018



Iloilo

Inspiration. Intellect. Vigor.

Iloilo is an outstanding city. It is a high-achieving, progressive urban center; it is also a haven for ecology and cultural identity. Hardworking Ilonggos prioritize health, spirituality, and strong social relationships. In both private and public sectors, an inspirational dynamic has been formed; thus, successful joint infrastructure projects between the local government and the private sector are laudable.

While the BPO industry allows Iloilo's younger working population to thrive, there are other business ventures worth exploring: livestock and agriculture prospects are extensive; the tourism industry is booming; and commercial fishing can be just as competitive as other southern cities in the Philippines.

With the increase in the purchasing power of young professionals, Iloilo will need a massive housing development to stimulate capital spending. Other opportunities abound in leisure and festival organization, as the annual bike festival and summer regatta continue to attract local community and global visitors.

PwC has taken the liberty of selecting Philippine cities of the Visayas and Mindanao to showcase their culture, progress and real potential as a place for investments. PwC has endeavored to package current local knowledge for prospective local and foreign investors.

This investment guide is part of the PwC Reimagining VisMin Collection — observed, analyzed, written by our own people, and published in the hopes of making a difference and reimagining the possible.

Alex B. Cabrera PwC Philippines

Table of contents



Iloilo: The city that shines

While Iloilo City was a small fishing community during the Spanish colonial period in the 1500s, resources and traded goods such as tobacco, textile, and sugar eventually placed the city on the map upon the opening of the Iloilo port to international trade in the latter part of the 1800s.

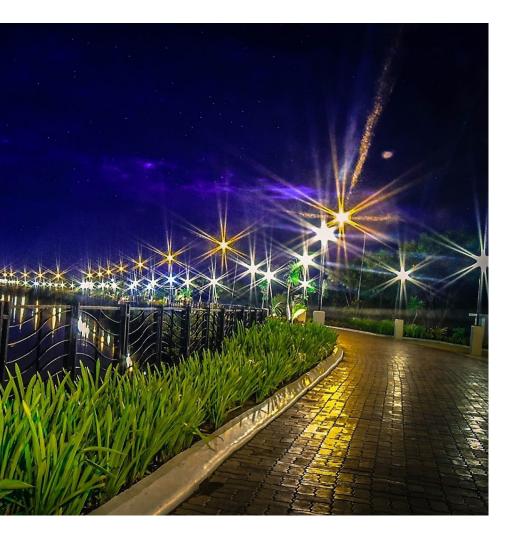
Sugar cane was the primary product at the time; its production paved the way for further infrastructure development. First-class infrastructure and commercial buildings enhanced the business districts; educational institutions and Baptist churches were likewise established.

Strategic location

The city is most endowed with a strategic geographical location, a highly skilled labor pool, and contemporary infrastructure and amenities. Iloilo City is an icon of peace and order, making the city a preferred destination for meetings, incentive travel, conventions,



and events (MICE). Its major industries are education, tourism, agro-fishery processing, services within the banking and finance sector, retail, business process outsourcing (BPO), information and communications technology (ICT), and management of port facilities and harbors. The Iloilo City government offers adequate incentives to assist businesses during the various phases of their ventures. With the continuous growth of its major industries, the city is developing into a new Philippine economic powerhouse.



The SMART City of the Philippines

Iloilo City endeavors to be a "SMART" City in the next three to six years. SMART, which stands for Services, Manufacturing and agri-business, Arts and culture, Research, and Technology and tourism, are among the growth areas of Iloilo City. The growing presence of business outsourcing companies, stronger awareness of arts and culture, increasing investments in research and development as well as the tourism campaigns will help achieve this vision.

With Iloilo's 0.691 human development index (HDI), the entire province ranked tenth on the list of best places to live in the Philippines. Based on the ratings, Iloilo was the only province outside Luzon that made it to the top ten. Iloilo's high score shows that the province performed well in social indicators that include having the ability to lead a long and healthy life, acquire knowledge and skills, and have access to the needed resources.

A model of good governance and sustainability confidence



Iloilo City is hailed as one of the most livable places in the Philippines. With its enthralling beauty, diverse culture, and historical significance, the city emerged as a powerhouse of business and trade, and a haven for those seeking an ideal escape to calm the mind.

With its abundant natural resources from the adjoining bodies of water, utility companies engaged in power generation and water distribution as well as transportation support facilities have established their presence in the city and its neighboring districts. Companies present include Panay Energy Development Corporation, Metro Iloilo Water District, and Green Power Panay Philippines, Inc.

Iloilo City served as a commercial center during the Spanish colonial period. At present, it is a center of commerce, trade, finance, education, and governance in the Western Visayas region.

Striving towards growth

The city has been accelerating its socioeconomic growth through infrastructure development, and the restoration of old heritage structures. In 2017, eight road projects worth PHP583m have been approved by the Department of Public Works and Highways. Other projects in the pipeline include the Fort San Pedro Development, Sunburst Park – Freedom Grandstand Rehabilitation, Iloilo Central Market Redevelopment, and the development of government-owned properties.

Iloilo City was also recognized by online real estate portal Lamudi Philippines that ranked it third on the Top 10 Cities to Watch 2017 list. Real estate developers that entered the city include Megaworld, Sta. Lucia, SM Prime, Robinsons Land, and the Ayala group.



Land area 78.34 km² (7,834 hectares)

6 districts | 180 barangavs All considered urban

The City Proper represents the smallest district, occupying only 6% of the entire city.



465.72 km Distance from Manila (Flight duration: 0.52 min)

Majority of llonggos speak Hiligavnon



The climate is monsoonal





22°C (January) ~ 35°C (May)

2mm (Feb-Mar) ~ 320mm (August)

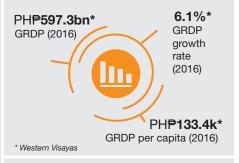
Higher education



9 major educational institutions



95.4% Literacy rate (SY2014-2015)





Iloilo Business Park

72 hectares | One of the biggest business parks in Asia



Iloilo Convention Center 11,832 sqm | 4,000 guests capacity



BEST AIRPORT IN ASIA



PHILIPPINES' BUSIEST



TRAFFIC CAPACITY

DAILY FLIGHTS TO AND FROM MANII A

DIRECT INTERNATIONAL FLIGHTS TO AND FROM HONG KONG & **SINGAPORE**



Ortiz Wharf allows tourists to survey the Iloilo Strait

GRDP - Gross Regional Domestic Product

The Iloilo capacity

The city government ensures that the basic needs of businesses—utilities, easy access, flood control, transportation, and communication facilities—are met through initiatives such as:

- Supplementing a quality power supply (standby capacity 314 MW), which provides steady, dependable, and cheaper electricity for business.
- Pushing the Metro Iloilo Water District (MIWD) leadership to come up with a mechanism that will ensure sustainability of water supply to cope with the increasing demand.
- Maintaining an internationalstandard airport in Iloilo for easy access to the place.
- Conducting a Flood Control Project to mitigate flood damages within the vicinity of Iloilo. The 4.75-kilometer Jaro Floodway is an operational project that provides flood relief.
- Managing several modes of transport within the city to serve the public.
- Supporting various available communication services-telephone, facsimile, mobile communications, internet, telegraph, and telex stations-powered by the four major telecommunications companies, namely: PLDT, Smart, Globe, and Sun.

Agro-fishery processing

One of the city's investment priorities is agro-fishery processing. Agri-based food processing include virgin coconut oil, fruits, and vegetable processing; marina and aqua food processing. With the potential economic zones actively pursued by the local government, the city has the potential to support production and distribution of raw materials for processing/production.

Total capitalization of companies in Iloilo City (December 2015)

PH₱13.9m



PH**₱44.5bn**

Agriculture, fishery, forestry (13 companies)

All companies (12,104 companies)

Fisheries profile (December 2015)



1,256

registered fisherfolks 512.7mt Projected annual production (based on 75 actual fishermen per active fishing barangay)

Vegetable production (2015)

	production (M.T.)	planted area (Has.)
Leafy	1,447.24	27.43
Fruit & vegetables	875.40	26.80
Root vegetables	4.42	0.39
Legumes	336.00	7.00
Watermelon	400.00	15.00

Information and Communications **Technology**

Boasting a high (95.4%) literacy rate and number of graduates per year, Iloilo City is the center of education in Western Visayas. The major universities of the city include University of the Philippines-Visayas, Unversity of San Agustin, Central Philippine University, St. Paul University-Iloilo, John B. Lacson Foundation Maritime University-Molo, John B. Lacson Foundation Maritime University-Arevalo, West Visayas State University, University of Iloilo-Phinma, and Iloilo Science and Technology University. These schools provide an abundant source of skilled workers and professionals for the ICT and other services industry.

ICT, being one of the fastest-growing industries, helped Iloilo attract BPO companies. Currently, the city has over 50 BPOs, making it one of the Top Ten New Wave cities in the country. Companies that established offices in the city include Transcom, Teletech, Nearsol, and Yazaki-Philippine EDS Technoservice, Inc.

The rise in the BPO industry contributes to the increase in the number of business parks in Iloilo.

Township developments

Iloilo Business Park 72-hectare mixedused development site by Megaworld Corp.

Ayala Atria Park and Technohub 21-hectare mixed-use property

Gaisano City Center 16-hectare mixed-use property

Real estate

Plazuela de Iloilo 8,891-sqm expansion

SM Development 18-storey IT building

Tourism

Iloilo City is geographically located at the center of the islands of the Philippines, that's why it is indeed the "Heart City of the Philippines". Surrounded by bodies of water, it is one of the highlights of Panay Islands, and is perfect for those who want to experience the beach and the sun while being amazed by the rich heritage and culture. Iloilo City is the preferred destination for MICE. In 2015, the Asia-Pacific Economic Cooperation (APEC) Forum was held at the Iloilo Convention Center.

The city is just 20-30 minutes drive from the Iloilo International Airport.



Iloilo is known for...



Public and private partnerships with local government

1

Guimaras-Iloilo Ferry Terminal (GIFT) project

The PHF260m terminal is a collaboration between the local government of Iloilo City and Double Dragon Properties Corporation (DDPC). This project in Fort San Pedro, set to increase the number of existing wharves, was envisioned to provide a world-class ferry terminal for all pumpboat ferries plying the Iloilo-Guimaras routes. The new terminal will be used by all Guimaras-Jordan and Buenavista-bound passengers.

Iloilo Bike Fest On 30 March 2014, lloilo City held its first Bike Fest after which the local government decided to hold it every year. The Annual Bike Festival is held every March, which is a week-long celebration attended by more than 5,000 bikers across and outside the country. The festival includes activities such as Obstacle and Adventure Course, Kids Biking Activities, Bike Expo, Interschool Cycling, Flatland BMX Street, Fitstop Amazing Race, and the longest single line of moving bicycles.

ILEDF The Iloilo Economic Development Foundation, Inc. (ILEDF) is a non-stock, non-profit organization founded by key representatives from local government, the business community, and private individuals in the City and Province of Iloilo in February 2007. The Foundation exemplifies a strong partnership between government and the private sector where key stakeholders in business have come together and agreed to undertake promotional and marketing activities to sell the City and Province of Iloilo as a premier investment destination. Supported by a stable membership base representing influential leaders in both government and corporate sectors, ILEDF aims to become the formal institutional medium that will initiate and organize activities and projects, which will improve local economic activities.

Iloilo International Airport Located 19 kilometers away from Iloilo City, Iloilo International Airport is the Philippines' fourth busiest airport and regarded as one of the country's most beautiful and efficient airports. It serves direct international flights to and from Hong Kong and Singapore, and domestic flights to and from other major cities in the country. The airport serves the provinces of Iloilo and Guimaras as well as the general area of Panay Islands.



Food

Binakol, Biscocho Its changing landscape bears witness to its overwhelming progress and prosperity as the city becomes a fast-rising foodie destination and culinary star. From exciting new restaurants budding around town to locally sourced meals, its numerous classic food stylings evoke Iloilo City's prominent heritage and culture. A taste of the classic llonggo cuisine will complete the authentic experience as food is often linked to historical events and cultural development. The prevailing culinary art and food preferences of its people are essential components in describing tales of the past and unveiling future

La Paz Batchov, Pansit Molo.



Festival

Dinagyang One of the most successful private and public collaborations is the city's biggest festival, the Dinagyang Festival. It is held every fourth Sunday of January, or right after the Sinulog in Cebu and the Ati-Atihan in Aklan, to honor the Santo Niño and to celebrate the arrival of Malay settlers in Panay and the subsequent selling of the island to them by the Atis. The natives dance in the streets, their bodies covered with soot and ashes, to simulate the Atis dancing to celebrate the present festival. The Dinagyang Festival was voted as the best Tourism Event of 2006, 2007 and 2008 by the Association of Tourism Officers in the Philippines.

Paraw Regatta Another popular festival in Iloilo City is the Paraw Regatta festival, a race among seafarers on colorful sailboats called paraws in the straits between Guimaras Island and the City of Iloilo. The event has grown from being just a boat race to a festival with various interesting activities.

"Best MICE City in 2016"

surprises.

Iloilo City Convention Center Iloilo is slowly becoming the go-to place for conferences, exhibitions and meetings.

It was in 2015 that Iloilo was launched to be a MICE city by hosting the APEC meetings in the Iloilo Convention Center. The city showcased the available facilities and ongoing infrastructure developments, attracting potential investors to consider putting up businesses in the city.



- State-of-the-art convention venue in Western Visavas
- Built on a 1.7-hectare lot in Iloilo Business Park and designed by Ilonggo architect William Coscolluela
- Exterior fins design is inspired by Paraw Regatta sailboats and abstract designs of the famous Dinagyang Festival featured on the glass walls of Iloilo Convention Center
- Two-storey structure with a total floor area of 11.832 sam
- The main hall on the ground floor has a 3,700-seat capacity, 500-seat function rooms on the second floor, and a rooftop of 1,500 sgm available for outdoor functions
- 233 parking slots



The Yusay-Consing Mansion, popularly known as the Molo Mansion, is a significant and historic house in Molo,

Homes and history

Iloilo, being one of the oldest cities, features a lot of beautiful ancestral houses. These heritage houses, now considered to be part of the city's treasures, date back more than a century ago. Most of them, such as Nelly's Garden, Antillan House, Lopez Boat House, Lizares Mansion, Casa Mariquit, Balay na Bato, and the Molo Mansion are now open for tourists to visit.



Also known as the Santa Barbara Golf Course, it is the oldest operating golf and country club in the Philippines. It was built by the English and the Scots during 1907 to ease their boredom while constructing the railways connecting Iloilo and Roxas for the Philippine government. It is now 110 years old.



This 89-year old ancestral house was built during 1928 by the statesman. Don Vicente Lopez and his wife, Doña Elena Hofileña. It is considered as the "Queen of Heritage Houses in Iloilo."



The Jaro Metropolitan Cathedral is the home of the patroness of the Western Visavas. Nuestra Señora de Candelaria, also known as the 'National Shrine of Our Lady of Candles'. llonggos celebrate the feast of Our Lady of Candles in the month of February by holding a pageant with fiesta queens parading along the streets of Jaro District.





A starter pack for business investors

Business-friendly

Registration and permits

In ease of starting a business

processing time

Fiscal incentives

Investment tax holidays

- PH₱5m but less than PH₱20m 2 years PHP20m but less than PHP40m
- 3 years PH₱40m but less than PH₱60m
- 4 vears PHP60m and above

Non-fiscal incentives

- Assistance in securing additional business permits and other related data
- Facilitating access to financial and technical assistance programs of the government
- · Facilitating service connections with local utilities and other services as may be recommended by the Executive Committee

Efficient public utilities

Communication network







Television stations



Radio stations

Government postal services

Telecommunications







3 Telephone companies companies

Mobile phone Internet service providers

Competitive cost of doing business

Average prices per sq m

Residential

Duplex: PHP6,283 Apartment: PH₱6.833

Condo: PH₱9.100

Industrial: PHP3,517 Commercial: PH₱9.100

Commercial space rentals (average per sa m. in PHP)

PH250 ~ PH₽1,250

Labor force



high employment rate (Region VI)

labor force participation rate (Region VI)

Daily minimum wages per sector

PHP323.50 Non-agriculture/Industrial/Commercial and Retail/Service employing more than ten workers

PHP281.50 Plantation PHP271.50 Non-plantation PHP271.50 Retail/ Service employing not more than ten workers

Competitiveness

Based on the 2017 National Competitiveness Council (NCC) ranking of Cities and Municipalities Competitiveness Index (CMCI), among 33 highly urbanized cities in the Philippines, Iloilo City stands as follows:



- 32nd Most Competitive City
- 17th in Economic Dynamism
- 32nd in Government Efficiency
- 27th in Infrastructure
- 31st in Resiliency

**** Champion (2015) - Livable Cities, Asian Development Bank

First Place - Government Efficiency among Highly Urbanized Cities (2015), Regional Competitiveness Summit, National Competitiveness Council

5th Most Business Friendly Local Government Unit Award (2015), Philippine Chamber of Commerce and Industry (PCCI)

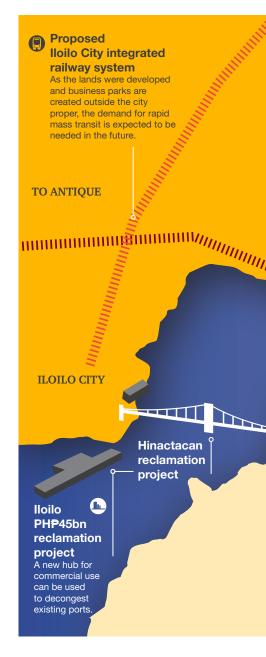
Hall of Fame - National Red Orchid Award for 2012, 2013 and 2014 for 100% Tobacco-free Environment, Department of Health (DOH) and World Health Organization (WHO)

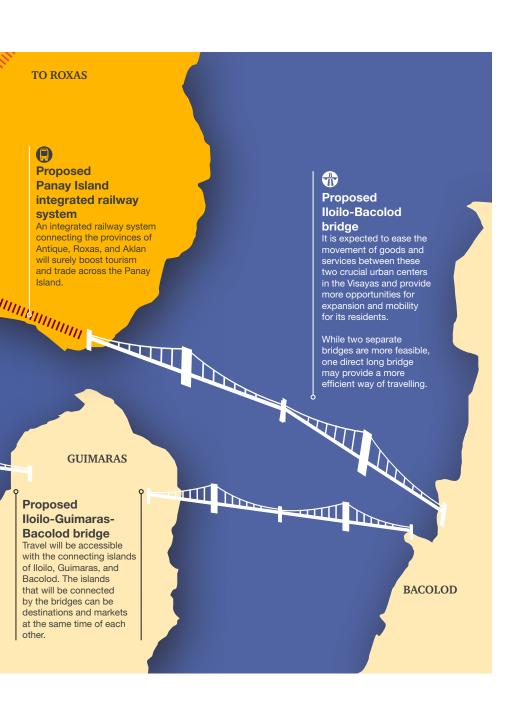
Reimagining Iloilo

The economies of both Iloilo and Bacolod can't help but intertwine. With the building of a superhighway that connects these 'twin cities', the increased access will possibly result in more trade.

Another crucial bridge that needs constructing is the highway from Iloilo leading to the vacation island of Guimaras. Clearly, two provinces are better than one. When these two provinces become bound by massive infrastructure projects, the Visavan Islands will have achieved a connectedness that will ensure prosperity for everyone in the region, because people will become more mobile, thus allowing themselves the expansion their businesses and trades need in order to flourish.

Finally, Iloilo's Annual Regatta is a wonderful summer sight to behold. The opportunities for recreational water travel and the "vachtie" life are waiting to be realized. With the largest percentage of working individuals (94%) in the region and a healthy, fit population, a city like Iloilo would set its sails higher.





References

Rex C. Drilon II

Iloilo Economic Development Foundation, Inc. (ILEDF)

Narzalina Lim, ILEDF Chair

Lea Lara. Executive Director of ILEDF and of Iloilo Business Club

Iloilo City Planning and Development Office

Iloilo Local Economic & Investment Promotion Office

Iloilo City Tourism Office

PwC Philippines office locations

Makati City

29th Floor Philamlife Tower

8767 Paseo de Roxas

Makati City, 1226, Philippines

T: +63 (32) 854 2728

F: +63 (32) 845 2806

Cebu City

Unit 1102, 11th Floor, China Bank Corporate Center

Samar Loop cor. Road 5, Cebu Business Park

Mabolo 6000 Cebu City, Philippines

T: +63 (32) 233 5020, +63 (32) 233 5022, +63 (32) 231 6464

F: +63 (32) 233 9615

Iloilo City

Unit 10 & 11, 2nd Floor, The Galleria Bldg.

Jalandoni Street, Jaro

5000, Iloilo City, Philippines

T: +63 (33) 335 5550, +63 (33) 320 6472

markets@ph.pwc.com

This publication has been prepared for general guidance on matters of interest only, and does not constitute professional advice. You should not act upon the information contained in this publication without obtaining specific professional advice. No representation or warranty (express or implied) is given as to the accuracy or completeness of the information contained in this publication, and, to the extent permitted by law, Isla Lipana & Co., do not accept or assume any liability, responsibility or duty of care for any consequences of you or anyone else acting, or refraining to act, in reliance on the information contained in this publication or for any decision based on it.

Contacts

Alexander B. Cabrera Chairman & Senior Partner Concurrent Tax Partner T: +63 (2) 459 2002 alex.cabrera@ph.pwc.com

Roderick M. Danao

Vice Chairman
Assurance Managing Partner
T: +63 (2) 459 3065
roderick.danao@ph.pwc.com

Malou P. Lim

Tax Managing Partner T: +63 (2) 459 2016 malou.p.lim@ph.pwc.com

Mary Jade T. Roxas-Divinagracia, CFA*, CVA Deals and Corporate Finance Managing Partner T: +63 (2) 459 2060

Benjamin Azada

Consulting Managing Principal T: +63 (2) 459 3011 benjamin.azada@ph.pwc.com

Isla Lipana & Co. is PwC in the Philippines

We have provided professional services in the Philippines for 95 years We stick to the highest quality standards in delivering audit and assurance, tax and advisory services within and outside the country.

Our diverse team of experienced professionals includes accountants, tax advisers, lawyers, systems analysts, economists, human resources professionals, project development managers, industrial engineers, and investment advisors.

Our people are active in various professional, public and private sector organizations and participate in public forums involving taxation, accounting, investment incentives and advocacy issues. We make sure we keep up with the latest developments so that we can give clients informed advice on different issues that might affect their businesses.

www.pwc.com/ph







© 2018 Isla Lipana & Co. All rights reserved.

At PwC, our purpose is to build trust in society and solve important problems. We're a network of firms in 158 countries with more than 236,000 people who are committed to delivering quality in assurance, advisory and tax services. Find out more and tell us what matters to you by visiting us at www.pwc.com.

PwC refers to the PwC network and/or one or more of its member firms, each of which is a separate legal entity. Please see www.pwc.com/structure for further details.