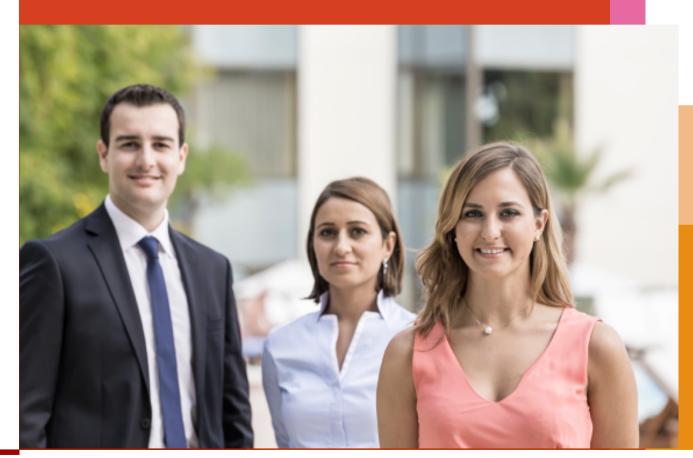
PayWell Moldova 2014Salary and Benefits Survey



PayWell Moldova 2014

Dear Madam / Dear Sir,

We are pleased to present you the annual Human Resources study conducted by PwC in 2014!

PayWell Moldova – Salary and Benefits Survey provides you with information both on compensation and benefits policies practiced by companies from the Moldovan market.

The survey report represents a practical tool which can assist companies management in taking the right competitive policies related to recruitment, employee retention, salary adjustment and overall reward management.

The following presentation provides detailed information regarding the content of PayWell report and related fees.

We would also be happy to meet you and to provide you with additional details regarding PayWell Moldova 2014 Survey.

Contact the PayWell team

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PayWell Moldova 2014 Salary & benefits survey



About PayWell salary and benefits survey

PayWell report is a tool created to assist the HR professionals and companies' decision-makers to develop competitive remuneration policies that attract, motivate and retain talents that support the business strategy.

PayWell report provides specific information covering 2 main areas:

- ➤ Salary ranges for general and specific jobs, for the analysed sectors
- ➤ Compensation and benefits policies review

PayWell report is available in both Romanian and English.

1. Salary data

PayWell report presents statistics for an extensive set of benchmark jobs, in the following format:

- Mean, median, lower and upper quartiles, 10 and 90 percentiles for the following values: **monthly gross salary**, **annual guaranteed cash** (i.e. monthly salary x 12 + fixed bonuses), **annual variable pay** (performance bonuses and/ or sales commissions), **total annual cash** (monthly salary x 12 + fixed bonuses + variable bonuses). The salary statistics are presented for the entire country and by region.
- > Information on the number of **job holders** and the number of **companies** that provide data for each job.
- **Benefits** value per year.
- **Car value** (total acquisition price).

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Statistics	Count	Percentile 10	Percentile 25	Average	Median	Percentile 75	Percentile 90
	Count	refeelitile 10	rercentile 25	Average	Median	rercentile / 5	rercentile 90
Monthly	8/6		5 501	6.07.0	6 000	6.005	
base pay	8/0	-	5,721	6,370	6,200	6,925	-
Annual	2/2		(0 (==			0	
guaranteed cash	2 / 2	-	68,650	77,330	74,400	83,975	_
Annual	61.		C += C	10.10-	10 (17	10 = 00	
variable pay	6/4	-	6,176	10,125	10,645	13,730	-
Variable pay			00/	0/	0/	0/	
(payout) %	6/4	-	8.01%	16.40%	14.50%	20.00%	-
Variable pay			0/	0 - 0/	0/	0/	
(target) %	6/4	-	7.75%	17.89%	17.50%	25.00%	-
Total annual cash	6/4	-	80,115	84,924	82,380	85,865	-

Statistics	Count	Percentile 25	Average	Median	Percentile 75	
Benefits value per year	4/3	-	5,902	4,505	-	
Car value	-	-	-	-	1	

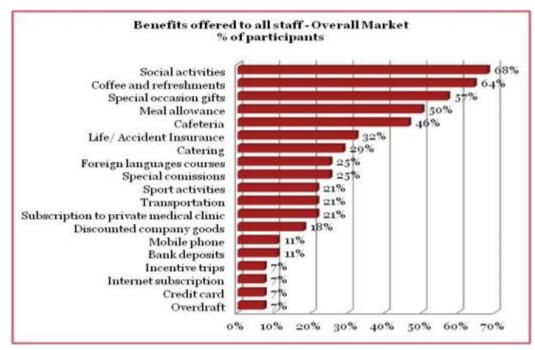
Source: PayWell Moldova 2014 salary and benefits survey

2. Compensation and benefits analysis report

The report analyses compensation and benefits policies applied by participating companies. The information is presented for the entire sample of companies and across sectors.

Analysis of compensation policies, e.g. salary policies, fixed bonuses, variable bonuses, entry-level salaries and probation period, holiday, overtime and flexible work policies, employees relations, special compensation programmes (relocation, retention).

Analysis of benefits offered to employees - for each type of benefit the report presents information on the staff category that receives it, the cost and the utilisation policy.

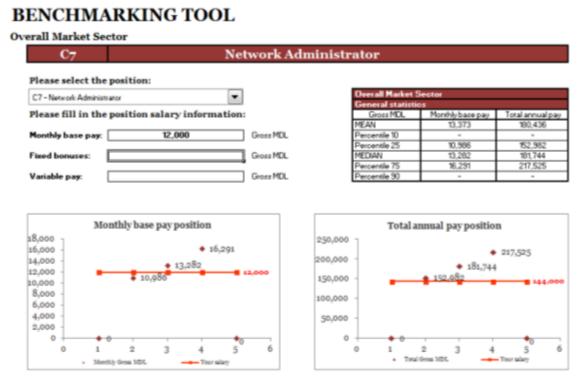


Source: PayWell Moldova 2014 salary and benefits survey

3. Benchmarking tool

This tool enables you to assess and report the position of your salaries against sample statistics.

The tool calculates the ratio of your salary against sample statistics and generates an output that positions your salary within the range.



Source: PayWell Moldova 2014 salary and benefits survey

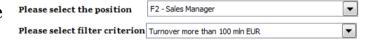
4. Interactive tool *

The report provides an analysis tool which allows the selection of a sample of companies based on the following criteria:

- Number of employees
- Turnover

This tool offers you the possibility to obtain a relevant comparison with the reference market.

INTERACTIVE TOOL





Your choice	Turnover more than 100 mln EUR					
Selected statistics						
Gross MDL	Monthly salary	Total annual cash				
MEAN	27,839	456,261				
Percentile 10	-	-				
Percentile 25	-	-				
MEDIAN	22,410	403,959				
Percentile 75	-	-				
Percentile 90	-	-				

Sales Manager

Turnover more than 100 mln EUR	versus	Entire market	
%	Monthly salary	Total annual cash	
MEAN	16%	37%	
Percentile 10	N/A	N/A	
Percentile 25	N/A	N/A	
MEDIAN	-3%	29%	
Percentile 75	N/A	N/A	
Percentile 90	N/A	N/A	

Source: PayWell Moldova 2014 salary and benefits survey

^{*} The interactive tool is available only within the Full version of the report.

Fees

PayWell Moldova 2014



Fees

Package ->	Full package, comprising:	Full report, comprising:	Sector package, comprising:	Sector report, comprising:
Content ->	 Salary statistics for all sectors analysed in the study Compensation and benefits analysis report Benchmarking tool Customised analysis tools 	 Salary statistics for all sectors analysed in the study Compensation and benefits analysis report 	 Salary statistics for one sector, of your choice Compensation and benefits analysis report Benchmarking tools 	➤ Salary statistics for one sector, of your choice ➤ Compensation and benefits analysis report
Fee* ->	EUR 2,200	EUR 1,600	EUR 1,300	EUR 960

PwC

^{*} The fees do not include VAT

Thank you and we look forward to hearing from you!