

# Corporate Governance

Corporate governance is about roles and responsibilities, the structure and composition of the Board and interactions between the Board, executives and shareholders.

PricewaterhouseCoopers believes good corporate governance is crucial to an organisation's competitiveness, growth and sustainability.

One size does not fit all and true governance best practices must be tailored for the unique facets of each corporation.

A crucial issue of good Corporate Governance is effective risk management, which can be separated into three stages.

## The Three Stages of Risk Management

### Risk Assessment

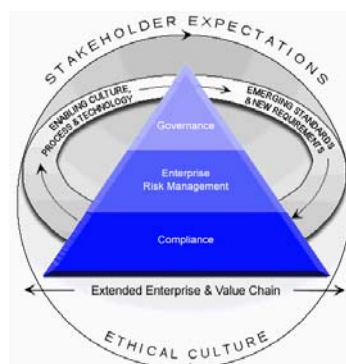
When developing corporate strategy it is important that the Board or senior executives know and understand the main risk factors, are able to analyse risk, and understand the threats and opportunities involved.

### Risk Management Strategy

The senior executives are responsible for creating a strategic risk evaluation plan approved by the Board and based on the risk assessment. The Board must also regularly receive information concerning the development of the ongoing risk assessment.

### Risk Management Disclosure

The Annual Report should include information on risk management procedures, which will increase corporate credibility for shareholders, creditors and other stakeholders.



What can organisations gain from implementing corporate governance strategy?

How can PwC assist your organisation in creating an efficient risk management strategy?

Is the right information going to the right people within your organisation?

## Corporate Governance Framework

PricewaterhouseCoopers believes dynamic risk management to be a crucial factor in an organisation's effective corporate governance strategy. There are, however, other important factors, which equally contribute to good corporate governance. These factors form the framework for good corporate governance:

- Composition and organisation of the Board
- Board operation and effectiveness
- Strategy, planning and monitoring
- Robust risk management and compliance processes
- Transparency and disclosure
- Corporate social responsibility

## What can PricewaterhouseCoopers do for you?

PricewaterhouseCoopers has been assisting organisations with the creation of strategic risk management plans for many years, helping them meet the most demanding requirements. As a member of The Committee of Sponsoring Organisations of the Treadway Commission (COSO), which gives small and medium enterprises instructions on how to create effective risk management, PwC has taken part in creating international standards for risk management and compliance procedures with as little cost as possible.

PwC can assist your enterprise in all aspects of risk management by evaluating daily operations and comparing them with 'best practices', and advise on and/or provide training. We can assist you in improving corporate governance within your organisation as a whole, or focus on a specific department.

We have extensive experience as consultants, a large database on corporate governance and access to expertise from specialists globally. We understand how our services need to be tailored to each organisation's needs.

## What results can you expect?

Using PwC's methodology you can expect the results to be:

- Better understanding of risk management and ways to reduce possible threats
- Make better use of opportunities presented to you
- Increase operational efficiency
- Tools to evaluate better management practices and decision making within the organisation
- Positive feedback from financial analysts and investors
- Lower capital charges and other expenses, such as insurance
- Less time spent on dealing with the effects of setbacks – more time for doing business
- Better public image of the organisation

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