

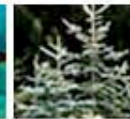


Plum Creek

Growing Value from Exceptional Resources

**PricewaterhouseCoopers
19th Annual Forest and Paper Industry Conference
11 May 2006**

Rick Holley
President and Chief Executive Officer



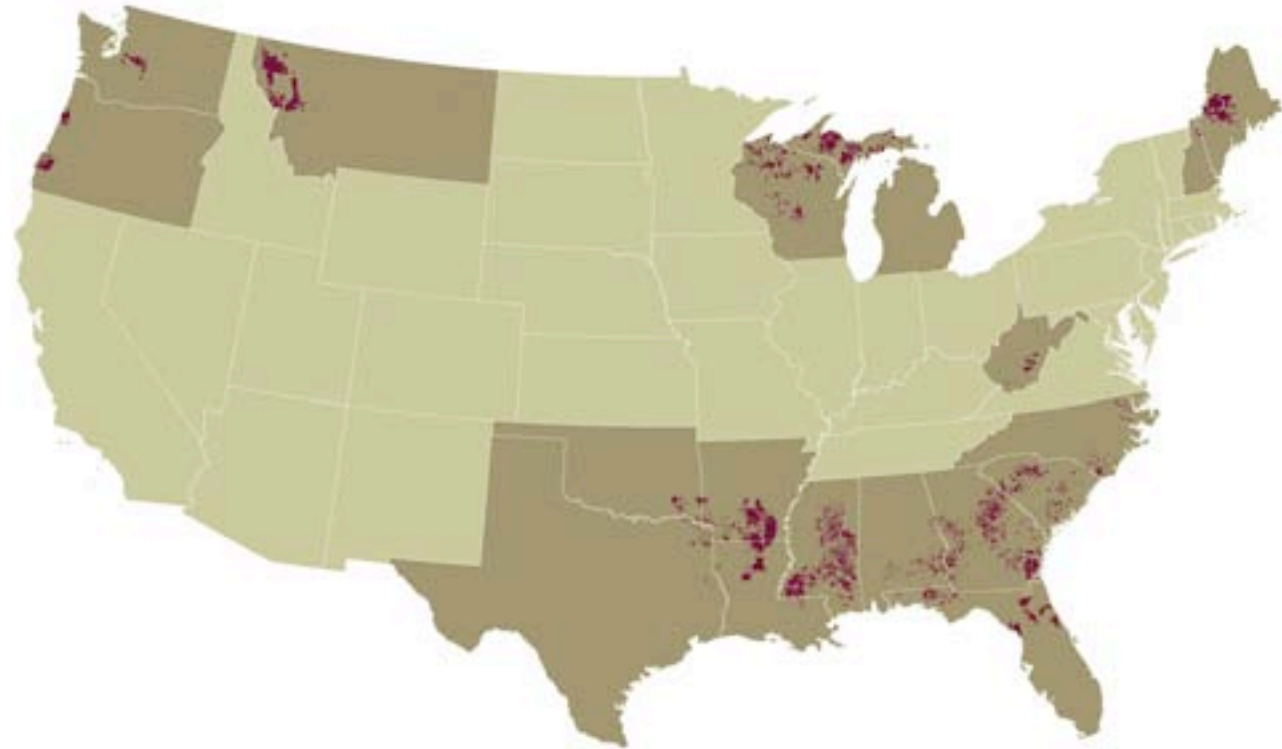
Who is Plum Creek?

- ▶ Largest land and timber owner in the United States
- ▶ 8.2 million acres in 18 states
- ▶ Real Estate Investment Trust (REIT)
- ▶ NYSE: PCL
- ▶ 2,000 employees
- ▶ 2005 Revenue - \$1.567 billion

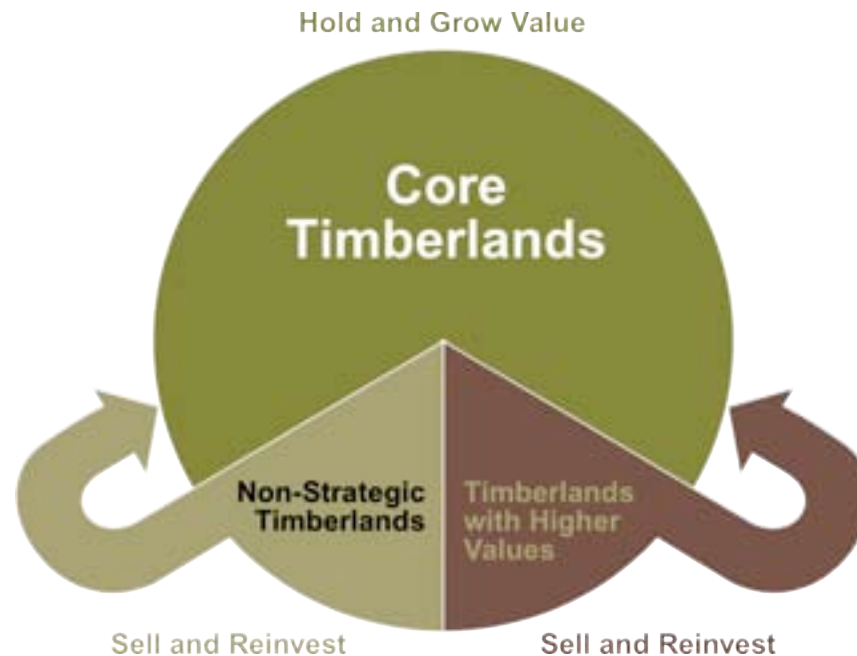


Our Focus

- ▶ **Create value for shareholders by delivering the most value from each tree and every acre we own**
 - ▶ Largest and most diverse private landowner in the United States



Evaluating Our Entire Land Portfolio Drives Strategic Execution



8.2 Million Acres

■ 6.1 million acres

■ 0.4 million acres

■ 1.7 million acres

A Leader in Environmental Management

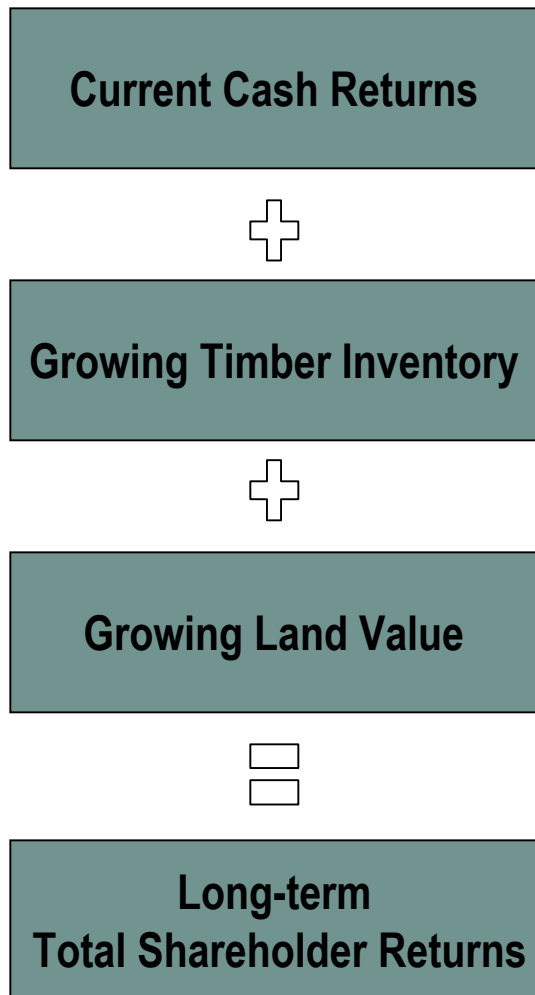
- ▶ **The first in the industry to have all lands third-party certified under the Sustainable Forestry Initiative ®**
- ▶ **Manage the largest land base in the nation under Habitat Conservation Plans (HCPs)**
 - ▶ 2 million acres in four wildlife HCPs
- ▶ **Six nurseries annually produce 130 million genetically improved seedlings; 85 million seedlings are planted on Plum Creek land each year**
- ▶ **Permanently conserved 470,000 acres**



Doing Business: Challenges and Opportunities

- ▶ **Competitiveness of the North American paper manufacturers**
- ▶ **Contractor capacity and costs**
- ▶ **Alternative energy sources**
 - ▶ Wood fiber into Ethanol
- ▶ **Carbon Sequestration**
 - ▶ Market opportunities

Strong Cash Flow and Appreciating Assets Lead to Attractive Total Shareholder Returns



Annualized Total Shareholder Returns

	Plum Creek	S&P 500
1 Yr	7.8%	11.7%
3 Yr	25.0%	17.2%
5 Yr	15.2%	4.0%
10 Yr	10.6%	8.9%
15 Yr	18.6%	10.8%

