# Red light Green light

Canada's IPO Market 2010–2014







# Five years in review

Historians and politicians looking for evidence of the integration of Canada into a globalized economy need look no further than the Canadian market for initial public offerings in the period 2010–2014. More than any time in recent memory, world events during the period dictated the path of new public offerings and, indeed, much of the Canadian equity market. And those world events, from the European debt crisis, to political upheaval and regional conflict, to the rise of China and its role in the commodities supercycle, to persistent low interest rates, all played major roles in how, when and where companies raised new equity capital.

Arguably Canada was even more impacted by world events than the U.S., where the economy (and the IPO market) uncoupled from the rest of the global economy by the end of the period and set a course for growth based on the strength of the domestic market. But every time there was international news, it seemed, the Canadian IPO market paused and any hard-won momentum was lost. The result is a jagged, quarter-to-quarter trend line that stops and starts.

In 2010, the Canadian IPO market was still recovering from the combined impact of the 2006 federal government decision that ended the run of income trusts and the financial crisis of 2008–2009. That the IPO market recovered from a slow start to post the largest total proceeds of the 2010–2014 period is notable. Mining, a traditional stalwart of the Canadian market, and energy (oil and gas) figured prominently in the year's results. But the role of real estate was also significant, particularly real estate investment trusts that addressed the growing investor demand for stable yield in a low interest rate environment.

The European debt crisis all but derailed the market in 2011. The story of the year read like the script for a disaster movie starring the evolving European crisis with the Japanese tsunami, crises in Egypt and Libya, and deadlock in the U.S. congress playing supporting roles. The first whisper of a slowdown in China brought focus to the commodities sector — attention that would turn negative by the end of the period.

The market fell again in 2012 to a five-year low of \$1.8 billion, saved from a complete rout by a last quarter surge. Again, external forces in the U.S. and Europe played key roles in the on-again/off-again market. A rebound in 2013, led by a buoyant market for real estate investment trusts, didn't take flight until the third quarter. The recovery didn't extend to the mining sector, which fell to an all-time low level of activity that would persist through 2014.

Real estate's star turn was brief as fears of interest rate hikes pushed the sector into the background in the final year of the survey, when energy became the new driver with oil and gas issues helping to push 2014 to a total of \$3.5 billion in new equity. Again, the first quarter of the year was almost entirely without significant market activity before the pace of new issues accelerated. By the end of the year, as oil prices spiralled downwards, the IPO market experienced another pause.

With all of the volatility in the IPO market, it would be easy to overlook the Canadian market's strengths. While there were periods of limited activity, there were also extremely active periods when the market welcomed well-priced issues from companies with demonstrated track records. Investors' hunger for reliable yield has not abated and should continue to be a factor in the future. The diversity of sectors with new issues during the period is also testament to the market's underlying strength.

Among the other notable trends in the 2010–2014 period, the steep decline in mining sector IPO activity stands out for special mention. Mining has long been a pillar of Canadian equity exchanges, and the almost complete disappearance of junior mining activity in the last half of the survey period is significant.

# Year-by-year

In the period 2010–2014, there were 243 IPOs on all Canadian exchanges with a value of \$15.5 billion. This compares to 419 IPOs with a total value of \$18.8 billion in 2005–2009 (in which the market saw both a decade high in 2005 and low in 2008).

There were two IPOs worth over \$1 billion in the past five years: Athabasca Oil Sands Corp. at \$1.4 billion (2010) and PrairieSky Royalty Ltd. worth \$1.5 billion (2014).

The top five IPOs in PrairieSky Royalty Ltd. Athabasca Oil Sands the period were: -2014\$1.5 billion

Corp. -2010\$1.4 billion

**Seven Generations** Energy Ltd. - 2014

\$810

million

\$700 million

MEG Energy Corp. -

2010

**SMART Technologies** Inc. - 2010

> \$660 million

# 2010 \$5.5 billion 73 IPOs

After a long climb back from the economic collapse of 2008, the Canadian market topped \$5 billion for the first time since 2006. The value of IPOs in the first quarter of the year exceeded all of 2009. The recovery took flight in the second quarter and continued throughout the year, but not without volatility. Shifting valuations resulted in certain IPOs being shelved or repriced. Mining and the energy sector drove activity.

2010 Quarterly Performance

16	<sup>Q2</sup> <b>16</b>	Q3 <b>10</b>	31
\$465	\$2.4	\$1.4	\$1.2
million	billion	billion	billion

**MEG** 

**SMART** 

# Top 3 IPOs Athabasca Oil

Sands Corp. **Technologies** Energy Inc. \$660 \$700 \$1.4 million billion million

# 2011 \$2.0 billion 64 IPOs

Market recovery paused in the first quarter of the year, due in part to volatility and the robust number of IPOs that were issued at the end of the previous year. Activity picked up in the second quarter, but unprecedented volatility continued in the third quarter. The market nearly ground to a halt in the fourth quarter, which resulted in the third-lowest total value since 2001. The European debt crisis weighed heavily on the final quarter. It was one of a catalogue of calamities that created an overall difficult market for IPOs in 2011.

2011 Quarterly Performance

13	<b>21</b>	<sup>Q3</sup> <b>20</b>	10
\$199	\$1.2	\$537	\$52
million	billion	million	million

**Parallel** 

**Energy Trust** 

# Top 3 IPOs Gibson

**Energy Inc.** 

**Investment Trust** \$500 \$342 million million

\$270 million

Dundee

Real Estate

International Hudson's Bay

# 2012 \$1.8 billion 62 IPOs

In a reversal of 2011, a surge of new equity issues in the fourth quarter of 2012 helped turn around the year from a disappointing start to a reasonable outcome in 12 months. The year began with no issues on the TSX in the first quarter, an extension of the low level of activity in the final quarter of 2011. The second quarter remained stalled, and the third quarter was also sleepy. The fourth quarter was notable not only for the size of total proceeds but the diversity of new issues. Mining, consumer products, retail, energy, and real estate all shared the spotlight in the last quarter.

2012 Quarterly Performance

Q1	Q2	Q3	Q4
<b>13</b>	19	7	<b>23</b>
\$21	\$200	\$271	\$1.3
million	million	million	billion

**Ivanplats** 

Limited

# Top 3 IPOs

Company

\$365 \$301 million million

Argent **Energy Trust** 

\$212 million



# 2013 \$2.7 billion 30 IPOs

For the first time in a decade, Canada's normally bustling mining sector couldn't muster a single IPO on either the TSX or TSX Venture exchange in the first quarter of 2013. Real estate was the most active sector throughout the year. It was bolstered by energy, manufacturing, and technology in the last two quarters so that the market achieved a solid year without the support of the mining sector.

2013 Quarterly Performance

Q1 <b>4</b>	13	Q3 <b>7</b>	Q4 <b>6</b>
\$422	\$870	\$802	\$583
million	million	million	million

# Top 3 IPOs

Choice Properties CT Real Estate BRP Inc. Real Estate Investment **Investment Trust** Trust







# 2014 \$3.5 billion 14 IPOs

A dismal first quarter in 2014, with the collapse of new mining issues and an absence of activity on the TSX, resulted in the worst quarterly result in a decade. The market picked up in the next two quarters, however, with solid activity. Energy took over from real estate as the new market driver. Overall, 2014 was turbulent. The higher volume of IPOs in previous years was swapped for fewer, but larger, issues.

2014 Quarterly Performance\*

Q1	Q2	Q3	<b>2</b>
<b>1</b>	<b>7</b>	<b>4</b>	
\$2	\$2.1	\$531	\$811
million	billion	million	million

Numbers are rounded to the nearest million, so total appears less than the posted 2014 year-end value of \$3.5 billion.

# Top 3 IPOs

**PrairieSky** Royalty Ltd.

Seven Generations

Northern Blizzard Energy Ltd. Resources Inc.

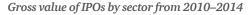
\$1.5 billion

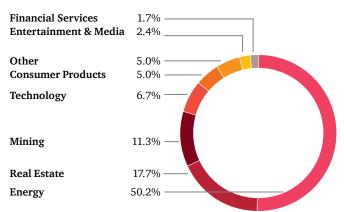




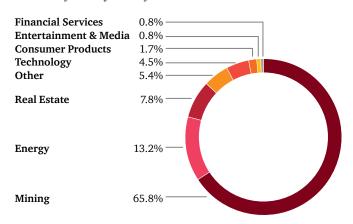
# Sector analysis

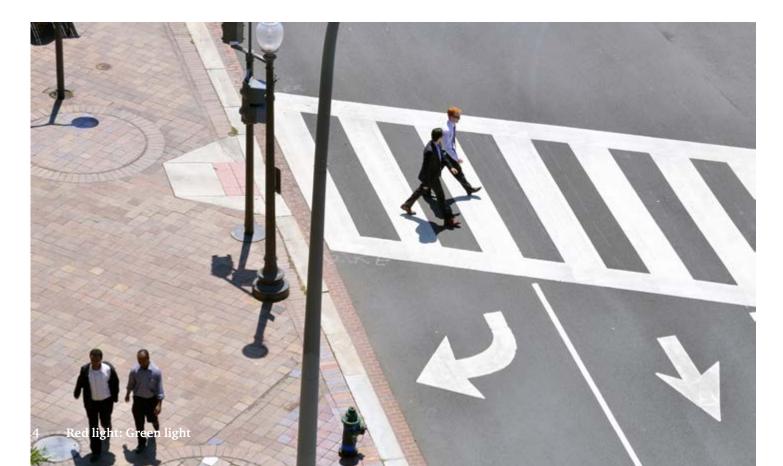
The energy sector drove the IPO market from 2010–2014 with 32 IPOs valued at \$7.8 billion. Four of the five top IPOs during the period were in the energy sector, with two worth over \$1 billion (the fifth largest IPO was in the technology sector). While the mining sector had the greatest number of offerings — at 160 — their total value was \$1.8 billion. The sector with the lowest number and value of IPOs was financial services. It tied with entertainment and media at two offerings in the past five years, but the value in financial services was \$263 million (vs \$375 million in entertainment and media).





Number of IPOs by sector from 2010-2014





# Year-by-year

# **Consumer products**

NUMBER + VALUE Sixth most active sector with 4 IPOs Fifth most valuable sector worth \$768 million	LARGEST OFFERING Hudson's Bay Company in 2012 worth \$365 million	AVERAGE SIZE OF IPOs \$192 million	BEST YEAR 2012	WORST YEAR 2011, 2014 (no IPOs)
2010	2011	2012	2013	2014
1	0	2	1	0
\$0.5 million	_	\$505 million	\$262 million	_

# Energy



# **Entertainment & Media**

#### LARGEST OFFERING **AVERAGE SIZE WORST YEAR** NUMBER + VALUE **BEST YEAR OF IPOs** Whistler Blackcomb 2012, 2013, Seventh most active 2010 Holdings Inc. in 2010 2014 (no IPOs) sector with 2 IPOs, tied \$188 million worth \$300 million with Financial Services Seventh most valuable sector worth \$375 million 2012 2013 2014 2010 2011 1 1 0 0 0 \$300 nillion million

# Financial Services



# **Mining**

NUMBER + VALUE  Most active sector with 160 IPOs  Third most valuable	LARGEST OFFERING Tahoe Resources in 2010 worth \$348 million	AVERAGE SIZE OF IPOs \$11 million	BEST YEAR 2010	WORST YEAR 2014
sector worth \$1.8 billion				
2010	2011	2012	2013	2014
<b>51</b>	49	<b>50</b>	7	3
\$1.1	\$274	\$383	\$5 million	\$3 million

# Other



# **Real Estate**

## NUMBER + VALUE

Third most active sector with 19 IPOs Second most valuable sector worth \$2.8 billion

#### LARGEST OFFERING

Choice Properties Real Estate Investment Trust in 2013 worth \$400 million

# **AVERAGE SIZE OF IPOs**

\$145 million

# **BEST YEAR**

2013

## **WORST YEAR**

2014 (no IPOs)

# 2010

\$645

million

# 2011

1

2012

2013

2014

0

\$270 million



5



9

\$1.4

billion

# **Technology**

## NUMBER + VALUE

Fifth most active sector with 11 IPOs

Fourth most valuable sector worth \$1.0 billion

# LARGEST OFFERING

**SMART Technologies** Inc. in 2010 worth \$660 million

# **AVERAGE SIZE OF IPOs**

\$95 million

## **BEST YEAR**

2010

# **WORST YEAR**

2012 (no IPOs)

# 2010

2

# 2011

2012

# 2013

# 2014



3



0

# \$106 million



2



# Going public? PwC can help.

If companies interested in 'going public' take a single lesson from the five-year period 2010-2014, it's the need to be ready to move when one of the frequent windows of opportunity open in the market. In a period when volatility became the norm, enterprises that were well prepared for the launch of an IPO were able to successfully bring a new issue into a receptive market at respectable valuations.

It's true that the market volatility we saw during the survey period can be unsettling, but it's also true that periods of market stability are times when investors return to the market in search of new, high-quality investment opportunities. Those periods of stability may only last for a few quarters but they are concentrated periods of activity when investors are looking intently at new listings.

Bottom line: Volatility doesn't change the IPO market, it concentrates it. That demands that companies have all of their preparations completed and their plans in place, ready to execute. Companies that can do that are rewarded for their efforts.

— Dean Braunsteiner, IPO Services Leader

PwC has conducted detailed IPO surveys for more than 15 years to provide statistical information to the business community, investors, the public and others following the markets in Canada. Our objective is to offer information that not only tracks market activity but also helps place the ebb and flow of the markets into better context.

We hope this five-year review is a useful research tool.

The PwC IPO Services group can guide companies through the complexities of an IPO from beginning to end. We offer industry-focused assurance, advisory and tax services in a wide range of industries including consumer and industrial products, energy and mining, entertainment and media, financial services, real estate, and technology.

PwC can provide the strategic insight, industry knowledge and financial expertise needed to successfully complete the IPO process. Our years of experience and our leading network of contacts enable us to secure the foremost legal, underwriting and IPO-related specialists. By leveraging our global resources, we can be invaluable in obtaining cross-border listings on exchanges in North America and around the world.

If you have any comments or questions about this report or how PwC can help your company, please contact:

#### IPO Services Leader

**Dean Braunsteiner** 416.869.8713 dean.braunsteiner@ca.pwc.com Geoff Leverton 416.815.5053 geoff.m.leverton@ca.pwc.com

 $or your \ local \ PwC \ representative.$ 

#### Calgary

Scott Althen 403 509 7490 scott.d.althen@ca.pwc.com

Johnson Tai 403 509 7544 johnson.tai@ca.pwc.com

#### **Edmonton**

Gord Keiller 780 441 6840 gordon.r.keiller@ca.pwc.com

#### Halifax

Donald Flinn 902 491 7428 donald.m.flinn@ca.pwc.com

Allan Jenkins 902 491 7429 a.jenkins@ca.pwc.com

#### London

Chirag Shah 519 640 7914 chirag.p.shah@ca.pwc.com

#### Montreal

Christophe Gautier 514 205 5279 christophe.gautier@ca.pwc.com

Nicolas Marcoux 514 205 5302 nicolas.marcoux@ca.pwc.com

## Saint John

Gord Ashe 506 653 9438 gordon.f.ashe@ca.pwc.com

#### **Toronto**

Dean Braunsteiner IPO Services Leader 416 869 8713 dean.braunsteiner@ca.pwc.com

Geoff Leverton 416 815 5053 geoff.m.leverton@ca.pwc.com

Neil Manji 416 687 8130 neil.manji@ca.pwc.com

#### Vancouver

Kate Furber 604 806 7827 kate.furber@ca.pwc.com

John Paul Pressey 604 806 7097 john.paul.pressey@ca.pwc.com

#### Waterloo

Glen Dyrda 519 570 5715 glen.m.dyrda@ca.pwc.com

#### Winnipeg

Travis Muhr 204 926 2422 travis.r.muhr@ca.pwc.com

Nicky Murray 204 926 2409 nicole.murray@ca.pwc.com